



**REVISED PUBLIC AGENDA
STANDING POLICY COMMITTEE ON
PLANNING, DEVELOPMENT
AND COMMUNITY SERVICES**

Monday, June 14, 2021, 9:30 a.m.

Via Teleconference Hosted in the Council Chamber, Saskatoon City Hall

Committee Members:

**Councillor T. Davies, Chair, Councillor M. Loewen, Vice-Chair, Councillor C. Block,
Councillor S. Gersher, Councillor D. Hill, His Worship, Mayor C. Clark (Ex-Officio)**

Pages

- 1. CALL TO ORDER**
- 2. CONFIRMATION OF AGENDA**

Recommendation

1. That the following letters be added to Item 6.3.1:
 - Request to Speak:
 - Pat Fodey, June 10, 2021
 - Bev Leonard, June 13, 2021
 - Desiree Wright, June 13, 2021
 - Darcy Warrington, Jun 13, 2021
 - Comments:
 - Led Butler, dated June 12, 2021
 - Sheridan Lehouillier, dated June 13, 2021;
2. That the following letters be added to Item 7.1.4:
 - Request to Speak:
 - Lenore Swystun, Civic Coordinator, Caswell Hill, dated June

11, 2021

- Comments:
 - Wilma Groenen, dated June 13, 2021
- 3. That the request to speak from Michael Linklater, Hoist the Hoops, dated June 11, 2021 be added to Item 7.2.1;
- 4. That the following requests to speak be added to Item 7.3.2:
 - Cary Tarasoff, dated June 10, 2021
 - Steve Turner, Granite Curling Club, dated June 11, 2021
- 5. That the matters with speakers be considered immediately following Unfinished Business:
 - 6.3.1
 - Nicole Hein
 - Pat Fodey
 - Bev Leonard
 - Desiree Wright
 - Darcy Warington
 - 7.1.4
 - Lenore Swystun
 - 7.2.1
 - Michael Linklater
 - 7.3.2
 - Cary Tarasoff
 - Steve Turner;
- 6. That the matters contained in Items 7.2 - Approved Reports and 7.3 - Decision Reports be considered following items with speakers;
- 7. That the agenda be confirmed as amended.

3. DECLARATION OF CONFLICT OF INTEREST

4. ADOPTION OF MINUTES

1 - 8

Recommendation

That the minutes of Regular Meeting of the Standing Policy Committee on Planning, Development and Community Services held on May 10, 2021 be

approved.

5. UNFINISHED BUSINESS

6. COMMUNICATIONS (requiring the direction of the Committee)

6.1. Delegated Authority Matters

6.1.1. Michael Van der Kamp - Zoning Bylaw - One and Two-Unit Residential District [File No. CK 4350-1] 9 - 9

A letter from Michael Van der Kamp, dated May 23, 2021 was provided.

Recommendation

That the information be received and that Administration respond to the writer.

6.1.2. Municipal Heritage Advisory Committee - Gayle Nemeth - Optimist Park Heritage Designation [File No. CK 710-1] 10 - 10

A letter from Lenore Swystun, Chair, Municipal Heritage Advisory Committee, dated June 4, 2021 was provided.

Recommendation

That the information be received.

6.2. Matters Requiring Direction

6.2.1. Municipal Heritage Advisory Committee - Request for Ability to Review and Provide Feedback on the Saskatchewan Heritage Properties Act [File No. CK 225-18] 11 - 11

A letter from Lenore Swystun, Chair, Municipal Heritage Advisory Committee, dated June 4, 2021 was provided.

Deputy City Clerk Bryant noted that the Municipal Heritage Advisory Committee was requesting to be able to conduct research into *The Heritage Property Act*, communicate with Heritage Saskatchewan and provide suggested revisions.

Recommendation

That the Municipal Heritage Advisory Committee be able to conduct research into *The Heritage Property Act*, communicating through the Administration to provide suggested revisions.

6.3. Requests to Speak (new matters)

6.3.1. Nicole Hein - Heritage Designation Request - Marquis Downs [File No. CK 710-1] 12 - 23

Letters from Nicole Hein, dated May 14, 2021 and May 27, 2021 are provided along with the following letters:

Request to Speak:

- Pat Fodey, June 10, 2021
- Bev Leonard, June 13, 2021
- Desiree Wright, June 13, 2021
- Darcy Warrington, Jun 13, 2021

Comments:

- Led Butler, dated June 12, 2021
- Sheridan Lehouillier, dated June 13, 2021

Recommendation

That the matter be referred to the Municipal Heritage Advisory Committee for review and comment and that Administration review and report back.

Recommendation

That the information be received.

7. REPORTS FROM ADMINISTRATION

7.1. Information Reports

Recommendation

That the reports contained in items 7.1.1, 7.1.2, 7.1.3, 7.1.5 and 7.1.6 be received as information.

7.1.1. 2020 Year–End Report - Parks [File No. CK 430-34] 24 - 40

A report from the Administration was provided.

7.1.2. 2020 Year-End Report – Recreation and Community Development Department [File No. CK. 430-34] 41 - 94

A report from the Administration was provided.

7.1.3. Corporate LeisureCard Update [File No. CK 1720-3] 95 - 96

A report from the Administration was provided.

7.1.4. Progress Update - South Caswell Redevelopment Project [File No. CK 4110-43] 97 - 105

A report from the Administration was provided along with the following letters:

Request to Speak

Lenore Swystun, Civic Coordinator, Caswell Hill Community Association, dated June 11, 2021

Comments

Wilma Groenen, dated June 13, 2021

Recommendation

That the information be received.

Recommendation

1. That the Standing Policy Committee on Planning, Development and Community Services receive a report back in one year with an update on the file;
2. That the Administration report back as needed regarding different approaches to the development of this area.

Recommendation

That Administration report on opportunities to consider not selling the land and what options are available if that were to occur.

7.1.5. Referral List – Standing Policy Committee on Planning, Development and Community Services [File No. CK 225-76] 106 - 110

A report from the Administration was provided.

7.1.6. Corridor Growth Incentives and Financing Tools [File No. CK 4350-66] 111 - 115

A report from the Administration was provided.

7.2. Approval Reports

7.2.1. Hoist the Hoops – Landmark Outdoor Basketball Project [File No. CK 4129-5] 116 - 139

A report from the Administration was provided along with a request to speak from Michael Linklater, Hoist the Hoops, dated June 11, 2021.

Recommendation

That the Standing Policy Committee on Planning, Development and Community Services recommend to City Council:

1. That the concept for this project, including naming and sponsorship details set out in the June 14, 2021 report of the General Manager, Community Services, be approved;
2. That the Hoist the Hoops Project be designated as a municipal project;
3. That the Corporate Revenue Department, Corporate Financial Services Division, be authorized and requested to issue appropriate receipts to donors who contribute funds to the project; and
4. The City Solicitor be requested to prepare the appropriate agreements and that His Worship the Mayor and the City Clerk be authorized to execute the appropriate agreements under the Corporate Seal.

7.2.2. Innovative Housing Incentives – Various Projects [File No. CK 750-4]

7.3. Decision Reports

7.3.1. 14th Street Parklet [File No. CK 4205-1, x6000-5]

7.3.2. Financial and Operating Sustainability of Saskatoon Curling Organizations [File No. CK 1870-1, x1700-1]

140 - 152

A report from the Administration was provided along with the following requests to speak:

- Cary Tarasoff, dated June 10, 2021
- Steve Turner, Granite Curling Club, dated June 11, 2021

Recommendation

That the Standing Policy Committee on Planning Development and Community Services recommend to City Council approval of Option 3 – Administration to develop a Recreation and Sport Grant Program similar to the Culture Grant Program that

provides annual operating funding to recreation and sport organizations through a combination of grant dollars and tax abatements, and report back to this committee in time for the 2022-2023 Multi-Year Business Plan and Budget deliberations.

7.3.3. Civic Conservatory Renewal Options [File No. CK 710-70]

- 8. MOTIONS (notice previously given)**
- 9. GIVING NOTICE**
- 10. URGENT BUSINESS**
- 11. IN CAMERA SESSION (If Required)**
- 12. ADJOURNMENT**



PUBLIC MINUTES

STANDING POLICY COMMITTEE ON PLANNING, DEVELOPMENT AND COMMUNITY SERVICES

Monday, May 10, 2021, 9:30 a.m.

Via Teleconference Hosted in the Council Chamber, Saskatoon City Hall

PRESENT: Councillor T. Davies, Chair
Councillor M. Loewen, Vice-Chair
Councillor C. Block
Councillor S. Gersher
His Worship, Mayor C. Clark (Ex-Officio)

ABSENT: Councillor D. Hill

ALSO PRESENT: Councillor B. Dubois
Councillor D. Kirton
General Manager, Community Services L. Lacroix
Solicitor J. Manastyrski
Deputy City Clerk S. Bryant, in Council Chamber
Committee Assistant P. Walter

1. CALL TO ORDER

The Chair called the meeting to order on Treaty Six Territory and the Traditional Homeland of the Métis people. Roll call was taken.

2. CONFIRMATION OF AGENDA

Moved By: Councillor Gersher

1. That the following letters be added to Item 6.3.1:
 - Speak - Kylee Tonita, dated May 8, 2021;
 - Comments - Nicole Hein, dated May 9, 2021 (including petition);
 - Comments - Laurie Tonita, Tonita Farrier Supply, dated May 9, 2021;
2. That the request to speak from Cary Tarasoff, dated May 6, 2021 be added to Item 6.3.2;

3. That Items 7.2.1 and 7.2.2 be heard following Unfinished Business; and
4. That the agenda be confirmed as amended.

In Favour: (5): Councillor Davies, Councillor Loewen, Councillor Block, Councillor Gersher, and Mayor C. Clark

Absent: (1): Councillor Hill

CARRIED UNANIMOUSLY

3. DECLARATION OF CONFLICT OF INTEREST

There were no declarations of conflict of interest.

4. ADOPTION OF MINUTES

Moved By: Councillor Loewen

That the minutes of Regular Meeting of the Standing Policy Committee on Planning, Development and Community Services held on April 12, 2021 be approved.

In Favour: (5): Councillor Davies, Councillor Loewen, Councillor Block, Councillor Gersher, and Mayor C. Clark

Absent: (1): Councillor Hill

CARRIED UNANIMOUSLY

5. UNFINISHED BUSINESS

5.1 Heritage Conservation Program – Reserve Sufficiency Update [File No. CK 710-60]

Deputy City Clerk Bryant reported that due to time constraints at its meeting on April 12, 2021, the Standing Policy Committee on Planning, Development and Community Services deferred the matter to the May 10, 2021 meeting.

A report from the Administration was provided.

General Manager, Community Services Lacroix presented the report. Director of Planning and Development Anderson responded to questions.

Moved By: Councillor Block

That the information be received.

In Favour: (5): Councillor Davies, Councillor Loewen, Councillor Block, Councillor Gersher, and Mayor C. Clark

Absent: (1): Councillor Hill

CARRIED UNANIMOUSLY

Item 7.2.1 was considered next.

6. COMMUNICATIONS (requiring the direction of the Committee)

6.1 Delegated Authority Matters

6.2 Matters Requiring Direction

6.3 Requests to Speak (new matters)

6.3.1 Closure of Marquis Downs [File No. CK 4110-7]

Letters from the following were provided:

Requests to Speak:

- Alison Field, dated April 9, 2021;
- Gloria Stephen, dated April 9, 2021;
- Nicole Hein, dated April 11, 2021;
- Lloyd Weeseekase, dated April 12, 2021;
- Abby Edbom, dated April 12, 2021;
- Eddie Esquirol, Horsemen's Benevolent and Protective Association, SK Division, dated May 4, 2021;
- Chief Duane Antoine, Poundmaker Cree Nation, dated May 4, 2021;
- Beverley Leonard, Women in Agriculture and Horsemen's Benevolent and Protective Association, dated May 4, 2021;
- Richard Pilon, Horsemen's Benevolent and Protective Association, SK Division, dated May 4, 2021; and
- Kylee Tonita, dated May 8, 2021.

Submitting Comments:

- Sherry Tarasoff, dated April 13, 2021;
- Nicole Hein, dated May 9, 2021 (including petition);
- Laurie Tonita, Tonita Farrier Supply, dated May 9, 2021.

The Committee heard from the following speakers:

- Alison Field - video presentation
- Gloria Stephen - video presentation
- Nicole Hein - video presentation
- Lloyd Weeseekase - video presentation
- Abby Edbom - video presentation
- Eddie Esquirol - video presentation
- Beverley Leonard - video presentation
- Richard Pilon - video presentation
- Kylee Tonita - video presentation

It was noted Chief Duane Antoine, Poundmaker Cree Nation was not in attendance to speak to the Committee.

Solicitor Manastyrski and Director of Planning and Development Anderson responded to questions of the Committee.

Moved By: Councillor Loewen

That the information be received.

In Favour: (5): Councillor Davies, Councillor Loewen, Councillor Block, Councillor Gersher, and Mayor C. Clark

Absent: (1): Councillor Hill

CARRIED UNANIMOUSLY

The meeting recessed at 11:04 a.m. and reconvened at 11:15 a.m. with all members of the Committee in attendance, with the exception of Councillor Hill.

**6.3.2 Bill Webster Jr. - City of Saskatoon Lease Agreement with
Prairieland Park Corp [File No. CK 4225-3]**

A letter from Bill Webster Jr, Night Owl Audio, dated May 4, 2021 was provided along with a request to speak from Cary Tarasoff, dated May 6, 2021.

The Committee heard from the following speakers:

- Bill Webster Jr. - video presentation
- Cary Tarasoff - video presentation

Moved By: Councillor Gersher

That the information be received.

In Favour: (5): Councillor Davies, Councillor Loewen, Councillor Block, Councillor Gersher, and Mayor C. Clark

Absent: (1): Councillor Hill

CARRIED UNANIMOUSLY

Councillor Kirton excused himself from the meeting at 11:28 a.m.

7. REPORTS FROM ADMINISTRATION

7.1 Information Reports

**7.1.1 2020 Year-End Report – Community Standards Department
[File No. CK 430-24]**

A report from the Administration was provided.

Director of Community Standards Richter presented the report with a PowerPoint and responded to questions.

Moved By: Mayor C. Clark

That the information be received.

In Favour: (5): Councillor Davies, Councillor Loewen, Councillor Block, Councillor Gersher, and Mayor C. Clark

Absent: (1): Councillor Hill

CARRIED UNANIMOUSLY

7.1.2 WintercityYXE Strategy – Implementation Plan [File No. CK 5600-002]

A report from the Administration was provided.

General Manager, Community Services Lacroix presented the report.

Moved By: Mayor C. Clark

That the information be received.

In Favour: (5): Councillor Davies, Councillor Loewen, Councillor Block, Councillor Gersher, and Mayor C. Clark

Absent: (1): Councillor Hill

CARRIED UNANIMOUSLY

7.1.3 2020 Year End Report – Building Standards [File No. CK 430-32]

A report from the Administration was provided.

Director of Building Standards Fagnou presented the report and responded to questions.

Moved By: Mayor C. Clark

That the information be received.

In Favour: (5): Councillor Davies, Councillor Loewen, Councillor Block, Councillor Gersher, and Mayor C. Clark

Absent: (1): Councillor Hill

CARRIED UNANIMOUSLY

7.2 Approval Reports

7.2.1 2021 Assistance to Community Groups Grant Program [File No. CK 1871-3]

A report from the Administration was provided.

General Manager, Community Services Lacroix presented the report.

Moved By: Councillor Block

1. That the recommended grants, in the form of cash and property tax abatements totalling \$1,590,630.51 under the Social Services Category, Assistance to Community Groups Grant Program, be approved; and
2. That Administration continue to execute three-year funding agreements with flagship organizations.

In Favour: (5): Councillor Davies, Councillor Loewen, Councillor Block, Councillor Gersher, and Mayor C. Clark

Absent: (1): Councillor Hill

CARRIED UNANIMOUSLY

7.2.2 Servicing Agreement – Victory Land Development Corporation – Aspen Ridge Neighbourhood

A report from the Administration was provided.

General Manager, Community Services Lacroix presented the report.

Moved By: Councillor Gersher

That the Standing Policy Committee on Planning, Development, and Community Services recommend to City Council:

1. That the Servicing Agreement with Victory Land Development Corporation within the Aspen Ridge neighbourhood cover a

portion of the S.W. and S.E. ¼ Section 17 – Township 37 –
Range 4 – W. of the 3rd Meridian be approved; and

2. That His Worship the Mayor, and the City Clerk be authorized to execute the Servicing Agreement under the corporate seal.

In Favour: (5): Councillor Davies, Councillor Loewen, Councillor Block, Councillor Gersher, and Mayor C. Clark

Absent: (1): Councillor Hill

CARRIED UNANIMOUSLY

Item 6.3.1 was considered next.

7.3 Decision Reports

- 8. MOTIONS (notice previously given)**
- 9. GIVING NOTICE**
- 10. URGENT BUSINESS**
- 11. IN CAMERA SESSION (If Required)**
- 12. ADJOURNMENT**

The meeting adjourned at 11:52 a.m.

Councillor T. Davies, Chair

S. Bryant, Deputy City Clerk

Walter, Penny

From: City Council
Subject: FW: Email - Communication - Michael van der Kamp - Zoning Bylaw - File CK 4350-1

From: Web NoReply <web-noreply@Saskatoon.ca>
Sent: Sunday, May 23, 2021 11:50 AM
To: City Council <City.Council@Saskatoon.ca>
Subject: Email - Communication - Michael van der Kamp - Zoning Bylaw - File CK 4350-1

--- Replies to this email will go to [REDACTED] ---

Submitted on Sunday, May 23, 2021 - 11:49

Submitted by user: [REDACTED]

Submitted values are:

Date Sunday, May 23, 2021
To His Worship the Mayor and Members of City Council
First Name Michael
Last Name van der Kamp
Phone Number
Email [REDACTED]
Address [REDACTED] Reid Road
City Saskatoon
Province Saskatchewan
Postal Code [REDACTED]
Name of the organization or agency you are representing (if applicable)
Subject Zoning Bylaw
Meeting (if known)
Comments

I would like to invite the city of Saskatoon to consider loosening the Zoning Bylaw with respect to the "One and Two Unit Residential" district. This district is not conducive to healthy, walkable neighbourhoods with affordable housing. We should allow and encourage greater infill within these areas, such as townhouses and condos, to increase population density and increase the supply of housing so that it will be more affordable. Additionally, we should allow more commercial development in these areas such that more neighbourhoods will have more daily necessities available for purchase within walking distance, and to allow the development of corner shops and cafes that encourage people to connect with their community by providing a "third place" to congregate outside of work and home.

June 4, 2021

Secretary, Standing Policy Committee on Planning, Development and Community Services

Dear Secretary:

**Re: Municipal Heritage Advisory Committee — Gayle Nemeth - Optimist Park
Heritage Designation [File No. CK 610-11]**

The Municipal Heritage Advisory Committee, at its meeting held on June 2, 2021, heard from the Advisory Committee's Policy and Planning Subcommittee and resolved:

That a letter be forwarded to the Standing Policy Community of Planning, Development and Community Services providing the Municipal Heritage Advisory Committee feedback on the submitted letter and recommend that the Optimist Park reviewed for heritage elements and designated for heritage.

During discussion, the Committee conversed how Optimist Park has both tangible and intangible heritage characteristics as a space that makes it worthy of consideration for municipal heritage designation. As discussed in Committee, it was developed as a park with the understanding that it would provide an important community green space in the area. The park, through time, held various amenities that evolved to the community's needs. The committee noted that while specific physical heritage elements are limited, the overall space as a park from its inception, carries an important piece of our City's heritage and is worthy of designation.

The Municipal Heritage Advisory Committee respectfully requests that the recommendation be considered.

Yours truly,

**Lenore Swystun, Chair**
Municipal Heritage Advisory Committee

LS:ht

cc: General Manager, Community Services Department
Director, Planning and Development, Community Services Department

June 4, 2021

Secretary, Standing Policy Committee on Planning, Development and Community Services

Dear Secretary:

Re: Municipal Heritage Advisory Committee — Request for Ability to Review and Provide Feedback on the Saskatchewan Heritage Properties Act [File No. CK. 225-18]

The Municipal Heritage Advisory Committee, at its meeting held on June 2, 2021, heard from the Advisory Committee's Policy and Planning Subcommittee and resolved:

That a letter be forwarded to the Standing Policy Committee on Planning, Development and Community Services requesting that the Municipal Heritage Advisory Committee be able to conduct research into the Heritage Property Act, communicate with Heritage Saskatchewan and provide suggested revisions.

Our rationale stems from the work we are undertaking in updating our municipal heritage policy and plan and respective tools. A further catalyst is the discussion that resulted from our April MHAC meeting when Marvin Thomson, Heritage Planning and Policy Advisor with the Heritage Conservation Branch of the Provincial Ministry of Parks, Culture and Sport presented to our committee on the Provincial Heritage Property Act. Marvin informed our committee of efforts by Heritage Saskatchewan and other key stakeholders, throughout the province are reviewing parts of the Heritage Property Act. The intent of this review is to bring forth recommendations for the provincial government regarding revisiting the Heritage Property Act, which is currently many decades old. This is to better reflect the definitions and standards being adopted across Canada. As our Municipal Heritage Advisory Committee is reflected in the legislation itself, it was suggested that linking our efforts to this effort would be of mutual benefit.

With this rationale, the Municipal Heritage Advisory Committee respectfully requests that the recommendation be considered.

Sincerely,



Lenore Swystun, Chair
Municipal Heritage Advisory Committee

LS:ht

Walter, Penny

Subject: FW: Email - Request to Speak - Nicole Hein - Heritage Designation Request - Marquis Downs - CK 710-1

From: Web NoReply <web-noreply@Saskatoon.ca>
Sent: Friday, May 14, 2021 11:45 AM
To: City Council <City.Council@Saskatoon.ca>
Subject: Email - Request to Speak - Nicole Hein - Heritage Designation Request - Marquis Downs - CK

--- Replies to this email will go to [REDACTED]

Submitted on Friday, May 14, 2021 - 11:44

Submitted by user: [REDACTED]

Submitted values are:

Date Friday, May 14, 2021
To His Worship the Mayor and Members of City Council
First Name Nicole
Last Name Hein
Phone Number [REDACTED]
Email [REDACTED]
Address [REDACTED] Ruth Street E
City Saskatoon
Province Saskatchewan
Postal Code [REDACTED]
Name of the organization or agency you are representing (if applicable)
Subject Heritage Designation request: Marquis Downs
Meeting (if known) Planning, Development, Community Services Committee
Comments
Good morning,
I am requesting to speak at the upcoming PDCS meeting regarding pursuing a heritage designation for Marquis Downs race facility (the Grandstand and Race Horse Barns). I will provide a video presentation.

Thank you,
Nicole Hein

Walter, Penny

Subject: FW: Form submission from: Write a Letter to Council

From: Web NoReply <web-noreply@Saskatoon.ca>

Sent: Thursday, May 27, 2021 11:15 AM

To: City Council <City.Council@Saskatoon.ca>

Subject: Form submission from: Write a Letter to Council

--- Replies to this email will go to [REDACTED]

Submitted on Thursday, May 27, 2021 - 11:15

Submitted by user: [REDACTED]

Submitted values are:

Date Thursday, May 27, 2021

To His Worship the Mayor and Members of City Council

First Name Nicole

Last Name Hein

Phone [REDACTED]

Email [REDACTED]

Address [REDACTED] Ruth Street E

City Saskatoon

Province Saskatchewan

Postal Code [REDACTED]

Name of the organization or agency you are representing (if applicable)

Subject Letter to upcoming PDCS meeting

Meeting (if known) Heritage Designation Request: Marquis Downs

Comments

I am writing this letter to be included with my video presentation at the upcoming Planning, Development, and Community Services Committee meeting on June 14th. I would once again like to stress the importance of seriously considering the designation of the Marquis Downs facility as a heritage site as soon as possible, given the pending demolition permit at 503 Ruth Street W for a "Warehouse" (historically, the term has been used to denote barns).

Originally something to enjoy during the annual summer fair as far back as the late 1880s, horse racing has been a part of Saskatoon since before its inception and has been a constant throughout the ever-changing landscape of the City. Horse racing provides employment to hundreds, supports agribusiness throughout Saskatchewan, furthers important Truth and Reconciliation efforts, generates approximately \$37M for the provincial economy and is a tie to our agricultural heritage.

Marquis Downs is the only SLGA-licensed racetrack in all of Saskatchewan. The current facility was constructed in 1969, and the Grandstand, as well as the Race Horse Barns, are explicitly mentioned in the City's lease agreement with Prairieland Park, along with clauses that require Prairieland Park to keep the barns in good condition and use them as originally intended. Prairieland's unwillingness to maintain the barns as required is in violation of the terms of their lease and should be seen as an affront to both the City of Saskatoon and this irreplaceable aspect of our collective heritage.

All other provinces are home to healthy horse racing industries and experience the widespread positive impact that the

sport has on the municipal and rural communities, agribusiness, and the greater provincial economy while remaining as a testament to each province's agricultural heritage. Alberta alone has five racetracks, all of which are operating successfully - the horse racing community in Saskatchewan is asking that the City of Saskatoon save our one and only racetrack.

Marquis Downs is the heartbeat of the Thoroughbred horse racing industry in Saskatchewan. Without it, the nearly sesquicentennial sport will completely disappear. The heritage and culture of horse racing, along with the employment, TRC efforts, economic impact, and access to agriculture will vanish, along with our historical ties to the agricultural foundation on which this city was built.

There is an entire community of horsemen and women throughout the entire province of Saskatchewan, many of which come from fifth- and sixth-generation horse racing families, who are ready, willing, and able to continue the legacy of horse racing in Saskatoon at Marquis Downs. The horse racing community will reform the Saskatchewan Jockey Club, a governing body that was first established in 1969, and will operate horse racing at Marquis Downs through this non-profit organization (more details on the structure of the SJC will be included during one of the presentations). The organization will be governed by industry stakeholders including the Government of Saskatchewan's Liquor and Gaming Authority (SLGA). It shall be led by a chair that has decades of experience in successfully operating racetracks throughout Western Canada providing guidance and succession training in management and operation of the racetrack.

Sincerely,
Nicole Hein

Walter, Penny

Subject: FW: Email - Video Presentation - Nicole Hein - Heritage designation for Marquis Downs - CK 710-1

From: Web NoReply <web-noreply@Saskatoon.ca>

Sent: June 10, 2021 10:31 AM

To: City Council <City.Council@Saskatoon.ca>

Subject: Email - Video Presentation - Nicole Hein - Heritage designation for Marquis Downs - CK 710-1

--- Replies to this email will go to [REDACTED] ---

Submitted on Thursday, June 10, 2021 - 10:30

Submitted by user: [REDACTED]

Submitted values are:

Date Thursday, June 10, 2021

To His Worship the Mayor and Members of City Council

First Name Pat

Last Name Fodey

Phone Number [REDACTED]

Email [REDACTED]

Address [REDACTED] COY ave

City Saskatoon

Province Saskatchewan

Postal Code [REDACTED]

Name of the organization or agency you are representing (if applicable) Horse Racing Saskatchewan

Subject Heritage designation for Marquis Downs

Meeting (if known) Video presentation, as part of submissions by Horse Racing Saskatchewan.

Comments

Hello.

I am requesting that you accept, and view my portion of the video submissions on behalf of Nikki Hein, and her request for Council to consider Marquis Downs, Saskatoon Sk. for a heritage designation. I believe her presentation is scheduled for Monday, June 14th. My video portion runs for approximately 4 minutes.

Thank you.

Pat Fodey.

Walter, Penny

Subject: FW: Email - Request to Speak - Bev Leonard - Heritage Designation Request - Marquis Downs - CK 710-1

From: Web NoReply <web-noreply@Saskatoon.ca>

Sent: June 13, 2021 9:35 PM

To: City Council <City.Council@Saskatoon.ca>

Subject: Email - Request to Speak - Bev Leonard - Heritage Designation Request - Marquis Downs - CK 710-1

--- Replies to this email will go to [REDACTED] ---

Submitted on Sunday, June 13, 2021 - 21:35

Submitted by user: [REDACTED]s

Submitted values are:

Date Sunday, June 13, 2021

To His Worship the Mayor and Members of City Council

First Name Bev

Last Name Leonard

Phone Number [REDACTED]

Email [REDACTED]

Address [REDACTED] Lorne Ave

City Grasswood

Province Saskatchewan

Postal Code [REDACTED]

Name of the organization or agency you are representing (if applicable)

Subject Heritage Designation Request: Marquis Downs

Meeting (if known) SPC PDCS

Comments

I am requesting to speak at the Planning, Development, and Community Services Committee meeting on Monday, June 14th. I will forward my video to Mrs. Walter ahead of the 8 AM deadline.

Thank you,
Bev Leonard

Walter, Penny

Subject: FW: Email - Request to Speak - Desiree Wright - Heritage Designation Request - Marquis Downs - CK 710-1

-- Replies to this email will go to [REDACTED] ---

Submitted on Sunday, June 13, 2021 - 21:47

Submitted by user: [REDACTED]

Submitted values are:

Date Sunday, June 13, 2021

To His Worship the Mayor and Members of City Council

First Name Desiree

Last Name Wright

Phone Number

Email [REDACTED]

Address [REDACTED] Cumberland Ave

City Saskatoon

Province Saskatchewan

Postal Code [REDACTED]

Name of the organization or agency you are representing (if applicable)

Subject Heritage Designation Request: Marquis Downs

Meeting (if known) SPC PDCS

Comments

Good morning,

I am requesting to speak at the Planning, Development, and Community Services Committee meeting on June 14th. I will send my video to Mrs. Walter ahead of the 8 AM deadline.

Thank you,

Des

Walter, Penny

Subject: FW: Email - Video Presentation - Darcy Warrington - Western Canadian Horse Racing - Heritage Designation Presentation - CK 710-1

From: Web NoReply <web-noreply@Saskatoon.ca>

Sent: June 13, 2021 10:51 PM

To: City Council <City.Council@Saskatoon.ca>

Subject: Email - Video Presentation - Darcy Warrington - Western Canadian Horse Racing - Heritage Designation Presentation - CK 710-1

--- Replies to this email will go to [REDACTED] ---

Submitted on Sunday, June 13, 2021 - 22:51

Submitted by user: [REDACTED]

Submitted values are:

Date Sunday, June 13, 2021

To His Worship the Mayor and Members of City Council

First Name Darcy

Last Name Warrington

Phone Number [REDACTED]

Email [REDACTED]

Address [REDACTED] Snell Cr

City Saskatoon

Province Saskatchewan

Postal Code [REDACTED]

Name of the organization or agency you are representing (if applicable)

Subject Heritage Designation Presentation- Western Canadian Horse Racing

Meeting (if known) COS Planning/Development/Community Services Committee, June 14th, 2021

Comments

RE: Penny Walter

I will not be speaking live but I have included my "pre-recorded" video link.

https://youtu.be/BDs_wErteM

Walter, Penny

Subject: FW: Email - Communication - Led Butler - Heritage Designation Request - Marquis Downs - CK 710-1

From: Web NoReply <web-noreply@Saskatoon.ca>

Sent: June 12, 2021 1:17 PM

To: City Council <City.Council@Saskatoon.ca>

Subject: Email - Communication - Led Butler - Heritage Designation Request - Marquis Downs - CK 710-1

--- Replies to this email will go to [REDACTED] ---

Submitted on Saturday, June 12, 2021 - 13:17

Submitted by user: [REDACTED]

Submitted values are:

Date Saturday, June 12, 2021

To His Worship the Mayor and Members of City Council

First Name Les

Last Name Butler

Phone Number

Email [REDACTED]

Address [REDACTED] Amelia Avenue Unit [REDACTED]

City Sidney

Province British Columbia

Postal Code [REDACTED]

Name of the organization or agency you are representing (if applicable)

Subject Heritage Designation Request: Marquis Downs

Meeting (if known) SPC - PDCS

Comments

His Worship the Mayor and City Council,

It would be my pleasure to assist the Saskatchewan Jockey Club in the development of local skills and knowledge to operate profitable, sustainable, pari-mutuel horse racing at Marquis Downs in Saskatoon that serves all stakeholders, and to assist in the development and growth of a healthy Industry that reconciles itself within the shifting perception of horse racing, which in recent decades has shifted to focus primarily on the health and safety of both horses and humans.

I would assist in implementing the necessary policies, procedures, and practices that ensure compliance with industry standards. I could also assist the local management group in establishing the contacts within the horse racing world that are essential for successful integration into the international racetrack business network.

For the Marquis Downs racetrack to be competitive in the local market, and the non-local markets in which it must also compete, its operation and market position must incorporate the many perspectives constituting the mainstream. This includes the thoughts, preferences, and consumer appetites across all demographics.

Originally a trainer and owner, I have been employed at seven racetracks in Western Canada. At six of those, I was employed in a management capacity. Most significantly, I was the Vice-President of Northlands Park, and as such was

responsible for horse racing, casino gaming, community lottery programs, and security for 14 years. During those 14 years the purses for horse racing, generated from operations, increased consecutively year-over-year for the last 13 years. Also during that time, Northlands spent \$50 million on capital improvement, this construction was fully funded by revenue from the Racing business unit. Northlands Park was the first racetrack in North America to implement wagering between racetracks utilizing an internet protocol and the first racetrack in North America to provide print-on-demand past performance programs at off-track sites.

In addition to my experience in horse racing, I managed several casino gaming operations. As Manager of the first unionized casino in Canada and first full-time casino with a requirement to be staffed with 50 percent First Nations employees, net revenues rose in the two years I was there from \$700,000 to \$3,820,000.

I served as Executive Vice-President of Racetracks of Canada during the most dramatic and dynamic political times in Canadian horse racing. I represented the Canadian horse racing industry at the Parliamentary Committee Hearings on the implementation of the GST. As a result, horse racing was exempted from the GST being applied to pari-mutuel wagers – the only industry to receive such an exemption. In this same capacity, I lobbied the Federal Government and cooperated in writing the regulations increasing the number of allowable foreign races Canadians could wager on from 42 to unlimited. Similarly, I lobbied and participated in the writing of the regulations that allowed all forms of off-track wagering in Canada. I have served on many national and international committees, including the committee of four that brought the Breeders' Cup to Canada, and the committee of six that established the international standards for totalizator suppliers – odds and prices computer programs – to facilitate widespread inter-track and off-track wagering.

One advantage that Marquis Downs has over other racetracks in Western Canada is its central location within city limits. It is easily accessible by public transportation, bike, car, or foot. Its geographical location and unique offering as the only racetrack in Saskatchewan means that it attracts fans from all over the province; in fact, Marquis Downs is envied by other racetracks in Western Canada for its large local appeal and consequent ability to consistently draw large crowds.

Importantly, Marquis Downs has proven itself to be resilient throughout its long and sometimes turbulent history. The people of the racetrack and its fans emerge from these trying times with the same passion and drive as before and continue on into the future. My hope is that the City of Saskatoon will consider the strength, passion, and determination that the horse racing community has demonstrated throughout the past 100 years and give it a chance to continue horse racing at Marquis Downs as a testament to the hard work and resiliency that characterizes life on the Saskatchewan prairies.

Respectfully,
Les Butler

Walter, Penny

Subject: FW: Email - Communication - Sheridan Lehouillier - Heritage Designation Request - Marquis Downs - CK 710-1

From: Web NoReply <web-noreply@Saskatoon.ca>

Sent: June 13, 2021 9:30 PM

To: City Council <City.Council@Saskatoon.ca>

Subject: Email - Communication - Sheridan Lehouillier - Heritage Designation Request - Marquis Downs - CK 710-1

--- Replies to this email will go to [REDACTED] ---

Submitted on Sunday, June 13, 2021 - 21:30

Submitted by user: [REDACTED]

Submitted values are:

Date Sunday, June 13, 2021

To His Worship the Mayor and Members of City Council

First Name Sheridan

Last Name Lehouillier

Phone Number [REDACTED]

Email [REDACTED]

Address Box [REDACTED]

City Spiritwood

Province Saskatchewan

Postal Code [REDACTED]

Name of the organization or agency you are representing (if applicable)

Subject Heritage Designation Request: Marquis Downs

Meeting (if known)

Comments

His Worship and City Council,

My name is Sheridan Lehouillier. I have been involved in horse racing as a member of both the Horsemen's Benevolent and Protective Association of SK and the Canadian Thoroughbred Horse Society (SK Division) for the past two decades.

The Saskatchewan horse racing industry is made of breeders, owners, trainers, grooms, exercise riders, pony riders, gate crew, backstretch and maintenance staff, as well as other industry stakeholders such as farriers, farmers, feed suppliers, tack and equipment stores, and the University of Saskatchewan Western College of Veterinary Medicine.

These individuals come from all corners of the province and differ from each other in age, ethnicity, and socioeconomic status, but together, the industry focuses on a common goal – the betterment of thoroughbred racing in Saskatchewan. Together, this agriculture-heavy industry works 365 days of the year, caring for our equine athletes or working in auxiliary industries that support those athletes; as such, we are committed to the future of horse racing in this great province.

As a heritage site, the Marquis Downs race facility would become a living legacy to all those who have come before us; a

testament to the hard work and dedication of those who have made Saskatchewan what it is today through agriculture. The facility would be operated by the Saskatchewan Jockey Club, with a similar structure to the Manitoba Jockey Club that operates Assiniboia Downs in Winnipeg, and Horse Racing Alberta that manages race operations at Alberta's six race tracks.

The Saskatchewan Jockey Club will be a private not-for-profit corporation with representatives from all segments of the industry to act as an independent organization that is open, transparent, and accountable to the industry, the City of Saskatoon, and the province.

The not-for-profit corporation trustees will include representatives from the City of Saskatoon, SLGA, FSIN, HBPA, Canadian Thoroughbred Horse Society (SK), the Operator/Lease Operator of Marquis Downs, and two public representatives with in-depth knowledge of horse racing.

The mandate of the Saskatchewan Jockey Club will be to lead and enable a healthy, vibrant, and progressive racing industry to function in the province of Saskatchewan with high integrity and self-regulated responsibility.

The Saskatchewan Jockey Club wants to ensure jobs are not lost, that the residents of Saskatchewan remain employed and tax-paying, and are given a chance to maintain their livelihood, all the while ensuring respect for the Indigenous community and Calls to Action on Treaty Six land, on which Marquis Downs is situated. Horse racing has been a part of Saskatchewan's heritage since 1884. It generates economic spinoff for agriculture and other industries, gives our youth opportunities to learn new skills, develop a work ethic and responsibility, and build confidence. The plan for the industry supports positive relationship building between Indigenous and non-Indigenous communities, who work together in a historic industry, nurturing it to continue to thrive and grow under a new plan for its future.

Through the Saskatchewan Jockey Club, the horse racing industry would like to be a part of that future of Marquis Downs while preserving its tangible and intangible history. We would welcome the opportunity to participate in a discussion that deals with how the living legacy of Marquis Downs could be preserved. While there is a current lease between the City of Saskatoon and Saskatoon Prairieland Park Corporation, it is common for new agreements to be made based on changing circumstances, and we would embrace the chance to be a part of an agreement that sees Marquis Downs given the chance to thrive under new management. This would keep the equestrian community at the centre of the city at Prairieland Park, accessible to all, and would maintain the employment, tourism, and social and economic benefits that Marquis Downs has brought to the City of Saskatoon's residents for over 50 years.

There is an opportunity to preserve all of these very important aspects of our collective history; unfortunately, we have come to the City of Saskatoon without the support of Prairieland Park. The Saskatchewan horse racing industry has reached out to the CEO on multiple occasions with the intent to reduce the hardship being faced by the horse racing community this year, and have received no response. Meanwhile, Prairieland Park has invited the Manitoba Harness Association to the track to race in the fall. This demonstrates the lack of transparency with Prairieland Park; we cannot look to them to preserve the long-term interests of the equestrian community within the City and have therefore come to this Committee with the goal of forging ahead in the most open and transparent way possible. There is great success demonstrated by our neighbouring racetracks in Alberta and Manitoba and shows that this can be a successful venture both in an economic sense and as it pertains to furthering the social and cultural significance of this operational facility.

We know there are other discussions underway, but all of the infrastructure already exists here, within the city, where it has stood in some form or another for over 100 years. Designating Marquis Downs as a heritage site is a clear path forward to preserving the tangible and intangible history of the site and allowing it to operate as a living legacy to our province's agricultural roots. As horse racing is comprised of over 50 percent First Nations peoples, heritage designation would be a positive and long-term step towards furthering Truth and Reconciliation efforts by building meaningful relationships with Indigenous communities.

Although there may be some activities being piecemealed together at Prairieland right now, we're looking at the long-term vision and ensuring the site's long-term sustainability. We want to partner with the city on this work.

We are big and small, young and old, a diverse group of people from throughout Saskatchewan that join together through our love of horses and our passion for the sport of horse racing.

We are the horse people of Saskatchewan.

Sincerely,
Sheridan Lehouillier

2020 Year–End Report - Parks

ISSUE

This report summarizes work completed in 2020 by the Parks Department and provides an overview of significant activities anticipated in 2021.

BACKGROUND

The Parks Department is involved in a wide variety of programs and services that support development, preservation, and enhancement of the City of Saskatoon's (City) parks and open space landscapes.

CURRENT STATUS

The Parks Department is a multi-disciplinary team comprised of experienced and dedicated professionals, which includes administrative and operational staff that manage and provide services in the following areas:

- a) Parks and Open Space Maintenance;
- b) Naturalized Area Management;
- c) Woodlawn Cemetery;
- d) Urban Biological Services;
- e) Urban Forestry;
- f) Sport Fields;
- g) Irrigation;
- h) Greenhouse; and
- i) Parks and Open Space Design.

DISCUSSION/ANALYSIS

Parks Department led development and implementation of several improvements and new processes to the benefit of Saskatoon residents and further improve quality of life in 2020. The 2020 Year-End Report for the Parks Department provides an overview of the initiatives undertaken throughout 2020 and highlights significant projects anticipated in 2021 (see Appendix 1).

The 2020 Year-End Report also summarizes specific activity levels and data associated with key functions of the Parks Department.

OTHER IMPLICATIONS

There are no financial, legal, environmental or social implications identified.

NEXT STEPS

The Parks Department reports, annually, on its activities.

APPENDICES

1. 2020 Parks Year-End Report

REPORT APPROVAL

Written by: Darren Crilly, Director of Parks

Approved by: Lynne Lacroix, General Manager, Community Services

Admin Report - 2020 Year–End Report - Parks.docx

COMMUNITY SERVICES DIVISION



2020

Parks

YEAR-END REPORT





WELCOME

Welcome to the 2020 Parks Department Year-End Report. The 2020 Report is intended to provide an overview on the past year and information about the programs and services offered by the Parks Department, highlight various initiatives, and look ahead to 2021.

Who We Are

Parks plays a lead role in developing, preserving, and enhancing the City of Saskatoon's investment in its parks system and civic open spaces. The Department accomplishes this through operational efficiency, policy development, collaboration and communication with internal and external stakeholders, and the provision of maintenance and design services. From broad ranging city-wide initiatives, such as the Urban Forest Management Plan to ensuring that residents' local park and open space areas are well maintained, this Department has a significant impact on Saskatoon and its residents. The Parks Department's work primarily supports the Strategic Goals of Quality of Life and Environmental Leadership.



WHAT'S INSIDE

Division Highlights 2020	4
Park and Open Space Maintenance.....	6
Naturalized Park Maintenance.....	7
Woodlawn Cemetery	8
Urban Biological Services.....	9
Urban Forestry	10
Sport Fields.....	11
Irrigation.....	12
Greenhouse/Conservatory Program.....	12
Park and Open Space Design Program.....	13
Looking Ahead to 2021.....	14

who we are, what we do

OUR MISSION:
A Safe, Dynamic Team
that Connects all
Citizens to Nature

what we aspire to be

OUR VISION:
To Make Green
Space Experiences
Exceptional



COVID-19 Response

Service Levels – Modified service levels were necessary to safely operate programs while ensuring that the Saskatchewan Health Authority's safe physical distancing and gathering requirements were met throughout Parks' operational areas. Service level activities focused on safety and asset preservation and were provided by a staffing level of approximately 77% of historical levels

Staff Safety – Return to Work Safety Plans were developed for all of Parks' operational program work sites and provided the necessary safety protocol for supervisory teams and staff to follow. No virus outbreaks occurred in Parks' workplaces

- ▶ **Parks Department Business Plan** – In 2020, our Department finalized a new Business Plan, including a new mission and vision outlining our purpose and direction. Through this plan, Parks will:
 - Be more specific and clearer in our objectives
 - Ensure all staff at all levels are engaged and aware of our Plan and objectives
 - Begin to develop Performance Measures to better quantify progress against Plan goals
- ▶ **Citizen Expectations** – Seven park development projects that upgraded and developed several park and open spaces were successfully delivered
- ▶ **Asset Management** – Continued to refine the Parks Asset Management Plan with direction and assistance from the Corporate Asset Management Coordinator
- ▶ **Service Level Options for City Council** – Options for berm mowing, berm tree planting, one-time secondary path snow removal, and nuisance tree removal were brought forward to City Council for review
- ▶ **Community Gardens** – No new community gardens were established in 2020 because of COVID-19 restrictions
- ▶ **Community Support and Engagement** – Parks provided services and support to several community groups, including:
 - SOS Trees – Arbor Day planning and tree protection investigation
 - Briarwood Community Association – Briarwood Park Rink improvements
 - BIDs – Cottony ash psyllid tree removal and the supply of flower pots
 - Montgomery Place Community Association – Communicating positive DED cases and ongoing response activities
 - Support various community and volunteer organizations by helping to coordinate and approve clean-up activities and special events in various park and open space areas throughout the city
 - Friends of the Richard St. Barb Baker Afforestation Areas – Barrier and signage installation at the afforestation sites
 - Provision of Irrigation services to Community Gardens located in park areas
 - Coordination of Decoration Day with the Saskatoon Legions – offering an opportunity to pay tribute to those brave individuals who lost their lives in the service of our country
 - Provision of over 30km of Cross Country ski trails for community associations around the city, in addition to the regular trails listed on our website

- ▶ **Training** – Adjusted training programs to include additional self-study options to comply with gathering and social distancing requirements
- ▶ **Sustainability** – Continued efforts to reduce water use by adjusting water schedules, researching alternative water sources, and planning for a 2021 evapotranspiration pilot project
- ▶ **Collaboration** – Continued collaboration and communication with other corporate departments to plan, manage, and maintain green space in the community as effectively and efficiently as possible. For 2020, collaborative efforts resulted in improvements in the following areas:
 - Fleet Services - improved equipment procurement processes
 - Construction and Design – tree protection support to roadway and sidewalk renewal programs
 - Saskatoon Water – provided landscape project management support to the W.W. Ashley storm water project
 - Technical Services – provided information on Parks’ operational sites to the Civic Operations Long Term Committee to determine future civic operations at populations of 375K and 500K
 - IT – upgraded computer terminals and connectivity in operational areas in preparation for Fusion
 - Community Standards and Saskatoon Fire – development of a Foxtail mitigation strategy
 - Sustainability – Boulevard gardening updates and water conservation initiatives
 - Participation as a founding member in the Canadian Prairie Prescribed Fire Exchange, an inter-agency collective established to increase capacity for knowledge sharing and training surrounding the use of prescribed fire as a management tool in the Canadian prairie and parkland ecosystems; a \$1 million grant from the Weston Foundation was awarded to the group
 - Recreation and Community Development – Festival site plan development
 - Saskatoon Public Library – assistance of Park Story Walks
- ▶ **Skills Development** – Developed and implemented a formalized procedure to better support staff training and development requests
- ▶ **Employee Engagement** – Developed socially distant employee recognition events to ensure that dedicated service continued to be recognized during the pandemic
- ▶ **Partnerships** – Provided ongoing representation on the following committees/initiatives: Green Infrastructure Strategy, updates to the Official Community Plan, GPS Project, Planning and Development Review Process, Crime Prevention Through Environmental Design (CPTED), Meewasin Master Agreement, and the Natural Areas Strategy
- ▶ **Health & Safety** – Continued development and adjustment of the Return to Work plans and work procedures as Saskatchewan Health Authority’s COVID-19 health orders were imposed
- ▶ **Reducing our Carbon Footprint** – adding and monitoring the effectiveness of electrically powered hand-held equipment and utility vehicles

OUR BUSINESS

Meeting the needs of a growing community continues to be the Parks Department's biggest challenge. As Saskatoon grows in population, so does the amount of green infrastructure within our park and open space areas. New subdivisions include new community parks, playgrounds, pathways, sport fields, community gardens, landscaped medians, traffic circles, and buffers/berms adjacent to roadways. In 2020, Parks added 5.51 hectares (13.62 acres) to our maintenance inventory.

The Parks Department prides itself on meeting this challenge through the provision of a variety of efficient and effective maintenance and design services that directly contribute to our citizen's quality of life. We take initiative to continuously improve our service delivery while also identifying the needs of our changing community and strive to align our programs and services to meet these needs. Our key programs and services include:

PARK AND OPEN SPACE MAINTENANCE

Parks Maintenance employees are responsible for maintaining all turf grass and horticultural displays over 2,000 hectares of parks and open space in the city. Services provided include:

- Mowing, trimming, and fertilizing, as well as other turf maintenance for regular park areas, community sport fields, and non-park green space, including medians, boulevards, rights of way, buffer strips, and berms.
- Care for shrub beds and herbaceous perennial and annual flower plantings.
- Maintenance of playground surfaces.
- Litter picking and garbage removal.
- Maintenance and repair for asphalt and aggregate pathways within parks.
- Winter snow removal on over 140km of asphalt pathways and sidewalk park frontages.
- Provide support services to over 400 special events, held annually, in various parks and open spaces throughout the city.



HIGHLIGHTS IN 2020

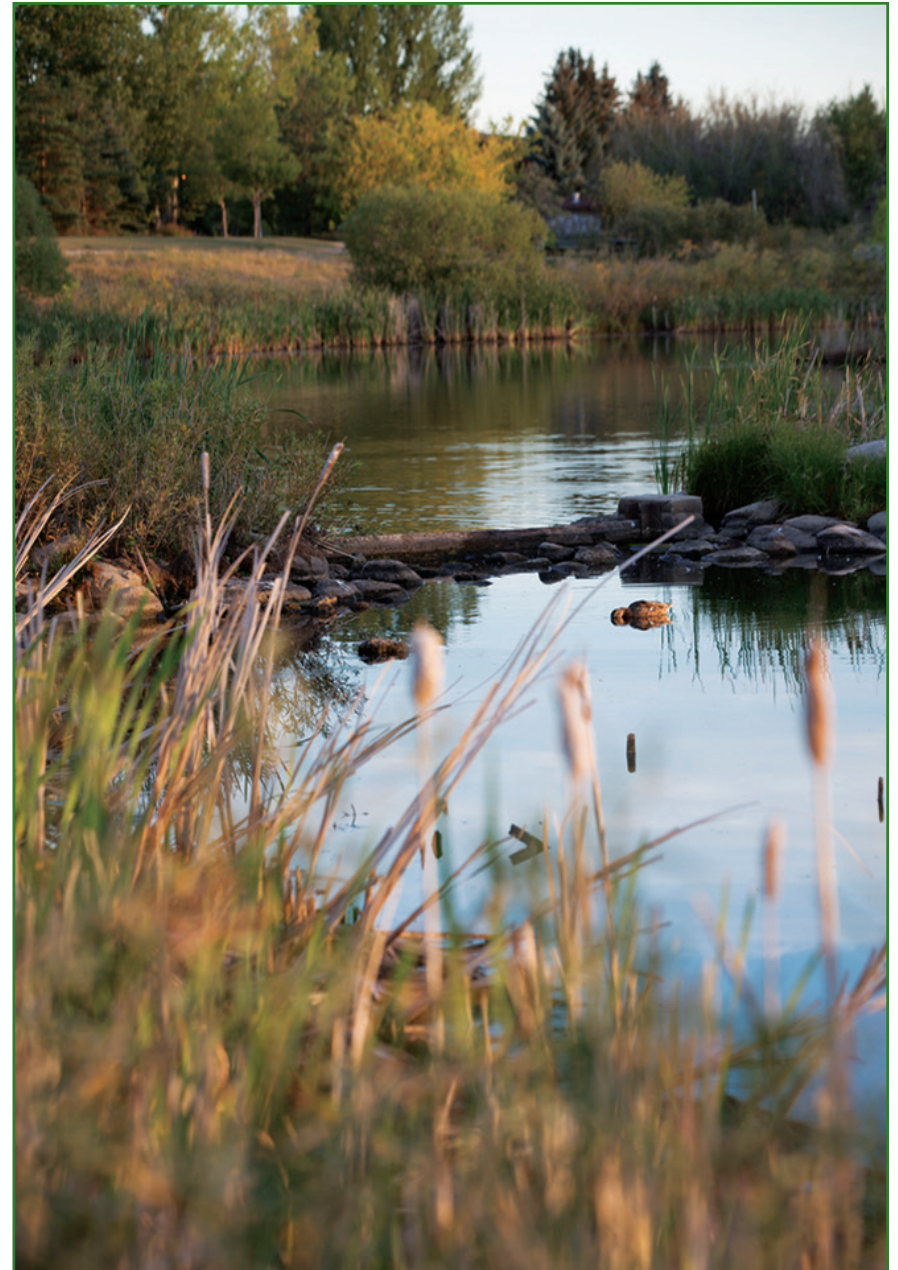
- Successfully adjusted maintenance schedules of approximately 200 staff to provide safe, socially distant work sites.
- Additional maintenance services provided to newly constructed paths and landscapes from Meewasin along the Traffic Bridge and Weir to the Nutrien Wonderhub.
- Collaborated with Roadways to provide staff to sweep road salt and sand off park turf.

NATURALIZED PARK MAINTENANCE

Approximately 12% of the Parks inventory is maintained as naturalized park area, representing various habitat types in Saskatoon, from native prairie to wetlands, and aspen parkland. Natural areas provide key habitat for wildlife, support local and regional biodiversity, and provide citizens with opportunities for nature appreciation.

HIGHLIGHTS IN 2020

- Continued with annual planting of wildflowers in Heritage Park and Lakewood Park to increase biodiversity and forage for pollinators.
- Continued control of woody plants in Mark Thompson Park to enhance visibility of the historic Moose Jaw trail.
- Together with the University of Saskatchewan and Meewasin, partnered with the Urban Wildlife Information Network to monitor and understand urban wildlife populations and their movements.
- Assistance with a prescribed burn at the NE Swale Rec Zone in the fall of 2020 with Meewasin.



WOODLAWN CEMETERY

Woodlawn Cemetery is a 94-acre National Historic Site that has been operated by the City of Saskatoon since 1906. Woodlawn Cemetery also maintains Nutana Pioneer Cemetery, a heritage site that has been closed since 1911. Services include:

- Administrative services in booking and processing funeral requests, customer inquiries, and financial aspects.
- Interment opening/closing services for funerals in both casket and cremations.
- Landscaping and monitoring turf establishment for completed interments.
- Monument services, such as installing foundations, flat markers, and other memorialization services.
- Mowing, trimming, and fertilizing of turf areas.
- Preparing, planting, and maintaining flower and shrub beds.
- Planting and ensuring establishment of new trees.
- Snow clearing of cemetery roadways and pathways.



HIGHLIGHTS IN 2020

- Maintained essential services during pandemic to ensure funeral services could continue. In 2020, 480 interments were performed, with 232 being traditional burials and 248 cremation burials.
- Planted 25 new trees at Woodlawn. As well, partnered with Tree Canada with 60 new trees planted and established in the Cemetery. Tree species were selected to provide winter interest and reduce current monoculture.
- Partnered with a local historian Kathleen Morrell to develop a virtual walking tour to be released in 2021 with the theme: Saskatoon – The First Fifty Years.
- Worked closely with Lees & Associates to develop a Cemetery Master Plan that completed an in-depth analysis of Cemetery operations and will guide the Cemetery Program into the future. The Cemetery Master Plan will be presented to City Council in 2021.

URBAN BIOLOGICAL SERVICES

The Urban Biological Services Program (UBS) provides control and inspection services to manage invasive plant and animal populations through the following activities:

- Monitoring and testing mosquitoes for West Nile virus.
- Monitoring and treating mosquito habitat across approximately 945 square kilometers is regularly monitored and treated with larvicide application, as required.
- Monitoring the urban forest for pests and diseases, such as Dutch elm disease, cottony ash psyllid, and emerald ash borer.
- Controlling populations of Richardson ground squirrels on City-owned property (treated 41 sites).
- Providing solutions for conflicts with urban wildlife, including informational and trapping services.
- Enforcing the Weed Control Act and Forest Resources Management Act (Dutch elm disease) through inspection and issuance of orders and agreements.
- Provisioning scheduled and reactive weed control service levels on hard surfaces, such as roadway medians, city wide.



HIGHLIGHTS IN 2020

- One positive case of Dutch elm disease (DED) was identified near the Montgomery neighbourhood. DED response included a risk assessment/mitigation and communication to residents and property owners. Activities included:
 - Removal and disposal of the infected tree
 - Approximately 25 additional elm trees in proximity removed
 - Sampling and testing of 20 trees
 - Ordering remedy of 71 DED regulation infractions
- Mosquito populations were down last year due to aggressive treatment procedures and a diminishing habitat due to dry weather.
- Richardson Ground Squirrel program continued to support our sport field programs to maintain a safe and consistent playing environment for user groups.
- UBS technicians played a key role in dealing with wildlife complaints/inquiries in a timely matter to protect our residents, as well as the animals.
- UBS will continue to take a systematic approach to weed inspection for the 2020 year and will continue to move in a proactive direction.
- Cottony ash psyllid populations were low during the 2020 season



URBAN FORESTRY

The Urban Forestry Program protects, preserves, and perpetuates the health, beauty, and safety of the City of Saskatoon's urban forest for the enjoyment of residents and citizens.

The components of this program include maintaining a tree inventory, civic nursery, planting programs, and providing ongoing maintenance operations. Ongoing maintenance operations include a 1 in 7-year pruning cycle for boulevard trees, a 1 in 13-year pruning cyclical for park trees, responding to weather events, as well as internal and citizen service requests.

HIGHLIGHTS IN 2020

- 2,000+ Urban Forestry service requests
- 7,600 trees pruned as part of cyclical tree maintenance schedules
- 1,214 trees pruned in response to service requests and other reactive work

- 340 trees removed
- 365 stumps removed
- 368 non-park trees planted
- 680 new trees planted in the civic nursery
- 183 sites inspected and monitored for tree protection
- Cottony ash psyllid Response Program:
 - Park Trees assessed in 2018 and 2019 were removed in 2020. No boulevard trees were removed in 2020.
 - 600 trees removed
 - 880 stumps ground
 - 375 trees planted
- Shelter belt pruning maintenance was provided to the following areas:
 - Lenore Drive (south side between Warman Road and Cree Crescent)
 - Wildwood Golf Course (south-east corner near Boychuk Drive)
 - Lakeview (north side of Highway 16)
 - McOrmond Drive (west side from Cowley to Highway 5)
 - McClocklin Road (south side from Hampton Gate to Densham Place)
 - Westview (west side of Circle Drive)
 - Melrose Avenue (west side from Cascade to Glasgow Street)
- Urban Forestry Master Plan development continued in 2020, including content finalization and revision.

SPORTS FIELDS AND LANDSCAPE CONSTRUCTION

The Sports Fields and Landscape Construction Program maintains 277 city-wide sport fields (ball diamonds, soccer, lacrosse, and multi-purpose). Included within this inventory are 147 hectares of Class 1, 2, and 3 sports fields that support higher levels of sporting competition. Program maintenance activities include receiving above basic service levels that support higher levels of sporting competition. Higher service levels are funded by the various user groups that utilize the Class Sports Fields and includes:

- Mowing and trimming for Class 1 and 2 sports fields.
- Infield grooming for Class 1, 2, 3, and neighborhood ball diamonds
- Sports fields painting program involves lining 85 Class 1, 2, and 3 sports fields, as well as accommodating other requests throughout the year (i.e. cricket fields).
- Grading of parking lots associated with recreational facilities related to parks where sports fields maintenance is done by the crews.
- Deliver, place, and pickup of BID flowerpots and centre median flowerpots in spring and fall, in conjunction with Greenhouse Program.
- Other work from Parks' zones and different departments as needed (i.e. hauling topsoil/compost, bobcat work, replacing or new installation of bollards).
- The Sports Fields Program manages contracted Freeway/Expressway mowing services on over 490 hectares of Road Rights of Way.



HIGHLIGHTS IN 2020

- Continue to provide winter snow removal services to seven City-owned facilities to improve equipment usage efficiencies. As well, provided additional support to assist in mitigating challenges of the November snow event.
- Continued collaboration with Recreation and Community Development and sports fields user groups to mitigate COVID-19 impacts. Adjusted service levels in June to respond to the easing of restrictions that allowed for sports to continue; hence ensuring service levels were maintained.
- Refined Parks Department compost initiative to apply additional City Compost Depot compost into City Parks system.
- Ensure quality of play and safety initiatives, such as:
 - Removed edge and added additional torpedo sand on 20 neighborhood ball diamonds.
 - Repairs to the Peter Zakreski - Ball Diamond Nos. 1 and 2 warning tracks.
 - Major renovation of Bishop James Mahoney Park - Ball Diamond No. 3 included reducing infield size to regulations, adding infield irrigation, and converting infield from crusher dust to shale.
 - Completed pilot project of topdressing of 12 neighborhood soccer fields throughout Saskatoon to improve turf quality and safety to users.
- Other landscape projects completed include:
 - Cleared debris and landscaped field near Saskatoon Fire Station No. 7 on Wanuskewin Road.

IRRIGATION

At an average annual total precipitation of 350mm, Saskatoon regularly experiences drier and more arid environmental conditions than other major Western Canadian cities. The Irrigation Program supports water delivery service levels on approximately 600 hectares of park, open space, and streetscape green infrastructure, which includes turf, trees, shrubs, and annual/perennials plants.

HIGHLIGHTS IN 2020

- Continued collaboration with DREAM Development to further investigate the potential of a storm pond irrigation system in the Brighton neighbourhood.
- Partnered with Sustainability to begin development of two water conservation initiatives to improve irrigation efficiency:
 - Examine feasibility of evapotranspiration-based scheduling technology within current irrigation infrastructure.
 - Within the next five years upgrade the remaining eight manual irrigation systems in parks to automated irrigation systems.
- Seven rain gauges are strategically placed throughout the city to measure rainfall. Rainfall estimates are as follows:
 - From April 1 to September 30, 2020, the city received 257 mm of rainfall; similarly to April 1 to September 30, 2019, which received 258 mm rainfall.
 - In 2020, we had above average rainfall amounts between April and June, receiving 174 mm compared to the average of 127 mm. However, we had a below average rainfall amount between July and September, receiving 83 mm compared to the average of 137 mm.

Irrigation staff are trained, certified, and legislated to maintain these systems to ensure the safe, efficient application of water throughout the growing season. Examples of the services provided include performing spring system start-up, regular system checks (including backflow prevention testing), line locating, and automated controller scheduling and system winterization.

GREENHOUSE PROGRAM

The Greenhouse Program is responsible for providing and maintaining floral displays for public viewing and/or landscape enhancement at City Hall, and other civic facilities, as well as major public roadways, parks, and public open spaces.



HIGHLIGHTS IN 2020

- Greenhouse staff produced annual flowers for 734 flowerpots in the business improvement districts.
- 292 flowerpots were produced for center medians on major city corridors.
- Annual flowers were produced for 105 flower beds in parks.

PARKS AND OPEN SPACE DESIGN PROGRAM

The Design Section is involved in the planning, design, and construction development of public lands, which includes parks. Core responsibilities include:

- planning, estimating, and administrating capital budgets
- conceptual and detailed design
- project construction management
- internal and public consultation
- the review and approval of external design submissions for open space
- the construction inspection and approval of externally managed park construction projects



HIGHLIGHTS IN 2020

- New parks were turned over to the City in the following neighbourhoods:
 - Brighton: MR 10 Pocket Park (0.60 ha)
 - Evergreen: Buffer and Roundabout (0.95 ha)
 - Queen Elisabeth: Aden Bowman Sportfield (1.37 ha)
 - Kensington: Kensington Village Square (0.40 ha), Kensington Village Centre Streetscape (0.57 ha)
- New and updated play structures at:
 - Parc Canada
 - Albert Milne Park
 - Dr. J Valens Park
 - D.L. Hamilton Park
 - Brighton MR 10 Pocket Park
 - Kensington Village Square – Pump Track
- Park upgrades at:
 - Lawson Heights: BJM Ball Diamond
 - Lakeridge: Crocus Park
 - Varsity View: Albert Rec Unit
- Park pathway paving:
 - 18 parks received either overlay or full pathway construction on 2.4 metre wide pathways
 - Overlay: 5,054 square meters
 - Full: 1,002 square meters

PARKS DEPARTMENT – LOOKING AHEAD TO 2021

- Construction of Aspen Ridge MR15 and MR19 (yet to be named)
- Construction of Rosewood Secondary Core Park
- Construction of Kensington Lions Century Park
- Construction of recreation amenity buildings in Hampton Village – Al Anderson Park (two buildings), and Rosewood – Glen Penner Park
- Upgrades in Anna McIntosh, AS Wright, WJL Harvey South, Forest Grove Linkage, Kistikan, Canon Smith, Massey, Parc Canada, and Meewasin Parks
- Revitalization of four play structures: Meadowlark, Canon Smith, Wilson, and WJL Harvey North
- Increased top dressing program for neighbourhood sportfields
- Implementation of new resource management plans for naturalized parks
- Management of naturalized areas through prescribed burning techniques in Gabriel Dumont Park and Hyde Park will be communicated and implemented, in collaboration with the Saskatoon Fire Department and Meewasin Valley Authority
- First phases of the Urban Forestry Management Plan implementation will be planned
- Landscape Development Standards will be reviewed and updated
- Establishment of specific parks business plan initiatives that will respond to Truth and Reconciliation Calls to Action
- Initial steps towards the implementation of a new tree protection policy and bylaw
- Bring forward opportunities for an Integrated Pest Management Plan





Prepared by:
Parks Department,
Community Services Division

Printed May 2021

2020 Year-End Report – Recreation and Community Development Department

ISSUE

This report summarizes work completed in 2020 by the Recreation and Community Development Department and provides an overview of significant activities anticipated in 2021.

BACKGROUND

The Recreation and Community Development Department (Department) is comprised of a wide-ranging team of staff who oversee the provision of opportunities for residents to participate in and enjoy the benefits of sport, culture, recreation, community development, social development and wellness activities. Within the current Department, four Sections deliver an array of programs and services which include the following:

- 1) Community Development;
- 2) Recreation Facilities and Programs;
- 3) Special Use Facilities and Capital Planning; and
- 4) Saskatoon Forestry Farm Park and Zoo.

CURRENT STATUS

The Department oversees the provision of an abundance of opportunities for residents and visitors to participate in and enjoy the benefits of sport, culture, recreation, community development, social development and wellness activities, which contribute to quality of life in Saskatoon. To help encourage as many people as possible to take advantage of activities available throughout Saskatoon, the Department operates a number of facilities and provides direct services and programs. The Department also provides support to community-based organizations involved in delivering programs and services, facilitates partnerships, information sharing, collaboration to strengthen groups, and promote inclusion and address racism.

The work of the Department supports many aspects of the City of Saskatoon's Strategic Goals of Quality of Life, Sustainable Growth and Continuous Improvement. Furthermore, the work of the Department helps advance outcomes for four of City Council's priority areas:

- 1) Recreation, Culture and Leisure;
- 2) Reconciliation, Inclusion and Diversity;
- 3) Community Safety and Well-Being; and
- 4) Core Services.

DISCUSSION/ANALYSIS

The 2020 Year-End Report for the Department provides an overview of initiatives undertaken throughout 2020 and highlights significant projects anticipated in 2021 (see

2020 Year-End Report – Recreation and Community Development Department

Appendix 1). The 2020 Year-End Report also summarizes specific activity levels and data associated with key functions of the Department.

The year 2020 was extremely challenging with the impact of the COVID-19 global pandemic, which resulted in the temporary closure of all recreational facilities and significant operational restrictions under the Re-Open Saskatchewan Plan when facilities were able to reopen. The Department has focused on providing recreational opportunities and support to the community during the pandemic for the physical and mental health and well-being of residents.

Some key highlights of 2020 include:

1. Supported the work of the Saskatoon Inter-Agency Response to Covid-19, including staff secondments and the administration of \$219,813 in third-party funds to organizations working with vulnerable populations.
2. Prepared Return-to-Play plans with community associations for community gardens and outdoor rink operations.
3. Installation of the sculptures Saadat Qalbi/Miyawâtam 1 and 2 by Ruth Cuthand and Suada Jailan.
4. Cash grants in the amount of \$2,572,722 to community organizations providing services in the sport, culture, recreation and social service sectors, including the one-time “Take-it Outside” winter grant.
5. The COVID 19 pandemic had a significant impact on the operation of leisure facilities in 2020. Indoor Leisure Centres were closed March 16, 2020 and did not begin re-opening until late July. Capacities of various programs and services were reduced significantly and continued to be modified throughout the year based on updated guidelines from the Chief Medical Health Officer and regulated under the Government of Saskatchewan’s Re-open Saskatchewan Plan.
6. The City’s six indoor Leisure Centres had 457,561 visits and hosted a combined total of 7,247 rental bookings, which attracted 130,527 individual participants. The Shaw Centre and Saskatoon Field House hosted 10 local, provincial and national special events.
7. As a result of the COVID-19 pandemic, two outdoor pools were opened for the season. New safety protocols were put in place and admission volumes at the two outdoor pools totaled 19,045.
8. A Park Ambassador program launched with redeployed staff from Leisure facilities. Park Ambassadors patrolled over 200 city parks to provide education on physical distancing and the installation of safety signage with COVID-19 protocols.
9. During the time when Leisure Centres were closed, the Facilities Department completed several maintenance projects. A significant upgrade was completed on the Dive Tower at the Shaw Centre which included: refinishing the concrete on the platforms, replacement of the handrails and matting and repainting of the entire structure. Also, the family pool, warm-up pool and hot tubs were drained

- so the basins could be cleaned and re-grouted as required. This project was initially scheduled for the summer of 2021.
10. During the non-summer months, low-cost/no cost programs are offered to youth by the City and community agencies, with funding support from the City. In 2020, four targeted programs (with 14 sessions) reached 1,166 participants, employed 28 young adults, and resulted in 14 different partnerships.
 11. The three city golf courses offered a safe place where people could gather outside and take part in an activity with family and friends. Golf was a safe recreational activity during the pandemic and golf courses were some of the busiest recreation facilities in the city. Transfers to reserves as a result of operations were \$441,206 above budget.
 12. The City allocated 88% of available prime time ice at the arenas even under Re-Open Saskatchewan restrictions.
 13. Construction on the new universal washroom facility at the Gordon Howe Campground began and will be operational in 2021.
 14. The City received 297 outdoor special event applications and processed 105 requests for events, which attracted approximately 120,500 people to an outdoor special event in Saskatoon in 2020. There were 192 outdoor special event cancellations and an estimated 170 outdoor special events which did not operate due to COVID-19. In 2020, there were 35 new outdoor special events which used creative ideas which allowed their event to occur within the COVID-19 guidelines.
 15. In 2020, construction began on the new multi-sport building at the Gordie Howe Sports Complex. The new building will be a four-season facility and support ball diamonds, speed skating oval, track and field and cross-country skiing. The building is scheduled to be complete by summer of 2021.
 16. The City allocated approximately 28,600 hours of outdoor sport fields from the beginning of July to the end of October. Approximately 12,000 hours (6,000 games) were allocated on 97 charge sport fields and 16,600 hours on no charge fields.
 17. The Saskatoon Forestry Farm Park and Zoo had admission attendance (July 6 to October 31) of 70,542 people, leading to revenue of \$487,645. Highlights include beginning of construction of the new prairie dog and butterfly house exhibits.

OTHER IMPLICATIONS

There are no financial, legal, environmental or social implications identified.

NEXT STEPS

The Recreation and Community Development Department reports annually on its activities.

APPENDICES

1. 2020 Year-End Report - Recreation and Community Development

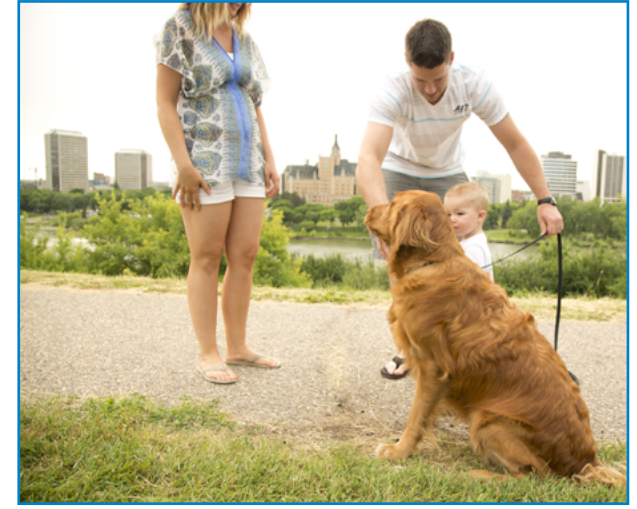
2020 Year-End Report – Recreation and Community Development Department

REPORT APPROVAL

Written by: Andrew Roberts, Director of Recreation and Community Development
Approved by: Lynne Lacroix, General Manager, Community Services

SP/2021/RCD/PDCS/2020 Year-End Report– RCD/pg

COMMUNITY SERVICES DIVISION



2020

Recreation & Community Development YEAR-END REPORT





Saskatoon Forestry Farm Park & Zoo



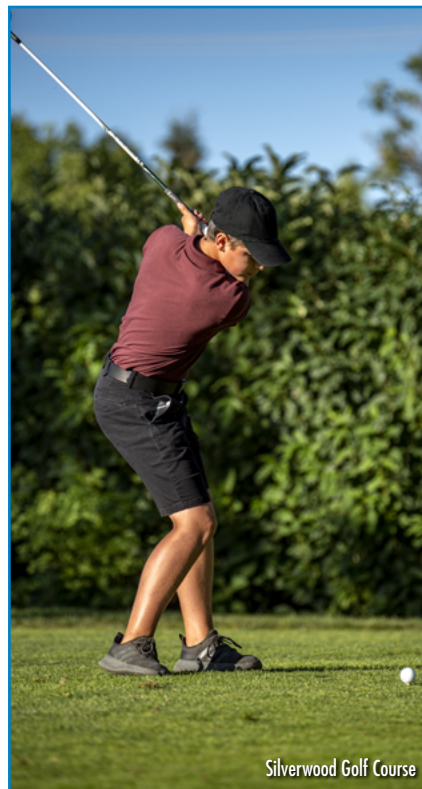
Harry Bailey Aquatic Centre



Community Association outdoor rink



Lions Skate Park



Silverwood Golf Course

Welcome to the 2020 Year End report of the Recreation and Community Development Department. The Department oversees the provision of programs and services for citizens to participate in and enjoy the benefits of sport, culture, recreation, community development, social development and wellness activities.

To encourage as many citizens as possible to take advantage of the activities available, the Department operates a number of facilities, provides direct services and programs, and provides support to community-based organizations involved in delivering programs and services.

The Department also facilitates partnerships, information sharing and collaboration to strengthen groups, promote inclusion and address racism.

2020 was an unprecedented year with the impact of the COVID-19 Global Pandemic. COVID-19 has highlighted the importance of access to recreation and cultural activities as an investment in the long-term health and well-being of communities and citizens

WHAT'S INSIDE

2020 HIGHLIGHTS.....4

COMMUNITY DEVELOPMENT SECTION.....5-11

Arts & Culture	5-6
Diversity and Social Development	6-7
Neighbourhood Services	7-11
Looking ahead to 2021.....	11

RECREATION FACILITIES AND PROGRAMS SECTION12-21

Leisure Centres	13-18
Outdoor Pools	18-19
Summer Play and Targeted Programs	19-20
Looking ahead to 2021.....	21

SPECIAL USE FACILITIES AND CAPITAL PLANNING SECTION22-29

Animal Services	22-23
Community Partnerships	23-24
Golf Courses	24-25
Gordon Howe Campground	26
Nutrien Playland at Kinsmen Park	26
Indoor Arenas.....	27
Outdoor Sport Facilities and Spectator Ballfields.....	27-29
Looking ahead to 2021.....	29

SASKATOON FORESTRY FARM PARK & ZOO.....30-34

Attendance and Revenues.....	30
Partnership Agreements and Program Supports.....	31-33
Looking ahead to 2021.....	34

INVESTING IN COMMUNITY.....35-49

Funding and Grants.....	35
2020 Grant Awards	36-49

Note: Many photos featured throughout this year-end report were taken prior to 2020 and the COVID-19 pandemic. Programs have been modified.



- ▶ Supported with staff secondments the Saskatoon Inter-Agency Response to COVID-19.
- ▶ Administered \$219,813 in third-party funds to organizations working with vulnerable populations.
- ▶ Supported the city's 47 Community Associations, specifically in the use of virtual technology to ensure Community Association executives were able to meet and host annual general meetings.
- ▶ Prepared Return-to-Play plans with Community Associations for community gardens and outdoor rink operations.
- ▶ Installation of the sculptures Saadat Qalbi/Miyawâtam 1 and 2 by Ruth Cuthand and Suada Jailan and curated by Dr. Jen Budney.
- ▶ \$2,572,722 in cash grants to community organizations providing services in the sport, culture, recreation and social service sectors, including the one-time "Take-it Outside" Winter Animation Grant.
- ▶ The COVID-19 pandemic had a significant impact on the operation of leisure facilities in 2020. Leisure Centres were closed March 16, 2020 and did not begin reopening until late July. Following the closure period, Recreation Facilities and Programs successfully opened leisure facilities and services during the pandemic to provide quality of life opportunities and assist individuals maintain and improve their physical and mental health. Capacities of various programs and services were reduced significantly and continued to be modified throughout the year based on updated guidelines from the Chief Medical Health Officer and regulated under the Government of Saskatchewan's Re-open Saskatchewan Plan.
- ▶ The City's six indoor Leisure Centres hosted a combined total of 7,247 rental bookings, which attracted 130,527 individual participants. In 2020, the number of visits to Leisure Centres totaled 457,561. The Shaw Centre and Saskatoon Field House hosted 10 local, provincial and national special events.
- ▶ As a result of the COVID-19 pandemic, timelines to prepare for opening the outdoor pools were reduced and allowed for two outdoor pools to be open for the season. Staff were hired and trained, new safety protocols were put in place and pools were prepared for operation. In 2020, admission volumes at the City's two outdoor pools totaled 19,045.
- ▶ During the non-summer months, low-cost/no cost programs are offered to youth by the City and community agencies, with funding support from the City. In 2020, 4 targeted programs (with 14 sessions) reached 1,166 participants, employed 28 young adults, and resulted in 14 different partnerships.
- ▶ Animal Services saw a 3.85% increase in pet licenses sold.
- ▶ Even during COVID-19, the City received 297 outdoor special event applications and processed 105 requests for events in Saskatoon in 2020.
- ▶ The three city golf courses offered a safe place where people could gather outside and take part in an activity with family and friends. Golf was a safe recreational activity during the pandemic and the golf courses were some of the busiest recreation facilities in the city.
- ▶ To support minor and adult sport organizations, the City continued to maintain a number of outdoor sport fields in parks throughout the city. The City also provides a speed skating oval, an artificial turf field, an outdoor track and field venue, and spectator ball facilities through the Gordie Howe Complex.
- ▶ The City allocated approximately 28,600 hours of outdoor sport fields from the beginning of July to the end of October. Approximately 12,000 hours (6,000 games) were allocated on 97 charge sport fields and 16,600 hours on no charge fields.
- ▶ The Saskatoon Forestry Farm Park and Zoo had admission attendance (July 6 - October 31) of 70,542 people, leading to revenue of \$487,645. Zoo highlights include births of caribou, big horn sheep, mouflon sheep and pronghorn, as well as the beginning of construction of the new prairie dog exhibit.

COMMUNITY DEVELOPMENT SECTION

Community Development Section provides a supportive environment to help build capacity and empower people to organize themselves for planning and action. Its mandate includes supports to Community Associations, community grants, accessible no-cost, low-cost programming opportunities, Indigenous leadership initiatives, support for public art and cultural organizations, immigration initiatives, inclusion and diversity initiatives and community partnerships.

ARTS & CULTURE

Investing in Arts & Culture

The City invested \$838,900 in 20 major cultural organizations. The 2020 pandemic shut down many cultural activities with the live performing arts sector being particularly hard hit.

Organizations pivoted quickly to offer programming in COVID-19 safe ways and reimagined how they could continue connect with community:

- Nutrien Children's Festival offered virtual programming for the month of August
- Paved Arts instantly moved their Artist Talks on-line
- SUM Theatre created a parade through the neighbourhoods when they could no longer gather in the parks



SSO at The Cathedral of St. John the Evangelist

- The Saskatoon Symphony Orchestra provided a combination virtual and in-person subscription series and was a leader in how to operate live music safely
- The Fringe Festival re-invented themselves as This is Not That Festival and provided "Live From Your Lawn" program among other offerings.

Public Art

The public art highlight of 2020 was Saadat Qalbi/Miyawâtam 1, 2, and 3" by Ruth Cuthand and Suada Jailan, curated by Dr. Jen Budney. The project consisted of three hand-painted aluminium sculptures composed of floral motifs, inspired by both Cree/Michif beadwork and traditional East African henna design. The title, "Saadat Qalbi/Miyawâtam" translates to "Happiness of the heart/They are joyful or fun-loving." The first two sculptures were installed at 602 20th Street and at 241 Second Avenue, with the third to be installed at Broadway Avenue and Main Street in the summer of 2021.



In addition, five artworks were acquired into the permanent collection 2020:

1. The Winds of Change are Upon Us by Ken Pointon - 35-22nd Street East (TCU Place);
2. The Bison are Coming Home by Darren Gowan - Central Avenue and 112th Street;
3. Priscilla Queen of the Prairies by Craig Campbell - 732 Broadway Avenue;
4. Harvest Collector by Leslie Potter - 33rd Street and Avenue E, and
5. Coming Home by Dream Development, Heavy Industries, Fort Architecture and Landon Anholt – Brighton neighbourhood.

Community Development Section provides a supportive environment to help build capacity and empower people to organize themselves for planning and action.

COVID-19 Community Support Grants

The City of Saskatoon added two additional funding programs in 2020 to support organizations hosting COVID-19 safe in-person activities: The Winter Animation Fund and the Saskatchewan Lotteries Community Micro-Grant.

The Winter Animation Fund received one-time funding of \$250,000 that was divided into three components: \$75,000 to Tourism Saskatoon to enhance existing events, provide infrastructure support to businesses for outdoor activities and to create several new events; \$50,000 to a first come first served Take It Outside Micro-Grant; and \$125,000 for a competitive Take It Outside Grant. Funding was awarded to 35 applicants for COVID-19 safe outdoor activities to:

- Promote health and wellness of residents;
- Create activities that support local businesses; and
- Create opportunities for safe community connections in a time of relative isolation.

As organizations rapidly cancelled events or moved to on-line programming, many awards from the Saskatchewan Lotteries Community Grant were declined. The City worked in consultation with Saskatchewan Lotteries to be able to provide \$42,000 in Micro-Grant funding to 17 applicants and \$30,000 in Special Call funding to 3 organizations.

DIVERSITY AND SOCIAL DEVELOPMENT

Indigenous Programs

Recreation and Community Development partnered with the Running Wild Athletics Club to offer a program targeting Indigenous Elders. Offered at the Field House, the program combined physical fitness activities with social time for Indigenous Elders to gather and visit.



Above: Elders at the Saskatoon Field House



White Buffalo Youth Lodge

Partnered with the White Buffalo Youth Lodge, in order to safely comply with the public health order while providing recreational summer programming for children and youth in the inner city.

Wîcihitowin Conference – Through the Fire

Assisted with the funding, planning and hosting of the October 7-8 conference. The virtual format attracted 1,000 participants from across Canada and around the world.



Inter-agency Pandemic Response

Supported with staff secondments the Saskatoon Inter-Agency Response to COVID-19. Initiatives included:

- Administered \$219, 813 in third-party funds that supported organizations working with vulnerable populations;
- Facilitated the assembly of over 1,000 activity kits that were assembled and delivered to children and their families;
- Hosted weekly social serving agency executive director meetings to discuss reopening and operating strategies due to COVID; and
- Completed a Front Door project to create connection during times of heightened isolation.

Immigration Initiatives

Immigration initiatives focus on creating a welcoming and inclusive community for immigrants and refugees to our city. The Immigration Partnership Saskatoon (IPS) is an inter-sectoral committee that builds capacity in the community to improve outcomes for newcomers in Saskatoon. The work of IPS in 2020 focussed on the See Me As I Am/Be An Ally Campaign. The goals of the campaign were to increase awareness of how newcomers benefit Saskatoon, to build support and create understanding of newcomers as an integral part of an inclusive, diverse workforce and welcoming community. Seeing immigrants as they are was the key of the See Me As I Am video, while Be An Ally was a follow up that provided suggestions as to how we can all be allies to newcomers. See Me As I Am and Be An Ally messages were available on social media platforms and as videos supplied to agencies, institutions and businesses to use and share.

Research Junction Project

Staff secured Research Junction funding to work with the University of Saskatchewan to exploring the potential for permanent residents to have municipal voting rights.



NEIGHBOURHOOD SERVICES

2020 began like most other years for the 47 neighbourhood Community Associations. Programming was well under way in the winter of 2020, with all associations offering a variety of programs for their residents all across the city. Then, COVID-19 shut the world down. All community association programming was cancelled in all schools as of Friday, March 13, 2020, and the community rinks were closed the following week.

Community Consultants

The City's eight Community Consultants provide an important liaison between Community Associations and City Departments. Consultants attend Community Association executive meetings, supporting community recreation programming, providing advice and updates on City initiatives, while also listening to community concerns. They play a unique role in fostering trust and respect between community and City.

Two Community Consultants were seconded to support the work of the Saskatoon Interagency Response to COVID-19 Team. The remaining five consultants continued to support Community Association volunteers and their programs.

Community Consultants quickly became familiar with assisting the Community Associations in all aspects of hosting virtual meetings, from helping choose the best virtual platform to use, providing tips on how to run virtual meetings, following proper processes and protocols, facilitating when needed and continuing to provide encouragement during these unprecedented times.

In-person gatherings were severely restricted, which also meant that all the Annual General Meetings that associations had scheduled for the spring were postponed until alternate arrangements could be made. Consultation with Information Services Corp, the body that oversees the non-profit status of the associations, confirmed that annual general meetings could be postponed or conducted virtually, in light of the pandemic. One association held their AGM in the spring of 2020 on their regularly scheduled date and the remaining 46 associations conducted theirs in the Fall of 2020.

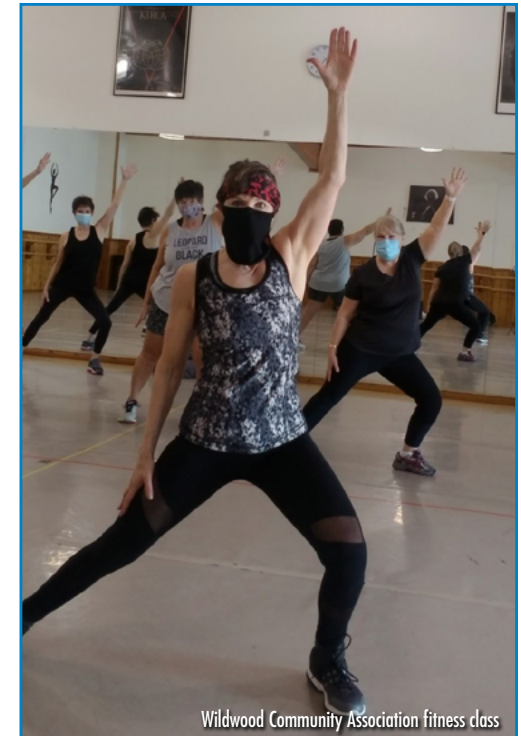
Community Consultants continued to participate virtually on committees to connect the community to the “City”. They dealt with a wide range of issues, including park development, facility development, rezoning applications, community gardens, Neighbourhood Traffic Reviews and park safety. Community Consultants also worked with individual Community Associations to provide virtual board orientations, planning sessions and one-on-one training for specific board positions (e.g. treasurer, secretary, president, volunteer coordinator, indoor coordinator).

Assisting Community Associations with their ongoing operations amidst the pandemic became the priority focus for 2020. The pandemic resulted in the cancellation of the annual slate of volunteer training opportunities and the annual Volunteer Appreciation Event traditionally hosted in April. One virtual training event happened on October 22 for Rink Coordinators to assist with preparations for the upcoming rink season with 10 volunteers from 10 different Community Associations were in attendance.

Community Programming

Programming Pivot

With limited indoor facilities available to host sport, culture and recreation programs due to restrictions in the provincial health order, many Community Associations quickly pivoted to focus on their social media outlets to keep their community connected. Many groups switched gears to encourage residents to be COVID-19 safe and remain active by doing what they could outdoors, on their own. Some Associations offered outdoor classes in their neighbourhood parks, some were able to secure alternate locations to offer indoor programs and some ventured into the world of offering virtual programs.



Wildwood Community Association fitness class

For some associations, volunteering in the midst of a pandemic was not feasible resulting in a significant reduction in the amount of programming that happened city wide.



Volunteers are the backbone of Saskatoon's Community Associations, serving on Community Association boards, coaching sports teams and organizing neighbourhood events.

	No. of Community Associations	No. of Programs Offered	Hours of Programs	No. of Registrants	Community Contribution
Winter 2020	47	~ 403	~ 4144	~ 4885	~\$123,097
Spring-Fall 2020	28	~ 153	~ 1807	~ 3582	~\$37,973

Of the Community Association programs that were offered during the pandemic:



In addition to the regular program funding that is available to Community Associations, additional funds were made available to associations needing to pay for non-school space rentals and for fees associated with virtual meeting platforms.

Special Events

Staying connected to the community was a primary focus for many of the Community Associations leading to many innovative and safe programs. Walking tours of interesting neighbourhood sites, front porch pot-banging support for essential workers, scavenger hunts, drive-in movie nights, and Christmas light displays were just a few of the great events. With limited or non-existent programming revenues, fundraisers for the associations were also a big part of community association activities. Bottle drives, 50-50 draws, meal pick up and/or drop off's, garden seed sales and raffles were some of the creative ways that associations generated revenue.



Community Gardens

The operation of the community garden program in the spring of 2020 was a major hurdle to overcome. Research and consultation with other municipalities across the country and into the United States concluded that with specific protocols in place, community gardening could be conducted safely even with the gathering restrictions. With the support of our community gardening partners at CHEP Good Food Inc., COVID-19 safety signage was created and delivered to all gardens. Garden collectives submitted their COVID-19 safety plans and once approved; seeds were planted.



Due to the challenges that establishing a new community garden present in the pandemic environment, approvals of new community gardens are currently on hold.

There are currently 30 community gardens on City-owned property, for a total of more than 1070 community garden plots.

Community Clean-Ups

Community Clean-ups are an annual event in many neighbourhoods. All but two regularly scheduled clean-ups were postponed. The neighbourhoods of Pleasant Hill and Meadowgreen worked with the City to adhere to a COVID-19 safety plan that was created, and these events ran successfully. This became the template for clean-ups going forward and eight more were conducted in the fall.

In addition to these events, many residents looking to get outside in their parks in the spring were eager to do their part in cleaning up winter debris. A tip sheet was created on how to help and be safe for all associations to share with residents.

Winter During the Pandemic

Community Rinks

Community Associations already had their 54 outdoor rinks running during the winter of 2020 and only missed the last few weeks of the season due to COVID-19 shutting down the operations.

During the summer months, five associations that had been approved for rink improvement grants organized the work required to complete the upgrades.

As winter arrived with a storm in November of 2020, Community Development assisted the associations in preparing COVID-19 safety protocols for their rink operations, which included the recommendations to not use warm up facilities that would encourage group gatherings and adhering to provincial recommendations to discourage organized team play. As a result of not having a place to sit and change skates, Community Associations were offered funds to build additional benches either attached to the rink boards or stand-alone benches. This resulted in 39 of the 47 Community Associations building a total 46 benches for their rinks.



Community Associations are eligible for a matching grant from the City to assist with the operating costs. The table below demonstrates shared operating costs and City-Community Association partnership for operating and carrying out improvements to outdoor rinks.

COMMUNITY ASSOCIATION OUTDOOR RINKS: 54

TOTAL CITY RINK OPERATING GRANT: \$44,800

COMMUNITY CONTRIBUTION TO RINK OPERATING COSTS: \$104,128

CITY RINK IMPROVEMENT GRANT: \$17,992

COMMUNITY CONTRIBUTION TO RINK IMPROVEMENTS: \$13,572

COMBINED TOTAL COSTS FOR OUTDOOR RINKS: \$180,492

Cross-Country Skiing

Another safe winter activity that was embraced by the Community Associations was cross country skiing. The Parks Department has always offered the service of grooming cross-country ski trails in neighbourhood parks for a very reasonable fee, and there are usually a handful of trails. This year, by the end of December 2020, there were over a dozen trails set in parks across the city for residents to enjoy. Some Community Associations also offered ski equipment to rent and lessons for those wanting to learn and improve their skills.

Park Enhancements

The Park Enhancement Reserve was established to help fund enhancements to neighbourhood parks. Projects are cost-shared with Community Associations.

Park improvement projects continued to take place during the pandemic. Three projects that were previously reported on were completed. A new tot play structure in C.P. Seely Park was installed in the spring of 2020. The upgrade to the Albert Rec Unit Park in the Nutana neighbourhood was also completed, breathing new life into this small but well-used park. A picnic table, garbage container and BBQ pad were also installed in Optimist Park in Riversdale.



In 2020, one new project was approved for the Silverwood Heights Community Association. They requested assistance with the replacement of some of the play structures in W.J.L. Harvey Park between Brownell and St. Angela Elementary Schools and were approved for \$25,000 through the park enhancement program. Late in 2020, the Parks Department received federal funding through the MEEP program that will be used for this project, however the community association will still be contributing \$45,000 towards this project to add additional accessible components.

COMMUNITY DEVELOPMENT SECTION: LOOKING AHEAD TO 2021

- Provide support to social planning tables: Community Safety & Wellbeing; Safe Community Action Alliance; and Saskatoon Poverty Reduction Partnership;
- Complete review of the Leisure Access Card program;
- Implement the Immigration Action Plan through Immigration Partnership Saskatoon;
- Implement the Culture Plan Refresh;
- Facilitate the installation of new recreation amenities at P3 school sites;
- Support the city-centre consolidated school project to secure community access;
- Support the White Buffalo Youth Lodge visioning exercise toward a renewed facility;
- Develop a cloud-based grants management system to administer the Department's grants programs.
- Continue to support Community Association programs once restrictions are eased.
- Explore ways to continue offering training electronically.

RECREATION FACILITIES & PROGRAMS SECTION

Recreation Facilities and Programs Section is responsible for the management, operation, programming and provision of customer services at the City's Leisure Centres, outdoor pools and playground program sites. These facilities provide a wealth of opportunities for citizens to participate in sport, recreation, health/wellness programs and cultural activities. Activities are delivered by the City of Saskatoon, non-profit groups, health/wellness organizations and other leisure service providers, including those in the private sector.

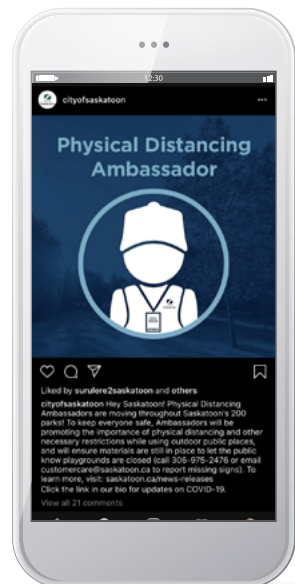
Recreation Facilities and Programs is also responsible for the design and delivery of a variety of programs, from swimming lessons and fitness classes to summer playground and youth programs.

The COVID-19 pandemic had a significant impact on the operation of leisure facilities in 2020. Leisure Centres were closed March 16, 2020 and did not reopen until late July. A significant number of staff were laid off or reassigned

to other essential service positions within the corporation due to the pandemic. Several staff were reassigned to the Park Ambassador role, attending to the over 200 parks in the city to educate and encourage physical distancing and ensure signage was in place.

Following the closure period, Recreation Facilities and Programs successfully reopened facilities and services during the pandemic to provide quality of life opportunities and assist individuals maintain and improve their physical and mental health. Prior to re-opening recreation facilities, a number of safety measures had to be established, staff that were laid off needed to be recalled and trained in the new safety protocols to ensure the health and safety of staff, participants and to ensure full compliance with the Government's Re-open Saskatchewan Plan.

In July, residents had the opportunity to begin participating in some of their favorite leisure activities with Riversdale Pool opening on July 7, George Ward



Social media posts informed citizens of the Physical Distancing Ambassadors promoting safety in over 200 parks across the city.



An informative video was created in late 2020 informing patrons of what to expect while visiting a Leisure Centre during COVID-19 restrictions.

youtube.com/watch?v=0fhHrZQ6Nk



Examples of signage that was placed at leisure facilities upon re-opening. Signs are updated as restrictions change.

Pool opening on July 8, and 20 paddling pool sites opening in July. The phased in re-opening of Leisure Centres began in late July with Shaw Centre and Lakewood Civic Centre being the first facilities to reopen. The remaining Leisure Centres opened in late August/early September.

Capacities of various programs and services were reduced significantly and continued to be modified throughout the year based on updated guidelines from the Chief Medical Health Officer and regulated under the Government of Saskatchewan's Re-open Saskatchewan Plan.

Upon reopening the facilities, the Department provided a mix of programs that offered the greatest range of access and opportunities to as many patrons as possible while balancing public drop-in times and rental requests.

LEISURE CENTRES

The City operates six Leisure Centres: Cosmo Civic Centre, Harry Bailey Aquatic Centre, Lakewood Civic Centre, Lawson Civic Centre, Saskatoon Field House and Shaw Centre. These facilities offer a variety of programs and rental opportunities.

In 2020, approximately 457,561 people visited Leisure Centres.

Leisure Centre Recreation Programs

During the COVID-19 pandemic Leisure Centre recreation programs were provided with creative modifications to meet the guidelines in the Re-open Saskatchewan Plan. These programs offered residents an opportunity to participate in safe recreational activities and provided health and wellness options in a time of uncertainty and isolation. Some of the programs and services offered included: public swims, lane swims, aqua fitness classes, walking/running track, badminton, pickleball, tennis court access, and cardio/weight room.

General Admissions Volumes and Revenues

General admissions provide the public with access to Leisure Centre facilities and instructor-led classes (e.g. aqua fitness). To manage pandemic capacity restrictions and safety guidelines effectively, book a visit reservation software was

implemented to provide participants with three options to sign up for programs in advance: booking online through book a visit, phoning in or walking in to reserve a spot for a specific program time period.

2020 Admission revenues at Leisure Centres decreased by \$3,088,500 (-66.70%) compared to 2019.

ADMISSION REVENUES Indoor Leisure Centres	2018 Actual	2019 Actual	2020 Actual	2019-2020 Difference	% Change Previous Year
Cosmo Civic Centre	\$63,100	\$68,800	\$15,500	(\$53,300)	(77.50%)
Harry Bailey Aquatic Centre	\$577,400	\$589,400	\$197,300	(\$392,100)	(66.50%)
Lakewood Civic Centre	\$976,100	\$1,094,500	\$302,300	(\$792,200)	(72.40%)
Lawson Civic Centre	\$542,000	\$540,900	\$142,600	(\$398,300)	(73.60%)
Saskatoon Field House	\$1,120,700	\$817,800	\$376,300	(\$441,500)	(54.00%)
Shaw Centre	\$1,547,600	\$1,519,200	\$508,100	(\$1,011,100)	(66.60%)
Total Admission Revenue	\$4,826,900	\$4,630,600	\$1,542,100	(\$3,088,500)	(66.70%)

2020 admission volumes at Leisure Centres decreased by 535,616 (-65.50%) compared to 2019.

ADMISSION VOLUMES Indoor Leisure Centres	2018 Actual	2019 Actual	2020 Actual	2019-2020 Difference	% Change Previous Year
Cosmo Civic Centre	8,479	7,950	2,010	(5,940)	(74.70%)
Harry Bailey Aquatic Centre	102,869	97,452	33,132	(64,320)	(66.00%)
Lakewood Civic Centre	198,404	202,225	57,812	(144,413)	(71.40%)
Lawson Civic Centre	104,688	95,701	25,355	(25,355)	(73.50%)
Saskatoon Field House	202,883	132,519	62,252	(70,267)	(53.00%)
Shaw Centre	296,208	281,567	101,237	(180,330)	(64.00%)
Total Attendance	913,531	817,414	281,798	(535,616)	(65.50%)

The decrease in admission volumes and revenues is directly related to the impact



Cosmo Civic Centre



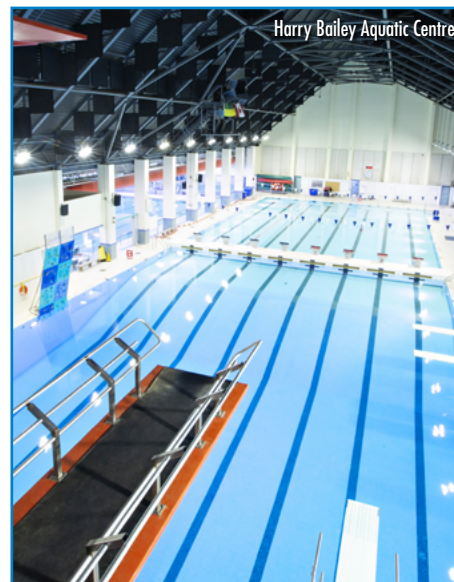
Saskatoon Field House



Lakewood Civic Centre



Lawson Civic Centre



Harry Bailey Aquatic Centre



Shaw Centre



of the COVID-19 pandemic and the Re-open Saskatchewan Plan guidelines, which significantly reduced program capacities. In addition, enhanced cleaning protocols were required between rentals and/or public activities which further reduced programming opportunities.

Registered Programs

Registered programs are scheduled, instructor-led classes that lead participants through a predefined set of activities. Regularly scheduled lessons and registered recreation programs ran from January until March 15. Following the reopening of Leisure Centres, swimming lessons were offered beginning in September, with modifications required as per the Re-open Saskatchewan Plan Guidelines, as well as Canadian Red Cross and Lifesaving Society guidelines. Red Cross Swim lessons, private and semi-private swim lessons were offered. Primary adjustments that were made to deliver swim lessons during the pandemic were as follows:

- The number of swim classes offered and the number of participants in each class were reduced in order to maintain physical distancing requirements.
- Water Safety Instructors delivered swim lessons from the pool deck.
- All Red Cross Swim Preschool and Swim Kids 1-4 programs required a parent/guardian in the water to assist swimmers.

There were 6,025 participants in registered aquatic and recreation programs at Leisure Centres in 2020 compared to 18,124 in 2019.

2020 registration revenue at Leisure Centres decreased by \$867,200 (-66.90%) compared to 2019.

REGISTRATION REVENUES Indoor Leisure Centres	2018 Actual	2018 Actual	2020 Actuals	2019-2020 Difference	% Change Previous Year
Cosmo Civic Centre	\$26,700	\$33,800	\$11,900	(\$21,900)	(64.80%)
Harry Bailey Aquatic Centre	\$238,700	\$248,500	\$85,900	(\$162,600)	(65.40%)
Lakewood Civic Centre	\$389,600	\$406,700	\$148,100	(\$258,600)	(63.60%)
Lawson Civic Centre	\$321,500	\$333,900	\$104,200	(\$229,700)	(68.80%)
Saskatoon Field House	\$69,700	\$58,900	\$15,400	(\$43,500)	(73.90%)
Shaw Centre	\$201,700	\$213,900	\$63,000	(\$150,900)	(70.50%)
Total Admission Revenue	\$1,247,900	\$1,295,700	\$428,500	(\$867,200)	(66.90%)

Leisure Centre Rentals

Indoor Leisure Centres continued to provide safe, well-maintained, attractive, accessible spaces, making them a popular choice for private, school, corporate, community and sport group rentals. Flexible rental plans allow groups to rent an entire building or just spaces within the facilities they need. Rental rates recover a portion of operating costs and are based on fair market value.

Rental Revenue

Rental revenue is earned from external community groups and organizations renting or leasing space for the delivery of various programs and services.

Rental revenue at Leisure Centres decreased by \$691,500 (-47%) compared to 2019.

RENTAL REVENUES Indoor Leisure Centres	2018 Actual	2019 Actual	2020 Actual	2019-2020 Difference	% Change Previous Year
Cosmo Civic Centre	\$189,700	\$192,500	\$58,600	(\$133,900)	(69.6%)
Harry Bailey Aquatic Centre	\$217,900	\$246,500	\$193,100	(\$53,400)	(21.7%)
Lakewood Civic Centre	\$71,500	\$69,700	\$36,900	(\$32,800)	(47.1%)
Lawson Civic Centre	\$12,300	\$12,300	\$2,400	(\$9,900)	(80.5%)
Saskatoon Field House	\$480,000	\$437,700	\$207,700	(\$230,000)	(52.5%)
Shaw Centre	\$520,900	\$503,400	\$271,900	(\$231,500)	(46%)
Total Rental Revenue	\$1,492,300	\$1,462,100	\$770,600	(\$691,500)	(47%)

The decrease in both the rental revenue and number of participants in 2020 was predominantly due to the closure of the Leisure Facilities due to the COVID-19 Pandemic and reduced capacities based on guidelines in the Re-open Saskatchewan Plan.

The City's Leisure Centres host thousands of rental bookings every year, including use of the pools, meeting rooms and gymnasiums. In 2020, a combined total of 7,247 rental bookings at the six Leisure Centres attracted approximately 130,527 individual participants. The number of participants is based on estimated number of participants at the time of booking.

Leisure Centre	Rental Bookings		Participants	
	2019	2020	2019	2020
Cosmo Civic Centre	1,667	605	66,840	19,800
Harry Bailey Aquatic Centre	3,457	1,812	54,969	23,928
Lakewood Civic Centre	966	375	21,804	18,139
Lawson Civic Centre	305	55	7,927	901
Saskatoon Field House	5,343	2,444	196,062	15,948
Shaw Centre	8,116	1,956	139,757	51,813
Total	19,854	7,247	487,359	130,527



Saskatoon Field House rental space

Special Events

Prior to facility closures, Shaw Centre and the Saskatoon Field House hosted 10 local, provincial and national special events in a variety of sports disciplines, including:

- Knights of Columbus Indoor Games: 3-day event at the Saskatoon Field House attracting 5,000 participants
- Canada West Track & Field Championships: featuring over 300 of the best university athletes from across Western Canada
- Saskatoon Field House: local track meets with approximately 3,600 youth participating.
- Shaw Centre: local and provincial swim meets in the winter of 2020 with approximately 600 athletes participating
- Lakewood Civic Centre hosted both the provincial and civic elections in 2020 which attracted 10,850 Saskatoon residents to this location.

Leases

In 2020, 11 non-profit and private organizations leased space in the Leisure Centres. Leaseholders included such organizations as Saskatchewan Athletics, Saskatchewan Health Authority and Complete Care and Wellness. The programs offered by these leaseholders complement the services and activities offered by this Department.

Since leaseholders did not have access to space in Leisure Centres during the period the facilities were closed, yearly lease amounts were prorated accordingly. Two groups leasing space chose not to renew their leases, as they were finding it financially difficult due to the reduction in attendance because of the COVID-19 Pandemic.

Leisure Facility Upgrades

When Leisure Centres were closed during the pandemic, the Facilities Department completed several maintenance projects. Highlights of upgrades completed are detailed below.

Saskatoon Field House

Warranty work was completed during the closure including the re-painting of the track surface and correction of deficiencies on the lobby floor and stairs.

Bathrooms were refitted with touchless toilet flushers, sink faucets, hand towel and soap dispensers.

Shaw Centre

The dive tower project was completed at the Shaw Centre. This project included: refinishing the concrete on the platforms, replacement of the handrails and matting and repainting of the entire structure. Also, the family pool, warm-up (25m) pool and hot tubs were drained so that the basins could be cleaned and re-grouted as required. This project was initially scheduled for the summer of 2021. As a result, no further closures are required for Shaw Centre in 2021.

Leisure Centre Volumes and Participation

Through activities delivered by the City of Saskatoon, non-profit groups, health/wellness organizations and other leisure services, Leisure Centres encourage participation in healthy activities. In 2020 the number of visits to Leisure Centres totaled 457,561.

LEISURE CENTRE VOLUMES & PARTICIPATION	2019	2020	2019-2020 Difference
Recreation Registrations <i>(Based on 5 visits per participant)</i>	16,160	4,940	(11,220)
Aquatic Registrations <i>(Based on 8 visits per participant)</i>	119,136	40,296	(78,840)
Admissions Participation	817,414	281,798	(535,616)
Rentals <i>(Based on estimated number of participants at time of booking)</i>	487,359	130,527	(356,832)
Total Visits	1,440,069	457,561	(982,508)

Corporate Leisure Card Initiative

The Corporate Leisure Card initiative was launched in September 2020 and provided employees of eligible businesses a 20% discount on all Leisure Card purchases. The Corporate Leisure Card is available to businesses and organizations who have a minimum of 25 employees and have their offices physically located within the city limits of Saskatoon. Since the capacity of programs at Leisure Centres was reduced significantly, the Corporate Leisure Card program was not promoted extensively and was only promoted on the City's website. Further promotion of

this program will be implemented once program capacities are increased at Leisure Centres.

From September to December 2020, 4 businesses participated in the Corporate Leisure Card Program, purchasing a total of 34 equivalent months of Leisure Cards made up of 16 months of Family Corporate Leisure Cards and 18 months of Adult Corporate Leisure Cards.

Gender Inclusivity Initiatives

The vision of the Recreation and Community Development Department is to provide access to a broad range of recreation, sport, fitness, cultural and social opportunities that are accessible, inclusive and responsive to community needs. In striving to achieve this vision and as the community grows and changes, the Department is continuously evolving to ensure that recreation opportunities meet community needs.

The Department identified gender inclusivity as a priority objective in the current Recreation and Parks Master Plan. Measures taken in 2020 to ensure that all members of the community feel safe and included in Leisure Centres were as follows:

- Creating a statement of inclusion: Acknowledging that all people using Leisure Facilities are able to use the change room and washroom that aligns with their gender identity. Signage was put up at sites to promote this statement of inclusion.
- Educating ourselves: Encouraging staff to recognize that it is our responsibility as leaders in the recreation field to keep informed and align ourselves with



both provincial and federal Human Rights legislation, we will lead the way with courage, respect and support from one another.

- Seeking feedback: A working group of internal and external stakeholders was established and will assist the department to identify the barriers that citizens who are transgender face when accessing recreation facilities, programs and services. This working group will develop recommendations based on best practices and research.
- A plan was created to develop private areas in showers and change rooms at sites. The implementation of this plan began with private shower spaces being added in the women's change room at the Field House and Harry Bailey Aquatic Centre.
- Signage at sites has been reviewed and will be updated in 2021 to change Family Change Rooms to Universal Change Rooms

Support Services

A significant amount of work happened behind the scenes at the Leisure Centres in 2020.

- The Brand Ambassador reached out to the community at various events and public gathering places to promote programs and services offered by Recreation and Community Development at the start of 2020, however this service was put on hold after the COVID-19 Pandemic was announced in late March 2020.
- Customer Service section provided administrative support for program registration, facility booking and staff scheduling, including 6,526 total registrations, which is lower than 2019 due to COVID-19. There continues to be increased uptake of Leisure Online registrations, particularly on the first day of each registration period and as such, phone in registration staffing resources have been reduced.
- Customer Service section processed approximately 9,550 Leisure Card sales and renewals in 2020.
- The automated employee scheduling system (ESS) was upgraded to a new server at the end of 2020 to better align with the implementation of Fusion.
- Discussions began with current Shaw Centre Sponsors to determine their interest in renewing their sponsorships at Shaw Centre.



Lane Swimming at Harry Bailey Aquatic Centre

- The Program team undertook a Fitness Review of dryland drop-in fitness classes and established a new framework which includes four main categories: Beginner/New to Fitness, General Fitness, Gentle Fitness, Wellness. Based on the new framework instructors will be able to provide exercise modifications and intensity options to participants - low, moderate or high intensity, therefore meeting the intensity needs of many in a class. The goal is to increase participation and reduce the number of citizens that self screen themselves out of a fitness class because participants will no longer need to determine if they fit in a beginner, intermediate or advanced fitness category.

OUTDOOR POOLS

As a result of the COVID-19 pandemic, two outdoor pools were opened for the season. Inside a short time frame, staff had to be hired and trained, new safety protocols had to be put in place and pools needed to be prepared for operation. George Ward and Riversdale together operated for a total of 117 days. Drop-in programs that were offered at the outdoor pools included public swim, lane swim, and parent & tot swim.

2020 Operating Days

- George Ward Pool: July 8 – August 31
- Riversdale Pool: July 7 – September 7
- Lathey Pool/ Mayfair Pool: Did not open

Admissions

Since only two outdoor pools opened for the season, admission volumes decreased by 53,800 (-73.90%) in 2020.

ADMISSION VOLUMES Outdoor Pools	2018 Actual	2019 Actual	2020 Actual (2 Pools)	2019-2020 Difference	% Change Previous Year
4 Outdoor Pools	91,526	72,845	19,045	(53,800)	(73.90%)

Due to COVID-19 restrictions, participants needed to pre-register for designated swim times. Abiding by the Re-open Saskatchewan Plan guidelines, a total of 26,100 public swimming spots were available throughout the summer, with a total of 21,300 spots (82%) being reserved.



Overall general admission revenues totaled \$70,000 in 2020, a decrease of \$212,200 (-75.20%) compared to 2019.

ADMISSION REVENUES Outdoor Pools	2018 Actual	2018 Actual	2020 Actual	2019-2020 Difference	% Change Previous Year
George Ward Pool	\$67,800	\$52,700	\$31,000	(\$21,700)	(41.20%)
Lathey Pool	\$70,800	\$66,300	\$0	(\$66,300)	(100.00%)
Mayfair Pool	\$72,900	\$62,900	\$0	(\$62,900)	(100.00%)
Riversdale Pool	\$129,00	\$101,200	\$39,000	(\$62,200)	(61.30%)
Total Revenue	\$340,500	\$282,200	\$70,000	(\$212,200)	(75.20%)

Registered Programs

All registered programs were cancelled in the summer of 2020 due to shortened timelines to get the pools operational.

REGISTERED PROGRAM REVENUES - Outdoor Pools	2018 Actual	2019 Actual	2020 Actuals	2019-2020 Difference	% Change Previous Year
George Ward Pool	\$36,000	\$39,300	\$0	(\$39,300)	(100.00%)
Lathey Pool	\$26,600	\$29,300	\$0	(\$29,300)	(100.00%)
Mayfair Pool	\$17,600	\$19,900	\$0	(\$19,900)	(100.00%)
Riversdale Pool	\$14,300	\$14,200	\$0	(\$14,200)	(100.00%)
Total Revenue	\$94,500	\$102,700	\$0	(\$102,700)	(100.00%)

Special Events

Due to the COVID 19 Pandemic and restrictions on outdoor public gatherings, no special events were held at the Outdoor pools in 2020.

SUMMER PLAY AND TARGETED PROGRAMS

The City provides outdoor summer recreation programs for children and youth on a neighbourhood and district level.

Summer Play Program

The Summer Play Program provides low-cost/no-cost programs for children and youth at the neighbourhood level. In 2020, 20 city sites with paddling pools and



WW Ashley Park Play Program



Spray Pad in Arbor Creek Park

a recreation unit were opened on a phased basis and fully operational by July 15. Paddling pool access was available throughout the day. A limited number of participants were allowed into the paddling pool for a timed session. Residents could also visit one of the 16 spray pad locations that were operational and provided an unstructured opportunity for participants to cool down and have fun in the water. Craft, game and sport activities were not offered due to the Reopen Saskatchewan Plan guidelines. The weekend play program and Youth Centres were not offered in 2020. The success of the Summer Play Program is attributed to approximately 65 staff who planned and implemented COVID-19 safe programs and the three external partner agencies who provided support by operating/programming a core neighbourhood spray pad, and providing a food program.

The 2020 summer play program had 34,489 visits compared to 112,989 visits in 2019.

Targeted Programs

During the non-summer months, low-cost/no cost programs are offered to youth by the City and community agencies, with funding support from the City. In 2020, 4 targeted programs (with 14 sessions) reached 1,166 participants, employed 28 young adults and resulted in 14 different partnerships.

- The Winter Play Program - This free program was revamped and featured five (5) Learn-to-Sport sessions, which were run in partnership with the CN Curling Club and Escape Sports. Youth between the ages of 6-12 engaged in physical activity, while developing new and improved skills in classic Canadian or Indigenous winter sports. All equipment was provided. The

sessions offered were Learn-to-Curl (x2), Learn-to-Snowshoe, Learn-to-Snow skate and Learn-to-Altai Ski.

- The Family Day Skate Event - This free event ran on the Family Day statutory holiday at Cosmo Civic Centre/Cosmo Arena. Recreation Facilities and Program staff partnered with Community Development staff and the Saskatoon Indian & Métis Friendship Centre to put on the event. Families enjoyed public skating, Indigenous indoor games, crafts and Indigenous storytelling in a Tipi. The three (3) hour event attracted 300 participants.
- Drop n' Shop Program - This was a free program for children and youth between the ages of 6 and 12. The participants made crafts while their parents/guardians had the opportunity to get their holiday shopping completed. Due to COVID-19, each participant had individual craft bags created for them.



During the non-summer months, low-cost/no cost programs are offered to youth by the City and community agencies, with funding support from the City.

RECREATION FACILITIES & PROGRAM SECTION: LOOKING AHEAD TO 2021

- Sponsorships – Continue work to renew Shaw Centre Sponsorships
- Indoor Playground – Develop a plan for the development of an indoor playground/play area in one of the Leisure Centres for construction in 2022
- Harry Bailey Aquatic Centre (HBC) Upgrade Project – Continue to work with the Facilities Department to finalize a plan for a major facility upgrade to HBC in 2022
- Leisure Centre Accessibility – Continue to work with the Facilities Department to develop a plan to increase accessibility in Leisure Centres and Outdoor Pools, with upgrades to start in 2022
- Volumes and Facility Usage – Continue to plan and implement recovery following COVID-19 to increase Rentals, Admissions and Registered Programs and Events as restrictions are reduced
- Customer Service – Complete RecTrac Upgrade and Integrated Payments project and review enhancements to online services
- Leased Spaces/Agreements
 - Finalize Access Agreement to Leisure Centres with Saskatchewan Polytechnic
 - Finalize Parking Agreement with Saskatchewan Polytechnic
- New Leisure Centre
 - Explore potential partners on a new Leisure Centre
 - Determine Amenities to be included in a new Leisure Centre through a public engagement process
- Fitness Framework – Implementation of the new Fitness Framework
- Inclusivity – Work with the Transgender Inclusion Working group which has been established to conduct a review of City of Saskatoon Leisure Facilities to assess each facility's physical space and programming, to ensure it provides a safe and inclusive experience for transgender individuals. The Working Group is comprised of City staff and external stakeholders.
- Service Level Review – Continue on with the two-phase Service Level Review on the summer playground program. First phase to review current service level of the playground program, and the staffing support required. Second phase to review current facilities and the future plan for outdoor water play and recreation programs.

SPECIAL USE FACILITIES & CAPITAL PLANNING SECTION

ANIMAL SERVICES

The Animal Services Program is responsible for the collection of pet license revenue, marketing to encourage the purchase of pet licenses, bylaw enforcement through the management of Saskatoon SPCA and Saskatoon Animal Control Agency contracts, program development (including subsidized spay and neuter program) and the development and maintenance of off-leash dog parks.

2020 HIGHLIGHTS

- 119 pet owners used the Subsidized Spay and Neuter Program;
- Pet licensing volumes increased 3.85% from 2019 to 2020.
- Due to COVID-19, the City cancelled the seventh annual Dog Day of Summer at Mayfair Pool.
- Completed upgrades to the off-leash dog park north of Hampton Village

Saskatoon SPCA

The SPCA has been providing safe shelter and finding homes for companion animals in Saskatoon since 1968. The City and the Saskatoon SPCA have a long-standing relationship for the provision of pound services, including lost and found, adoptions and investigation of animal abuse, neglect or hoarding.

Saskatoon Animal Control Agency

The Saskatoon Animal Control Agency (SACA) is under contract with the City to provide animal control services, including reports of animals at large, reports of barking and howling, complaints regarding defecation and reports of dangerous animals. SACA's experience is a valuable resource for the City, as consistent enforcement and bylaw knowledge are important factors in the continued effectiveness of the Animal Services Program.

Subsidized Spay and Neuter Program

The Subsidized Spay and Neuter Program is an initiative of the City, the Saskatoon Academy of Veterinary Practitioners and the Western College of Veterinary Medicine, who joined forces to address the issue of unwanted cats and dogs in Saskatoon. Significantly discounted veterinary services and financial resources assist low income pet owners who could not otherwise afford to have their pets spayed or neutered. In 2020, 119 pet owners used the program.

Animal Services Working Group

The Animal Services Working Group continues to bring together industry experts, community partners, citizens, and other relevant stakeholders to review and provide input on Animal Services programs and service offerings. The group met three times over the course of the year focusing on pet wellness education initiatives.

Off-Leash Dog Park Development

Since the Animal Services Program began in 2004, 11 off-leash dog parks have been established in Saskatoon, with the addition of the dog park located at Chief Whitecap Park. Off-leash dog parks are open spaces where dogs are legally permitted to be off-leash. These parks allow both owners and dogs to be physically active, while enjoy exercising together and socializing with other dog owners. The City completed upgrades to parking lots and off-leash dog parks in the fall of 2020. Estimated that over 300,000 people visited an off-leash dog park in 2020.

Pet Licensing

There were 966 (3.8%) more pet licenses sold in 2020 than in 2019.

PET LICENSING VOLUMES	2018 Volumes	2019 Volumes	2020 Volumes
Not Spayed/Neutered Dog	1,051	1,110	1,292
Spayed/Neutered Dog	15,079	15,647	15,499
Not Spayed/Neutered Cat	96	87	87
Spayed/Neutered Cat	6,352	6,958	7,465
Service Dogs	36	32	32
Spay/Neuter Program	199	130	119
Juvenile Dog	1,306	1,416	1,551
Juvenile Cat	245	333	346
Total	24,364	25,713	26,679



COMMUNITY PARTNERSHIPS

Ensuring sport and recreation facilities are available to the community is important. The City accomplishes this through partnership and joint use agreements and working with external organizations in the development of outdoor sport and recreation facilities, park programming and special event coordination.

2020 HIGHLIGHTS

- Received 297 outdoor special event applications and processed 105 requests for outdoor events in 2020.
- Construction was completed at the Shakespeare on the Saskatchewan site.

Outdoor Sport and Recreation Facilities/Park Programming

Creating supportive environments for recreation and parks activity means having appropriate facilities. As the primary provider of public sector recreation and parks services, the City currently owns and operates a vast array of outdoor sport, recreation and parks facilities and spaces. The 2020 inventory included:

- 283 sport fields
- 213 parks
- 38 tennis courts
- 18 pickle ball courts



- 7 skateboard sites
- 2 lawn bowling rinks
- 1 equestrian bridle path
- 3 disc golf courses
- 2 picnic shelters
- 1 bike polo court

These facilities and spaces accommodate a wide variety of park programming, including baseball, cricket, cross country skiing, football, lacrosse, lawn bowling, pickleball, rowing, soccer, softball, slo-pitch, tennis, ultimate Frisbee, walking/jogging/running and water skiing. Some park programming is directly offered by the City, but the majority is offered by community-based interest groups, Community Associations, private sector organizations and allied stakeholders.

The City completed the conversion of a tennis/pickleball facility at Father Basil Markle Park to a pickleball only facility. The new facility has nine dedicated pickleball courts with side fencing and proper height nets. This project was completed at the end of June and was well used by pickleball players throughout the summer and fall as allowed under the provincial Re-Open Plan.

Park Enhancement Program

The Park Enhancement Program is an opportunity for the City to partner with sport organizations and associations to meet demonstrated need and accommodate various outdoor sport and recreation programs and activities. In 2020, the City in partnership with:

- Saskatoon Disc Golf installed permanent tee pads and alternate basket locations in William A Reid Park; and
- Baseball Saskatoon deferred the installation of new batting cages at Nutana Kiwanis Park until 2021.

Outdoor Special Events

Special events (e.g. festivals, carnivals, fairs) contribute to a sense of community identity, spirit, inclusion and cohesion, which is why the City supports neighbourhood, community and city-wide events. Such events not only encourage residents to connect to their communities of geography (neighbourhood) and special interest, but also to relate to other aspects of community in Saskatoon.

The City received 297 outdoor special event applications and processed 105 requests for events, which attracted approximately 120,500 people to an outdoor special event in Saskatoon in 2020. There were 192 outdoor special event cancellations and an estimated 170 outdoor special events that did not operate due to COVID-19. In 2020, there were 35 new outdoor special events that used creative ideas that allowed their event to occur within the COVID-19 guidelines.

In 2020, due to COVID-19, only one noise bylaw extension was approved through the Special Event Interdepartmental Committee and no requests were sent to City Council for approval.

Partnership and Joint Use Agreements

The Division has over 100 partnership and joint use agreements in place with various delivery partners, including facility ownership and operating agreements and use of land and access to site amenity agreements. In 2020, the Open Space Programming and Development Section drafted a Partnership process and handbook to provide general guidance to organizations interested in partnering with the City to develop recreation and parks infrastructure projects.

Shakespeare on the Saskatchewan

In 2020, Shakespeare on the Saskatchewan completed the permanent festival site upgrades and amenity improvements at the existing site. Unfortunately, due to COVID-19, they were not able to gather and perform in 2020.

GOLF COURSES

The City operates three unique, affordable golf courses in Saskatoon: Holiday Park Golf Course, Silverwood Golf Course and Wildwood Golf Course.

2020 HIGHLIGHTS

- Even in the pandemic the golf courses were some of the busiest recreation facilities in the city. The three courses offered a safe place where people could gather outside and take part in an activity with family and friends. Golf was a safe recreational activity during the pandemic.
- Completed pump house irrigation replacement at Holiday Park Golf Course.



Golf Course Revenue

In 2020, the City's golf courses derived revenue from:

- Green fees from daily fees and pass sales \$2,458,747 (71.9%)
- Power cart, locker and pull cart rentals at Holiday Park and Wildwood Golf Courses \$594,284 (17%)
- Lounge services at Holiday Park Golf Course \$166,297 (4.8%)
- Driving range services at Holiday Park and Silverwood Golf Course \$195,453 (5.7%)
- Concession and clubhouse leases \$4,008 (0.1%)

Green Fees

2020 was the second year of a new green fee rate plan approved by City Council in December 2018. The new green fee plan offered both a seven-day a week pass and a five-day (Monday to Friday) plan option that customers have been requesting. The approved green fee rate plan continued to position municipal golf courses as the most affordable facilities in Saskatoon.

Attendance

Overall attendance at the three municipal golf courses in 2020 was 101,133, a decrease of 10,558 rounds. This was only a 9.4% decrease in attendance from 2019, considering the late start to the season and the reduced tee times as per the provincial Re-Open Plan, this was a very successful year.

THREE-YEAR ATTENDANCE BY COURSE	2018 Attendance	2019 Attendance	2020 Attendance
Holiday Park	44,351	50,713	47,864
Silverwood	19,459	25,653	26,680
Wildwood	29,827	35,325	26,589
Totals	93,637	111,691	101,133

Financial Overview

The financial objective of municipal golf courses is 100% cost recovery, where user revenues fund all ongoing operating costs, capital and equipment replacements

and future redevelopment. To achieve this objective, total golf course expenditures are controlled based on cost benefit and end-user value.

The City's golf courses continued to meet the 100% cost recovery goal and have a zero impact on the mill rate. 2020 golf course revenues were \$3,418,789, expenditures were \$2,697,170 and transfers to reserves were \$721,619.

THREE-YEAR OPERATING COMPARISON <i>\$ Rounded to nearest hundred</i>	2018	2019	2020
Total Revenues	\$3,262,700	\$3,754,900	\$3,418,789

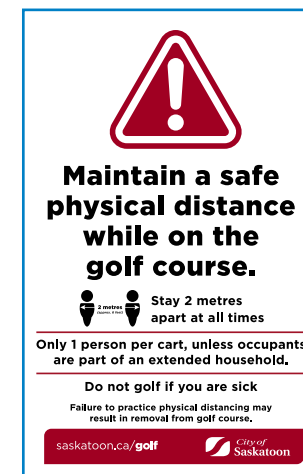
In 2020, golf course operations transferred \$627,906 to the Golf Course Capital Reserve (GCCR) the Golf Course Stabilization Reserve was already at the cap level of \$200,000 and \$93,713 was added to the Holiday Park Redevelopment Reserve. Overall transfers to reserves were \$441,206 above budget.

Capital Overview

In 2020, \$200,000 was allocated to address capital equipment replacement. In 2020, due to a successful year and above budgeted transfer to reserve because of operations, the GCCR has a year-end balance of \$759,473 for future projects.

Marketing

Marketing was used in a whole new way in 2020. Instead of advertising specials, marketing was used to assist in signage, education and communication about how golf can allow you to participate in an activity in a safe way through a pandemic. Golf was one of a few activities that allowed people to get out, socialize and get some physical activity in an otherwise overwhelming year.



GORDON HOWE CAMPGROUND

The Gordon Howe Campground (GHC) is a mature, beautifully landscaped campground located in the heart of the city. GHC has 135 serviced sites to accommodate motorhomes and camper trailers, 12 tenting sites and a variety of support services, including barbeque, laundry, washroom and shower facilities, picnic tables and a confectionery. The popular campground is located near shopping centres, Holiday Park Golf Course, Gordie Howe Sports Complex, Riversdale Pool and various parks.

Financial Overview

Gordon Howe Campground operates on a full cost recovery basis, meaning the operation has zero impact on the mill rate. The annual contribution to the Campsite Reserve is the difference between revenues and operating expenditures.

In 2020, due to the Re-Open Saskatchewan restrictions the campground opened on June 1, 2020, instead of the normal April 16. When the gates finally opened, there were restrictions that only 50% of the sites could be booked, out of province



travel was not recommended and out of country travel was not permitted. Although the campground was able to open up to full capacity in July 2020, with limited travel the campground did not see as many visitors as usual. Gordon Howe Campground generated \$336,043 in revenue and did not quite achieve full cost recovery, resulting in a draw of \$10,826 from the Campsite Reserve, bringing the year-end balance to \$117,644.

A \$300,000 capital project initiated in a previous year to design and construct a replacement for the east washroom building was substantially completed in 2020. The washroom will be completed in 2021, with the addition of a new fire hydrant to meet building standards.

NUTRIEN PLAYLAND AT KINSMEN PARK

In 2020, Nutrien Playland did not open due to COVID-19. The facility is a one-of-a-kind attraction that offers activities for families and kids of all ages. Popular attractions include the miniature locomotive train with expanded train loop and train platform, refurbished animal carousel and new, larger Ferris wheel. The rides are supported by a plaza area as well as water features, sand play and natural elements. Nutrien Playland is scheduled to reopen in 2021.



INDOOR ARENAS

The City operates six sheets of ice at five indoor arenas: Gordie Howe Kinsmen Arena, Cosmo Arena, Archibald Arena, Lions Arena and ACT Arena. These facilities are home to hockey, ringette, figure skating and speed skating clubs, as well as public skating and Learn-to-Skate programs. During the summer months, indoor arenas are used for special events, youth and adult lacrosse and ball hockey.

2020 HIGHLIGHTS

- Allocated 88% of available prime time ice even under Re-Open Saskatchewan restrictions.
- Replacement of the Lions Arena ice field, boards and glass. Replacement of the arena lights to LED under the City's Energy Performance Contract (EPC) at ACT and Cosmo Arenas
- With the Re-open Saskatchewan guidelines operations at the arenas looked different in 2020.
 - There was little to no dry indoor rentals in 2020.
 - Regular fall activities resumed in late September, but by late November all league games were stopped and only practices could continue.
 - Regular renters – minor hockey, ringette and speed skating were under COVID-19 restrictions for the entire year, which translated into less rentals.
 - Public Skating was limited to 30 people on the ice at one time and the public had to pre-book spots.

Indoor Arena Financial Overview

The financial objective of Saskatoon's municipal indoor arenas is to recover the majority of the operating costs (net of Facilities and Fleets contribution to reserves and Public Skating operations), where revenues are sufficient to fund all ongoing operating costs, capital and equipment replacements. To achieve this objective, total arena expenditures are controlled based on cost benefit and end-user value.

The City's indoor arenas derive revenue from:

- External hourly rentals (77.4%)
- External lease revenue at ACT (15.5%)
- Joint use and internal rental revenue (4.88%)
- Public skating revenue (1.05%)
- Board advertising revenue (0.54%)
- Concession leases (0.50%)

THREE-YEAR REVENUE COMPARISON <i>\$ Rounded to nearest hundred</i>	2018 Actual	2019 Actual	2020 Actual
Revenues (net of Public Skating)	\$2,197,300	\$2,250,767	\$1,870,612



OUTDOOR SPORT FACILITIES AND SPECTATOR BALLFIELDS

To support minor and adult sport organizations, the City maintains a number of outdoor sport fields in parks throughout the city. The City also works with partner organizations to provide a speed skating oval, an artificial turf field, a track and field venue and spectator ball facilities in the Gordie Howe Complex.

2020 HIGHLIGHTS

- Allocated approximately 28,600 hours (14,300 games) on outdoor sport fields from July to end of October.

Outdoor Sport Fields

The Department allocates over 280 sport fields, including 97 charge fields. City sport fields accommodate a variety of outdoor sporting activities and programs, which are organized by various youth and adult sport organizations. The sport fields are located in neighbourhood, district, multi-district and special-use parks and serve both regular league and tournament play, including provincial and national competitions.

In 2020, due to COVID-19, the City allocated approximately 28,600 hours of outdoor sport fields from the beginning of July to the end of October. Approximately 12,000 hours (6,000 games) were allocated on the 97 charge sport fields and 16,600 hours on the no charge fields. The following table illustrates the hourly allocation by sport field.

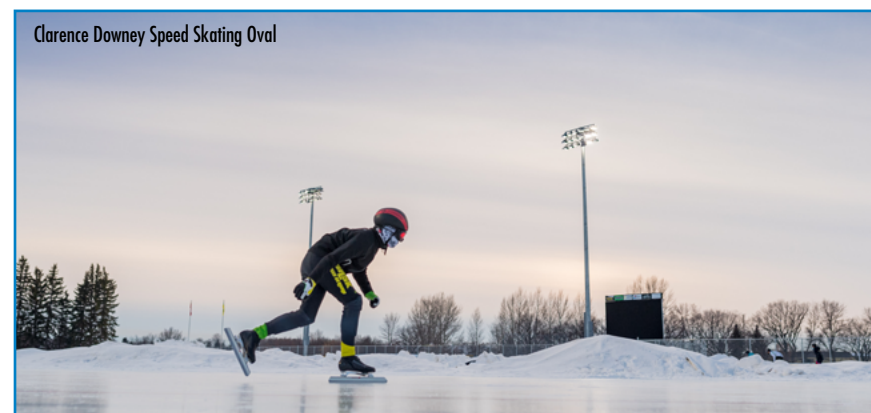


OUTDOOR SPORT FIELDS	2018 Hours	2019 Hours	2020 Hours
Baseball Diamonds (charge)	4,400	4,600	1,600
Softball Diamonds (charge)	9,800	10,400	4,500
Multi-purpose Fields (charge)	12,400	11,600	5,900
Neighbourhood Diamonds (non-charge)	10,100	8,400	5,400
Neighbourhood Multi-purpose Fields (non-charge)	14,700	17,200	11,200
Total	51,400	52,200	28,600

Multi-purpose fields are those used for soccer, football, field lacrosse, ultimate Frisbee and/or cricket. The City works with respective sport organizations and associations to address evolving programming needs.

Clarence Downey Speed Skating Oval

The 400-metre Clarence Downey Speed Skating Oval offers an exciting change of pace for skating enthusiasts and the opportunity for competitive speed skaters. Different lanes for different speeds accommodate every level of skater. Due to the Re-Open Saskatchewan restrictions the oval was limited to 30 skaters at one time but continued to be an extremely popular activity throughout the winter. The Gordie Howe Sports Complex Master Plan includes the construction of a new multi-sport clubhouse, planned for completion in 2021 that will support the track and field, baseball, speedskating and cross-country skiing.



The Gordie Howe Sports Complex

Led by Friends of the Bowl Foundation, a partnership between the City and a group of dedicated volunteers, the former Gordie Howe Bowl was revitalized into a CFL regulation size artificial turf football field, equipped with lighting, score clock and sound system.

- In 2019, the City entered into an agreement with Gordie Howe Sports Complex Management Incorporated to operate the facilities at the Gordie Howe Sports Complex.
- In 2020, construction continued on Phase 5 of the Gordie Howe Master Plan with funding support through the Investing in Canada Infrastructure Program (ICIP). Construction began on the new all season multi-sport facility to support the Speed Skating Oval, track and field facility, baseball diamonds, and cross-country skiing. The new building is expected to be completed and available for use by summer 2021. Support amenities and upgrades to the parking lot, lighting and landscape of the area are also underway.



Spectator Ballfields

To support minor and adult softball and baseball organizations, the City provides outdoor spectator softball and baseball facilities in the Gordie Howe Sports Complex. These facilities are also used for tournament play at the provincial, national and international levels.

SPECIAL USE FACILITIES & CAPITAL PLANNING SECTION: LOOKING AHEAD TO 2021

Community Partnerships

- Complete the design and tender for Phase One development of the Outdoor Festival Site.
- Complete the River Access Study.
- Work with Shakespeare on the Saskatchewan and Meewasin to complete the new washroom facility and parking lot upgrades.

Golf Courses

- Implement the new staffing and organizational model to increase efficiencies and available resources.

Indoor Arenas

- Operate a pilot extension at Lions Arena for April and May 2021
- Continue to run the ACT Summer Ice Rental Program from May 1 to August 31.

Outdoor Sport Facilities and Spectator Ballfields

- Continue the Gordie Howe Sports Complex Master Plan for development of new and upgraded facilities.
- Planned opening of the new multi-sport building at the oval that will support speedskating and cross-country skiing in the winter and baseball and track and field in the summer.

SASKATOON FORESTRY FARM PARK & ZOO



Canada Lynx



Goeldi's Monkey



Pronghorn



Eagle

The Saskatoon Forestry Farm Park and Zoo (Zoo) remains one of Saskatchewan's top tourist attractions. The 58-hectare site is owned and operated by the City. The facility is home to a variety of native Saskatchewan mammals, birds, trees and shrubs, as well as non-native ornamentals and fruit trees. It provides a setting for picnics, fishing, walking and other unstructured recreational activities. Rental facilities include a hall, booth with ball diamond and cricket pitch, gazebo (semi-private picnic site), wedding garden, outdoor stage, Lions Event Pavilion and Forestry Farm House.

2020 HIGHLIGHTS

- 2020 saw Zoo Admission attendance from July 6 through October 31 of 70,542 people.
- Revenue totalling \$487.645
- Enchanted Forest record attendance of 91,995.
- Created a safe and enjoyable experience while dealing with the effects from COVID-19.

Attendance and Revenues

The Zoo's attendance numbers were down in 2020 by 65,598, both in general admissions and school usage. As a result, the Zoo's revenues were below budget by \$750,355. Our per week average of visitors was up from 5,402 in 2019 to 5,426 in 2020, for the weeks that the facility was open, July 6 thru October.

3-YEAR ATTENDANCE & REVENUE COMPARISON <i>\$ Rounded to nearest hundred</i>	2018	2019	2020
Zoo Gate Attendance	149,930	136,140	70,542
Admission Revenues <i>Collected April 8 - October 31</i>	\$972,100	\$955,169	\$431,157*
Revenues (all)	\$1,170,900	\$1,156,839	\$487,645

**Collected July 8-October 31*

The Saskatoon Forestry Farm Park & Zoo remains one of Saskatchewan's top tourist attractions.

PARTNERSHIP AGREEMENTS AND PROGRAM SUPPORTS

The Zoo is fortunate to have the support of five volunteer organizations: Friends of the Forestry Farm House, Saskatchewan Perennial Society, Saskatoon Zoo Foundation and Saskatoon Zoo Society.

Saskatoon Zoo Foundation

*Report Submitted by Dawn Woroniuk,
Executive Director*



The Saskatoon Zoo Foundation is a non-profit organization operated by a volunteer Board of Directors. Its mission is to raise capital funds for new animal exhibits and improvements at the SFFPZ. Through the years, the Saskatoon Zoo Foundation has raised over \$7,000,000 for new and improved exhibits at the Saskatoon Forestry Farm Park & Zoo. The Saskatoon Zoo Foundation bases its fundraising goals on needs identified by the Administration working closely with the Zoo Manager on new and improved projects.

With a staff of two and ten Directors, we are still very proud of the contributions the Saskatoon Zoo Foundation has provided to the Saskatoon Forestry Farm Park & Zoo during the difficult year that was 2020. We appreciate and enjoy the working relationship with management, staff and the other organizations at the SFFPZ. The Saskatoon Zoo Foundation is truly a unique organization that raises funds for one of the top tourist attractions in the province.

January 2020 started with another great end to the 21st Annual BHP Enchanted Forest. The theme was a Starry Starry Night with Shooting Stars as the new display. The last Blue Cross Walk night hosted almost 4600 walkers and was another great success. Funds raised from the Enchanted Forest will be used towards the new Prairie Butterfly House Exhibit that is slated to open this summer.

Starting the year off with no Zoo Manager in place and then with the start of COVID, it was a few months into 2020 until we were finally able to meet the new Zoo Manager, Jeff Mitchell, who is an incredible addition to this facility. During that time, without a Zoo Manager, we had the pleasure of working with Andrew Roberts

and would like to take a moment to thank him for all the time and energy he put into working with the Foundation and getting us through those first few difficult months of the pandemic. We look forward to our continued working relationship with Andrew and Jeff as they understand what a gem the Saskatoon Zoo is.

Unfortunately, due to COVID, our Annual ZOOGALA was not able to be held in June and that was a huge disappointment not only for the Foundation but also for our sponsors and 500 guests that enjoy this one of a kind event each year. Sadly, it looks like 2021 will be a no go as well, but we have been working hard at coming up with new ideas to fundraise and engage our supporters through our social media channels.

As the winter approached, we knew that the 22nd Annual BHP Enchanted Forest was sure to be a HUGE hit. The StayCation themed event was one of the only things in town to do and was definitely the safest event to bring your loved ones in your bubble to and enjoy the lights in the comfort of your own vehicle. The Tribute Tunnel of Lights wishes to thank all of the essential service providers. It was absolutely beautiful and greatly appreciated by those that visited. Record numbers had been hit, as we entered the end of December and we look forward to sharing the final numbers in next year's report.

Also, in December we ran an online auction, The 12 Days of Christmas presented by the Concorde Group and had great success. We will be looking at running another one to support our annual ZOOGALA sponsored by SaskMilk in June 2021. Stay tuned for some new fundraising initiatives for this year.

The Saskatoon Zoo Foundation continues to work hard to improve the lives of our resident animals, as well as create a wonderful visitor experience as we continue to Build For the Future. We look forward to working with the Zoo staff, community partners, and volunteers for the upcoming year. For more information regarding the Zoo Foundation, call Dawn Woroniuk, Executive Director at 306-975-2241 or email at director@saskatoonzoofoundation.ca

Saskatoon Zoo Society

Report Submitted by Kathleen Zary.



To say 2020 has been a challenging year is an understatement, but we have always been committed to fostering respect for nature through education. Our priorities became creating virtual programs that were engaging and interactive so that all students had the opportunity to participate fully. We knew that the key to our success over the years has been our teachers' enthusiasm, the positive interactions they have with the students and their passion for the environment and the animals that they work with daily. With every challenge comes a silver lining and ours was the opportunity to reach schools in areas of Saskatchewan that we have never before reached. We are proud to be educating the youth of today and inspiring them to appreciate the natural world.

Some of our Key Highlights:

1. Transition to Virtual Programming (commenced the third week of October 2020). All in-person programs cancelled for 9 months.
 - 5 Programs developed with 5 teacher guides that included Indigenous content
 - 100% Positive Feedback
 - Allowed us to reach school all across Saskatchewan
2. 23,505 Participants in a pandemic year
 - Created a socially distanced daily public interpretation area for Zoo Patrons
3. Young Naturalists' Citizen Science/Conservation Projects through a joint partnership with the Saskatoon Nature Society
 - 673 Participants in 28 programs
 - Main Conservation Projects: Bluebird Houses for use on the monitored Mary Houston Bluebird
 - Trail which saw 81% occupancy in either Tree Swallows or Mountain Bluebirds.
 - 452 Tree Swallows and 32 Mountain Bluebirds hatched.

4. Social Media Highlights

- Largest Social Media Reach: 283,000 views on Instagram Reels
- Facebook Followers increased by 36%
- 2 Tourism Saskatoon Takeovers on Instagram

5. Buckeye Cafe

- Inventory and wastage more efficiently accounted for throughout the year
- Maintained a small profit in a pandemic year
- Transitioning to COVID-19 protocols allowed the Buckeye Cafe to provide services to make the Zoo Patron's visit more enjoyable.

6. Financial

- Leveraged government funding, increased program sponsorships and maintained City contract

7. Supporters

- Adopt-a-Critter Donation Packages: Sales up 85% from 2019
- Individual donations up 167% over last year
- Maintained a small number of members (60).

8. COVID Fundraiser

- T-shirt Fundraiser in partnership with the Saskatoon Zoo Foundation

9. Targets (contracted targets: 425 programs, 25,000 participants, 1,700 hours) The Saskatoon Zoo Society was unable to hit its contracted targets, but can be explained by the following:

- a. Programs: 238 programs delivered out of contracted 425
 - Mid-March to June 2020, the zoo facility was shut down and education staff were sent home. This was during our busiest time of the year. Approximately 240 programs cancelled due to the shut down (compared to 2019)
 - The Zoo Society delivered approximately 150 social media education posts over the course of the year (not calculated in program total)

- b. Participants: 23,505 participants out of contracted 25,000
- Approximately 6,000 school participants lost from mid-March to the end of June due to Zoo facility shut down
 - Approximately 234 camp participants lost due to Summer Camp shut down
 - The Saskatoon Zoo Society was able to transition to online virtual education programming from Mid-October to December 2020 and established socially-distanced interpretive summer programming which enabled us to maintain our contracted participants
 - Social media education posts reached approximately 200,000 people (not calculated in participant total)
- c. Hours: 829 hours delivered out of 1,700 hours
- 10 weeks of camp programming lost due to shut down - 400 hours of programming lost
 - Zoo train interpretation shut down due to COVID for entire season – up to 828 interpretive hours lost
 - Education programs cancelled during our busiest season due to the shut down (approximately 570 hours lost)
 - Schools were not prepared to go virtual until approximately mid-October with outside delivery agents.
 - The Saskatoon Zoo Society was ready to go with virtual programs as soon as approved by the school divisions.
 - Approximately 645 hours dedicated to educational posts on social media

Friends of the Forestry Farm House

No report submitted due to COVID-19 closure for the entire year.



Saskatchewan Perennial Society

Report submitted by Bernadette Vangool, Treasurer



The Saskatchewan Perennial Society is a non-profit organization that encourages the use of perennial plants in private and public gardens. We do this through public education and also by giving our members practical gardening experiences at the gardens at the Saskatoon Forestry Farm Park & Zoo. We also provide a weekly gardening column to Bridges and other weekly publications in the province.

Many of our activities were cancelled for the year because of COVID 19 restrictions put in place by the Provincial Government. Our membership, which usually sits in the high 200s, was seriously affected. We had 135 members at the end of 2020. Because of our minimal programming in 2020, the board has decided to extend the membership of those who signed up in 2020, to the end of the 2021 calendar year.

Even though our other activities were suspended, we did continue with our work bees at the gardens. Members came out and were very appreciative to have at least this small activity that they could partake in, giving them an opportunity to get together and socialize at a safe distance.

Since we were unable to have regular garden tours, we did feature the Gardens in a virtual tour, produced by the Saskatoon Horticultural Society. The video was posted on both our Facebook pages.

Our events, when they resume, will be posted on our Bulletin Board on the website at saskperennial.ca. You can also access our weekly column on our Facebook page.

SASKATOON FORESTRY FARM PARK & ZOO: LOOKING AHEAD TO 2021

- New Butterfly Habitat.
- Design begins on new Bear Habitat.
- New Affinity Learning Centre displays and upgrades.
- Continued pathway upgrades in the park and zoo.
- New Concession Building
- New Prairie Dog Exhibit



Bunk House



Example of signage posted at Zoo detailing COVID-19 safety information.



Orano fun Zone Playground

INVESTING IN COMMUNITY

FUNDING AND GRANTS

- Through the Culture Grant Program, the City provided \$636,500 to major arts, heritage and festival organizations in Saskatoon and \$189,000 in property tax credits.
- The Sask Lotteries Community Grant Program, in partnership with Saskatchewan Lotteries, provides funding to non-profit groups offering sport, culture and recreation programs for the citizens of Saskatoon. In 2020, \$400,267 was awarded to 93 projects.
- The Sask Lotteries Micro-Grant, in partnership with Saskatchewan Lotteries, awarded \$42,000 to 17 organizations.
- The Sports Project Grant provides funding to non-profit organizations offering sports programs in Saskatoon. In 2020, \$58,555 was awarded to 11 sport organizations.
- \$25,000 in total was awarded through the Winter CityYXE Grant to 10 community organizations.
- A total of \$175,000 in funding was awarded to 35 organizations for COVID-19 safe outdoor activities.
- The City provided \$536,600 in cash grant support and \$1.4 million in tax credits to social services through the Assistance to Community Groups grant program.
- The Youth Sport Subsidy Program subsidizes the rental cost of facilities to eligible non-profit sport organizations offering sport programs to youth who are 18 years of age and under. The subsidy rate is 40% of eligible rental costs. The Youth Sport Subsidy Program also provides special event funding to these same eligible non-profit youth sport organizations hosting events in Saskatoon.
- \$ 1,881,722 in rental subsidies were allocated to 28 eligible youth sport organizations in 2020. Due to COVID-19 and the shutdown of many recreation facilities in early 2020, both City-owned and private, the amount of rental subsidies provided to eligible sport organizations was less as these groups were not able to offer programming during this shutdown period and therefore, had less rental expenses. Unexpended funds in the amount of \$146,800 remaining in the operating budget of the Youth Sport Subsidy Program were moved into the Reserve for Unexpended Youth Sport Subsidy Funds which is used to support these sport organizations in hosting major provincial, national and international events.
- \$5,230 was awarded to one event hosted in Saskatoon by one eligible youth sport organization in 2020. Many events were cancelled in 2020 due to COVID-19. Complete grant applications and follow up reports for this grant are available for review at the Community Services Division office at City Hall upon written request (Address: Community Services Division - Recreation and Community Development Department, 222-3rd Avenue North, Saskatoon, SK S7K 0J5).
- The Special Event Grant Program provides grants to non- profit groups and/or organizations who host major events in Saskatoon. Due to COVID-19, events scheduled to take place in Saskatoon were cancelled. Approved funding from these cancelled events remains in the Major Special Events Reserve for future use. The JUNO 2020 Awards were to take place in Saskatoon in March 2020, but CARAS made the decision to cancel the event due to COVID-19. Given the timing of this cancellation, the event had incurred all related expenses for which the approved \$337,500 special event grant funding was utilized for. Complete grant applications and follow up reports for this grant are available for review at the Community Services Division office at City Hall upon written request (Address: Community Services Division - Recreation and Community Development Department, 222-3rd Avenue North, Saskatoon, SK S7K 0J5).

2020 GRANT AWARDS

2020 ENVIRONMENTAL GRANT PROGRAM AWARDS	
Bridge City Bicycle Co-op	\$7,500.00
Saskatoon Cycles	\$5,000.00
Friends of the Saskatoon Afforestations Areas Inc.	\$4,500.00
Wanuskewin Heritage Park Authority	\$4,500.00
École Victoria School	\$3,500.00
Native Plant Society of Saskatchewan	\$3,500.00
CHEP Good Food Inc	\$2,500.00
Partners FOR the Saskatchewan River Basin	\$2,500.00
25th St Theatre	\$2,000.00
Safe Drinking Water Foundation	\$2,000.00
South Saskatchewan River Watershed Stewards	\$1,500.00
Living Sky Wildlife Rehabilitation	\$1,500.00
Saskatoon Carshare Co-operative	\$1,500.00
Saskatoon Trades and Skills Centre	\$1,500.00
Saskatchewan Waste Reduction Council	\$500.00
TOTAL	\$44,000.00

2020 SASK LOTTERIES COMMUNITY GRANT PROGRAM AWARDS	
25th Street Theatre Centre Inc	\$8,000.00
Adelaide Park-Churchill Community Association (APCCA)	\$4,520.00
AKA Artist-Run	\$1,600.00
Alpine Club of Canada SK c/o Ladies of Rock Initiative	\$4,200.00
Alzheimer Society of Saskatchewan	\$3,600.00
Autism Services of Saskatoon	\$6,000.00
Big Brothers Big Sisters of Saskatoon & Area Inc	\$4,352.00
Bishop Filevich Catholic School Community Council	\$1,000.00
Brevoort Park Community Association	\$650.00
Briarwood Community Association	\$1,000.00
Bridge City Bicycle Co-operative Ltd	\$5,989.00
Canadian Mental Health Association Saskatoon Branch	\$6,933.00
Care & Share Saskatoon Inc	\$1,000.00
Caswell Community Association	\$4,000.00
Congregation Agudas Israel	\$4,000.00
Contemplative Arts Festival of Saskatoon-Grosvenor Park United Church	\$3,120.00
Cosmopolitan Industries Ltd	\$4,000.00
East College Park Community Association	\$1,000.00
Elmwood Residences Inc	\$7,000.00
Family Service Saskatoon	\$2,800.00
Federation des Francophones de Saskatoon	\$4,900.00
Fiddlyness Fiddle Camp Inc	\$1,000.00
Foodtruck Wars Festival Corporation	\$8,000.00
Free Flow Dance Theatre	\$4,500.00
Girls Rock Saskatoon	\$2,500.00

Continued on page 38

2020 SASK LOTTERIES COMMUNITY GRANT PROGRAM AWARDS (Continued)	
Global Gathering Place	\$8,000.00
Greystone Community Association	\$1,000.00
Heritage Festival of Saskatoon	\$6,300.00
Holliston Community Association	\$1,000.00
Horizon 100 Cycling Club	\$1,500.00
International Women of Saskatoon (IWS)	\$5,600.00
Jane's Walk Festival Saskatoon Inc	\$1,500.00
John Arcand Fiddle Fest Inc	\$7,000.00
Juniper Housing Corporation	\$2,500.00
Just Tri-It Saskatoon/Saskatoon Triathlon Club Incorporated	\$9,000.00
Kinsmen Lacrosse League	\$2,810.00
Lakeview Community Association	\$2,500.00
Mayfair Lawn Bowling Club	\$4,000.00
Meadowgreen Community Association	\$2,500.00
Mennonite Central Committee	\$4,000.00
Metis Addictions Council of Saskatchewan Inc	\$5,250.00
Mount Royal Community Association	\$2,500.00
MS Society of Canada	\$2,073.00
Nepalese Community of Saskatoon	\$2,520.00
Northern Saskatchewan International Children's Festival	\$7,000.00
Nuit Blanche Saskatoon Contemporary Arts Festival Inc	\$7,000.00
Nutrien Wonderhub	\$7,000.00
On The Boards Staging Company	\$3,000.00
PAVED Arts	\$7,000.00
Pavlychenko Folklorique Ensemble	\$1,500.00
Prairie Lily Curling	\$2,000.00
Prairie New Music Incorporated 101202191	\$3,000.00

Continued on page 39

2020 SASK LOTTERIES COMMUNITY GRANT PROGRAM AWARDS (Continued)	
Riternello Chamber Music Festival	\$2,000.00
Royals Baseball	\$1,750.00
Sage Hill Writing	\$1,000.00
SaskAbilities	\$8,500.00
Saskatchewan Association for the Rehabilitation of the Brain Injured	\$1,000.00
Saskatchewan Athletics	\$5,000.00
Saskatchewan Aviation Historical Society or Saskatchewan Aviation Museum and Learning Centre	\$7,000.00
Saskatchewan Deaf and Hard of Hearing Services	\$4,000.00
Saskatchewan Jazz Festival, Inc	\$6,650.00
Saskatchewan Road Runners Association	\$1,400.00
Saskatchewan Wildlife Art Association	\$7,000.00
Saskatchewan Writers' Guild	\$2,500.00
Saskatoon Community Youth Arts Programming Inc.	\$7,000.00
Saskatoon Council on Aging Inc	\$7,000.00
Saskatoon Diversity Network Inc. (Saskatoon Pride)	\$7,000.00
Saskatoon Food Bank & Learning Centre	\$8,000.00
Saskatoon Indian & Métis Friendship Centre	\$6,000.00
Saskatoon Jazz Orchestra	\$6,800.00
Saskatoon Open Door Society - Youth Empowerment	\$9,000.00
Saskatoon Opera Association	\$1,500.00
Saskatoon Roller Derby League Inc	\$1,500.00
Saskatoon Sport District (Saskatchewan Senior Fitness Association)	\$750.00
Saskatoon Summer Players	\$4,000.00
Saskatoon Symphony Orchestra	\$8,500.00
Saskatoon Valkyries Football Team	\$3,500.00
Saskatoon Youth Soccer Inc	\$5,000.00
SaskGalleries	\$2,000.00

Continued on page 40

2020 SASK LOTTERIES COMMUNITY GRANT PROGRAM AWARDS (Continued)	
Shakespeare on the Saskatchewan Festival Inc	\$8,000.00
Short Cuts Festival Inc	\$4,000.00
Sistema Saskatoon	\$6,000.00
SKAT Club Saskatoon	\$500.00
South Nutana Park Community Association	\$1,000.00
Sum Theatre	\$9,000.00
The Broadway Theatre	\$5,200.00
The Pump House Group	\$1,000.00
The Word on the Street Saskatoon Inc	\$5,000.00
Ukrainian Canadian Congress - Saskatoon Branch	\$8,000.00
Void Gallery Inc	\$6,000.00
Wanuskewin Heritage Park Authority	\$8,000.00
YMCA of Saskatoon	\$2,500.00
Young Athlete Saskatchewan Inc (YAS)	\$6,000.00
TOTAL	\$400,267.00

2020 STAND ALONE GRANT PROGRAM	
Saskatoon Crisis Intervention Services	\$197,000.00
Saskatoon Downtown Youth Centre (EGADZ)	\$122,400.00
Saskatoon Health Region/Detox Centre	\$102,000.00
Wanuskewin Heritage Park	\$202,400.00
TOTAL	\$623,800.00

2020 SASK LOTTERIES COMMUNITY MICRO-GRANT PROGRAM AWARDS*	
Sum Theatre Corp	\$2,500.00
Nutrien Wonderhub	\$2,500.00
Saskatoon Council on Aging Inc	\$2,500.00
AIDS Saskatoon	\$2,500.00
Rock Against Racism Sask	\$2,500.00
Métis Addictions Council of Saskatchewan Inc. (MACSI)	\$2,000.00
Global Gathering Place	\$2,500.00
Saskatoon Community Youth Arts Programming Inc.	\$2,500.00
On The Boards Staging Company	\$2,500.00
Nepalese Community of Saskatoon	\$2,500.00
PAVED Arts	\$2,500.00
Saskatchewan Archaeological Society	\$2,500.00
Autism Services Saskatoon	\$2,500.00
Blackflash	\$2,500.00
Saskatchewan Jazz Festival	\$2,500.00
Free Flow Dance Theatre	\$2,500.00
Saskatoon Summer Players	\$2,500.00
TOTAL	\$42,000.00

2020 SASK LOTTERIES COMMUNITY GRANT PROGRAM SPECIAL CALL AWARDS*	
Wanuskewin	\$10,000.00
OSP Community Development Corporation	\$10,000.00
KSAMB Dance	\$10,000.00
TOTAL	\$30,000.00

*Funding for these programs was available due to COVID-19 related cancellations in the Saskatchewan Lotteries Community Grant Program

2020 SPORTS PROJECT GRANT PROGRAM AWARDS	
Marian Gymnastics Club	\$5,364.75
Nutana Curling Club	\$7,500.00
Nutana Lawn Bowling Club	\$675.00
Riverside Badminton and Tennis Club	\$10,000.00
Saskatoon Hustlers Fastball (Member of Saskatoon Minor Softball League-SMSL)	\$7,400.00
Saskatoon Minor Hockey Association Inc.	\$10,000.00
Saskatoon Minor Softball League	\$3,750.00
Saskatoon Mountain Bike Alliance	\$2,600.00
Saskatoon Triathlon Club Inc (STCI)	\$3,234.26
Saskatoon Valkyries Football Team	\$3,750.00
Water Polo Saskatoon Inc.	\$4,281.00
TOTAL	\$58,555.01

2020 WINTER CITY YXE	
Brevoort Park Community Association	\$1,865.00
Fatlanders Fat Tire Brigade Inc	\$500.00
Global Gathering Place	\$5,000.00
Greystone Community Association	\$1,500.00
Holiday Park Community Association	\$1,290.00
Lawson Heights Community Association	\$1,000.00
Saskatoon Nordic Ski School	\$4,538.00
Saskatoon Triathlon Club	\$1,500.00
Shakespeare on the Saskatchewan Festival Inc	\$5,000.00
Wanuskewin Heritage Park	\$2,807.00
TOTAL	\$25,000.00

2020 CULTURE GRANT PROGRAM AWARDS	Total Support Approved	Cash Component	Tax Credits	Services in Kind
Flagship				
Friends of the Broadway Theatre	\$57,451.75	\$40,000.00	\$17,451.75	
Persephone Theatre	\$144,642.02	\$60,000.00	\$84,642.02	
Saskatoon Symphony Society	\$60,000.00	\$60,000.00		
Saskatchewan Jazz Festival	\$62,107.54	\$60,000.00		\$2,107.54
Anchor				
Saskatchewan Craft Council	\$51,577.02	\$30,500.00	\$21,077.02	
Saskatoon Jazz Society	\$30,500.00	\$30,500.00		
Shakespeare on the Saskatchewan	\$33,150.25	\$30,500.00		\$2,650.25
Western Development Museum	\$30,500.00	\$30,500.00		
Leader				
25th Street Theatre	\$64,117.22	\$25,000.00		\$39,117.22
Diefenbaker Canada Centre	\$22,000.00	\$22,000.00		
Gordon Tootoosis Nîkînitwin Theatre	\$22,000.00	\$22,000.00		
La Troupe du Jour	\$38,328.72	\$22,000.00	\$16,328.72	
N.S.I. Children's Festival	\$25,536.09	\$25,000.00		\$536.09
Paved Art and New Media	\$27,285.18	\$22,000.00	\$5,285.18	
Saskatoon Folkfest Inc	\$25,226.33	\$25,000.00		\$226.33
SUM Theatre	\$9,500.00	\$9,500.00		
Ukrainian Museum of Canada	\$62,793.91	\$22,000.00	\$40,793.91	
Catalyst				
AKA	\$8,523.46	\$5,000.00	\$3,523.46	
Cultural Participation				
Nutrien Wonderhub	\$95,000.00	\$95,000.00		
TOTAL	\$870,239.49	\$636,500.00	\$189,102.06	\$44,637.43

2020 ASSISTANCE TO COMMUNITY GROUPS - CASH GRANT SOCIAL	Total Support Approved	Cash Component	Tax Credits
Canadian Mental Health Association - Saskatoon Branch	\$5,000.00	\$5,000.00	
Canadian National Institute for the Blind (CNIB)	\$2,000.00	\$2,000.00	
Central Urban Metis Federation Inc	\$31,695.84		\$31,695.84
Community Living Association Saskatoon Inc. (CLASI)	\$5,000.00	\$5,000.00	
Core Neighbourhood Youth Co-op	\$28,547.73	\$15,000.00	\$13,547.73
Crocus Co-operative	\$41,286.69	\$25,000.00	\$16,286.69
Elizabeth Fry Society of Saskatchewan Inc.	\$20,000.00	\$20,000.00	
Global Gathering Place Inc.	\$20,000.00	\$20,000.00	
Greater Saskatoon Catholic Schools (GSCS) Foundation	\$12,500.00	\$12,500.00	
Hope Restored Canada	\$12,500.00	\$12,500.00	
Inclusion Saskatchewan	\$5,000.00	\$5,000.00	
John Howard Society of Saskatchewan, Saskatoon Office	\$11,933.34		\$11,933.34
Mennonite Central Committee Saskatchewan	\$23,106.66		\$23,106.66
Metis Addictions Council of Saskatchewan Inc.	\$15,000.00	\$15,000.00	
OUTSaskatoon	\$20,000.00	\$20,000.00	
Persons Living with AIDS Network of Saskatchewan Inc	\$5,000.00	\$5,000.00	
Saskatchewan Association for the Rehabilitation of the Brain Injured	\$5,000.00	\$5,000.00	
Saskatchewan Association of Rehabilitation Centres (SARC)	\$24,610.39		\$24,610.39
Saskatchewan Cerebral Palsy Association	\$10,000.00	\$10,000.00	
Saskatchewan Deaf and Hard of Hearing Services Inc.	\$5,000.00	\$5,000.00	
Saskatoon and District Labour Council (SDLC) Summer Snack Program	\$5,000.00	\$5,000.00	
Saskatoon Community Service Village Inc (The Village)	\$16,600.43		\$16,600.43
Saskatoon Community Youth Arts Programming Inc. (SCYAP)	\$15,000.00	\$15,000.00	
Saskatoon Council on Aging Inc.	\$15,000.00	\$15,000.00	
Saskatoon Indian and Metis Friendship Centre	\$36,422.00	\$18,000.00	\$18,422.00
Saskatoon Interval House, Inc.	\$5,000.00	\$5,000.00	
Saskatoon Sexual Assault and Information Centre, Inc. (SSAIC)	\$17,600.00	\$17,600.00	

Continued on page 44

2020 ASSISTANCE TO COMMUNITY GROUPS - CASH GRANT SOCIAL (Continued)	Total Support Approved	Cash Component	Tax Credits
Saskatoon Student Wellness Initiative Toward Community Health, Inc.	\$20,000.00	\$20,000.00	
Sasknative Rentals Inc.	\$10,000.00	\$10,000.00	
Spinal Cord Injury Saskatchewan Inc	\$5,000.00	\$5,000.00	
Station 20 West Development Corporation	\$75,206.93		\$75,206.93
STR8-UP - 10,000 Little steps to Healing Inc.	\$25,000.00	\$25,000.00	
The Lighthouse Supported Living Inc.	\$70,296.39		\$70,296.39
Flagship Funding			
Big Brothers Big Sisters of Saskatoon and Area Inc.	\$51,664.87	\$28,700.00	\$22,964.87
Canadian Red Cross Society (North Cent Sask Reg, Saskatoon Office)	\$15,730.36		\$15,730.36
Catholic Family Services of Saskatoon	\$29,000.00	\$29,000.00	
CHEP Good Food Inc.	\$34,800.00	\$34,800.00	
Cosmopolitan Industries Ltd.	\$130,999.32		\$130,999.32
Family Service Saskatoon Inc.	\$30,000.00	\$30,000.00	
READ Saskatoon	\$22,000.00	\$22,000.00	
Saskatchewan Abilities Council	\$289,226.83		\$289,226.83
Saskatoon Food Bank Inc.	\$38,762.92	\$15,500.00	\$23,262.92
Saskatoon Friendship Inn	\$58,525.79	\$28,000.00	\$30,525.79
YWCA	\$31,000.00	\$31,000.00	
Seniors Groups			
Fairfield Senior Citizens Corporation	\$12,389.69		\$12,389.69
Senior Citizen's Service Association of Saskatoon	\$21,198.63		\$21,198.63
St. Georges Senior Citizens Club	\$30,742.64		\$30,742.64
TOTAL	\$1,415,347.45	\$536,600.00	\$878,747.45

2020 TAKE IT OUTSIDE GRANT	
Back2Nature Wellness and Events/Balanced Living Holistic Care	\$3,000.00
Broadway Business Improvement District	\$10,000.00
College Park Recreation Association (CPRA)	\$10,000.00
Fairhaven Community Association (1994) Inc.	\$2,500.00
FiddlyNess Fiddle Camp Inc.	\$5,011.50
Friends of the Saskatoon Afforestation Areas Inc	\$2,825.00
Meewasin Valley Authority	\$5,900.00
Nuit Blanche Saskatoon Contemporary Arts Festival Inc.	\$14,031.00
Nutrien Wonderhub	\$15,000.00
OUTSaskatoon Inc.	\$16,000.00
Saskatoon Lions Speed Skating Club	\$8,000.00
Saskatoon Nordic Ski Club	\$5,232.50
Sum Theatre Corp.	\$25,000.00
YMCA of Saskatoon	\$2,500.00
TOTAL	\$125,000.00

2020 TAKE IT OUTSIDE MICRO-GRANT	
Adelaide Park Churchill Community Association Inc	\$3,000.00
Avalon Community Association	\$3,000.00
Big Brothers Big Sisters of Saskatoon and Area, Inc.	\$3,000.00
Briarwood Community Association	\$2,000.00
Buena Vista Community Association	\$1,200.00
Chabad of Saskatoon	\$3,000.00
College Park Recreation Association	\$3,000.00
Eastview Community Association	\$2,950.00
Greystone Community Association	\$1,050.00
Hampton Village Community Association	\$1,000.00
Hudson Bay Park Mayfair Kelsey Woodlawn Community Association	\$2,976.46
KSAMB Dance Company	\$3,000.00
La Troupe du Jour	\$3,000.00
Lawson Heights Community Association	\$748.54
Life Outside Gear Exchange	\$3,000.00
Nutrien Wonderhub	\$3,000.00
Queen Elizabeth Exhibition Haultain Community Association	\$500.00
Silverwood Heights Community Association (SHCA)	\$1,000.00
South Nutana Park Community Association	\$3,000.00
Sum Theatre Corp.	\$3,000.00
Varsity View Community Association	\$3,000.00
Wild Sky Adventure Learning Incorporated	\$1,575.00
TOTAL	\$51,000.00

2020 YOUTH SPORT SUBSIDY PROGRAM – RENTAL SUBSIDY	
Aqualenes Synchro Swim Club	\$24,925.20
Can Am Gymnastics Club	\$68,180.19
Curl Saskatoon	\$7,864.88
Hub City Track Council	\$17,624.00
Lions Speedskating Club	\$26,152.50
Marian Gymnastics Club	\$33,135.40
Myracles Baton Twirling Club	\$1,309.20
North Sask Rugby Union	\$1,351.90
Optimist Twirling Connection	\$4,927.88
Riverside Badminton/Tennis	\$4,055.14
Saskatoon Baseball Council	\$4,888.44
Saskatoon Box Lacrosse	\$11,298.90
Saskatoon Diving Club	\$16,968.70
Saskatoon Fencing Club	\$11,436.23
Saskatoon Figure Skating Club	\$104,386.00
Saskatoon Goldfins Swim Club	\$59,708.16
Saskatoon Lasers Swim Club	\$29,292.57
Saskatoon Minor Basketball Assoc	\$28,591.92
Saskatoon Minor Football (Saskatoon Football Inc)	\$2,514.20
Saskatoon Minor Hockey Assoc	\$1,047,355.57
Saskatoon Ringette Assoc	\$39,526.67
Saskatoon South Zone TaeKwon Do	\$1,680.94
Saskatoon TaeKwon Do West Inc	\$5,165.90
Saskatoon Wrestling Club	\$939.42
Saskatoon Youth Soccer Inc	\$256,475.67
Taiso Gymnastics Club	\$68,036.28
Volleyball Saskatoon	\$1,806.00
Water Polo Saskatoon	\$2,123.89
TOTAL	\$1,881,721.75

Due to COVID-19, a number of events that were to be held by sport organizations were cancelled. As such, approved Youth Sport Subsidy Special Event Hosting Grants were not paid out and remain in the Unexpended Youth Sport Subsidy Reserve below for future use. Grant funding was paid out to the Saskatoon Aqualenes Synchronized Swim Club for their event that did take place in 2020 as per table below.

2020 YOUTH SPORT SUBSIDY PROGRAM— SPECIAL EVENT HOSTING GRANT	Event	Grant Provided
Saskatoon Aqualenes Synchronized Swimming Club	Diane Lemon Invitational Artistic Swimming Competition	\$5,229.15
TOTAL		\$5,229.15

2020 SPECIAL EVENT GRANT	Event	Grant Provided
Tourism Saskatoon	JUNO Awards	\$337,500
TOTAL		\$337,500



Prepared by:
Recreation & Community Development,
Community Services Division

Printed May 2021

Corporate LeisureCard Update

ISSUE

In April 2020, the Standing Policy Committee on Planning, Development and Community Services recommended to City Council approval of the Corporate LeisureCard, which was subsequently approved. The Committee also resolved that Administration report back on the opportunity to provide different Corporate LeisureCard rates to organizations that are willing to commit to a minimum number of monthly passes.

Due to the impact of the COVID-19 Pandemic on Leisure Facilities and Programs, this report provides an update on the Corporate LeisureCard and planned next steps.

BACKGROUND

At its Regular Business Meeting on April 27, 2020, City Council approved a Corporate LeisureCard admission product which provides a 20% discount on adult, youth or family LeisureCard admission products for approved corporations employing more than 25 employees and having offices located in Saskatoon.

At its April 7, 2020 meeting, the Standing Policy Committee on Planning, Development and Community Services resolved that Administration report back on the opportunity to provide different LeisureCard rates to organizations willing to commit to a minimum number of monthly passes.

The primary intent of the Corporate LeisureCard is to increase admissions and participation at the City's Leisure Centres. Additional benefits of the Corporate LeisureCard are as follows:

- 1) Promoting health and wellness for Saskatoon residents;
- 2) Assisting corporations in promoting the importance of health and wellness for their employees;
- 3) Supporting the City of Saskatoon's business friendly initiative for existing and potential employers; and
- 4) Increasing revenue and helping reduce the level of reliance on the property tax base for operations of the Leisure Centres

CURRENT STATUS

Access to Leisure Centres for residents for both drop-in activities and registered programs has been significantly reduced due to the COVID-19 pandemic and restrictions outlined in the Re-Open Saskatchewan Plan. As a result of the reduced access for residents, Administration proceeded with a soft launch of the Corporate LeisureCard in September 2020. Information on the Corporate LeisureCard and all admission options was made available on the City's website and in the seasonal Leisure Guide. However, due to reduced capacity at the City's leisure facilities, the Corporate LeisureCard program has not been promoted extensively.

Since its launch in September 2020, a total of 22 companies have been approved for the Corporate LeisureCard program with 91 equivalent months of LeisureCards being sold, which is made up of 67 months of Family Corporate LeisureCards and 24 months of Adult Corporate LeisureCards.

DISCUSSION/ANALYSIS

Due to the impact of COVID-19, the Corporate LeisureCard initiative was implemented utilizing a soft launch approach with limited promotion due to the reduced capacity at Leisure Centres in 2020 and 2021. Several corporations have inquired and expressed interest in the Corporate LeisureCard admission product, but the uptake has been limited due to COVID-19. As a result, there is not enough data to support an evaluation of the current program or to consider changes.

Further promotion of this program will be implemented once access and capacities are able to increase at Leisure Centres. Based on the Province of Saskatchewan's Re-Open plan and timelines, it is anticipated that restrictions to Leisure Centre capacities will be reduced later in the year allowing increased access for residents.

For 2022, Administration is expecting access to Leisure Centers will have returned to normal and is planning on a full promotional campaign of the Corporate LeisureCard program. Administration will complete an evaluation of the program in 2022 and will report back on results and any recommendations for changes to the program in early 2023.

FINANCIAL IMPLICATIONS

Revenue received from the Corporate LeisureCard sales in 2020 totalled \$647.55. For 2021, to date revenue in the amount of \$2,514.22 has been generated from Corporate LeisureCard sales.

OTHER IMPLICATIONS

There are no privacy, legal, social, or environment implications identified.

NEXT STEPS

Beginning in late 2021 and into 2022, Administration will undertake extensive promotion of the Corporate LeisureCard Program as Leisure Centre capacities return to normal. Administration will then report back to the Standing Policy Committee on Planning Development and Community Services in the first quarter of 2023 with results of the program and potential changes that could be implemented including an evaluation of options to provide different LeisureCard rates to organizations that are willing to commit to a minimum number of monthly passes.

REPORT APPROVAL

Written by: Jody Hauta, Recreation Facilities and Programs Manager
Reviewed by: Andrew Roberts, Director of Recreation and Community Development
Approved by: Lynne Lacroix, General Manager, Community Services

SP/2021/RCD/PDCS/Corporate LeisureCard Update/jdw

Progress Update - South Caswell Redevelopment Project

ISSUE

The highest-ranking proponent from the Open Market (with Criteria) sales approach process for the Purchase, Rehabilitation and Adaptive Re-Use of 321 Avenue C North (former Saskatoon Transit Maintenance Building and storage yard) has withdrawn their interest in the property. Administration is providing a project update and outlining the next steps to prepare the site for sale and redevelopment.

BACKGROUND

The South Caswell Redevelopment Project (Project) involves the redevelopment and potential adaptive reuse of the former Saskatoon Transit (Transit) sites in the Caswell Hill neighbourhood which includes the former Bus Barns, Administration Building and the North Maintenance Building. The purpose of the Project is to pursue the sale and redevelopment of the former Transit sites in accordance with community goals and objectives outlined in the South Caswell Concept Plan (Concept Plan), approved by City Council in 2010. Please refer to Appendix 1 for a site plan of the Project area and Appendix 2 for the Concept Plan land use map. The Project is being administered jointly by Saskatoon Land and the Planning and Development Department.

In 2015, an Expression of Interest was released to determine interest in redeveloping the City-owned sites within the Concept Plan boundary. No potential purchaser was identified through this process in part, due to the uncertainty of the extent of environmental impacts given the history of industrial use at the site.

In 2017, Transit vacated the sites and relocated to the Civic Operations Centre. Once the sites were vacated, site remediation efforts were undertaken to fully understand the site conditions and to establish a Corrective Action Plan.

In a [January 30, 2017 report to City Council](#), Administration advised a more generalized Concept Plan for the former Transit sites would be developed once redevelopment plans and possible future uses are identified.

In 2018, a public Open Market (with Criteria) sales approach was issued for the sale and adaptive reuse of the North Maintenance Building and yard located at 321 Avenue C North. A proponent was secured through this process and negotiations were finalized in 2019. In 2020, the proponent requested a delay in the project announcement due to financial impacts of COVID-19 to their current operations; an update report was provided to the [Standing Policy Committee on Finance at their August 17, 2020 meeting](#).

CURRENT STATUS

The proponent recently notified Saskatoon Land they will no longer pursue the Project, indicating their business operations were facing challenges due to market uncertainty and impacts to current operations due to the COVID-19 pandemic. As a result, they are not in a position to take on the financial risk the redevelopment project would involve.

DISCUSSION/ANALYSIS

With the proponent having withdrawn from the Project, the current Open Market (with Criteria) sales approach for the North Maintenance Building and yard will be formally closed without securing a purchaser. Administration must now consider a new course of action for the sale and redevelopment of the Project sites. These next steps must consider the following:

- Carrying costs of the vacant buildings;
- Infrastructure upgrades to the sites;
- Concept Plan and zoning amendments to prepare the site for sale; and
- Develop an approach for the public sale of the properties.

Carrying Costs of the Vacant Buildings

The Project sites have continued to require financial resources to maintain the buildings. These costs include heat, power, security, staff resources and site maintenance. The carrying costs of the City-owned sites and buildings, which include the former Bus Barns, Administration Building and the North Maintenance Building is approximately \$90,000 annually (\$40,000/annually for the Bus Barns and Administration Building; \$50,000/annually for the Maintenance Building). These costs are now being paid for by Saskatoon Land.

Given these buildings may be vacant for some time, Administration recommends securing interim uses to help reduce the financial burden of maintaining these buildings. The most obvious uses would include vehicle storage of inactive civic or private equipment, but Administration will search for other opportunities as well. Any interim use will be respectful of the adjacent neighbourhood and will limit movement of vehicles in and out of these buildings. Saskatoon Land will explore options and will advise the Caswell Hill Community Association of the use if non-City tenants are secured.

Infrastructure Upgrades

In the [October 1, 2018 report to Standing Policy Committee on Finance](#), Administration advised infrastructure upgrades were required to redevelop the site in accordance with the goals of the Concept Plan. Infrastructure improvements are required for water mains, utilities, storm water infrastructure and adjacent streets and sidewalks. Estimates of this work have indicated the improvement costs may exceed revenues generated by the sale of the lands by approximately \$2 million. Although a plan cannot be finalized until the future use of the site is determined, Administration will continue to examine infrastructure needs and determine funding options for improvements.

South Caswell Concept Plan – Land Use Map

The existing South Caswell Concept Plan land use map specified locations for various land uses on the site, including residential, mixed use, park space and public realm within the plan area. In the [January 30, 2017 report to City Council](#), Administration indicated once redevelopment plans and possible future uses were identified for the area, a more generalized Concept Plan land use map will be proposed while still reflecting the community values and vision for the area.

Administration now recommends repealing the Concept Plan land use map (map) ahead of the next sales effort. The map is very specific in terms of the uses and their locations, which is a limiting factor for developers to be creative and determine the layout of the site. To help facilitate redevelopment, the map needs to be amended to be less specific or potentially removed altogether. Language within the Concept Plan may also require some edits to reflect the map amendments. Although the goals and principles will not change, they may be further highlighted and promoted within the Concept Plan, particularly if the map is removed. It is anticipated the work will be completed in late 2021 and Administration will work with the Caswell Hill community regarding the map amendments and any related text amendments within the Concept Plan.

Rezoning

The South Caswell Redevelopment area is currently zoned IL1- Light Industrial District, which does not meet the long-term vision for the site. Administration had planned to rezone the City-owned sites to support a specific development proposal aligned with the goals and intent of the South Caswell Concept Plan. Administration recommends rezoning the property now, even though it will likely need a second rezoning to accommodate future development. The rationale for rezoning the sites now is to provide some comfort to the neighbourhood that the area will no longer be a light industrial district.

Administration discussed the rezoning options with the Caswell Hill Community Association at their April 12, 2021 meeting. Members in attendance supported the immediate rezoning of the site, knowing a second rezoning process would potentially be required to accommodate the future redevelopment. Administration will continue with this process and apply an interim mixed-use zoning district. The Caswell Hill Community Association will be consulted regarding the selected interim zoning district and timing of the rezoning. It is anticipated the rezoning application will be presented to City Council before the end of 2021.

Sales Process

The two sales processes undertaken by Administration to date have included an Expression of Interest and an Open Market (with Criteria). These approaches solicit nonbinding development proposals which are evaluated based on criteria which aligns with the goals of the Concept Plan. The most recent Open Market (with Criteria) process provides authority for the City to sell 321 Avenue C North, on a first-come first-served basis, provided the proposal meets the Concept Plan-related assessment criteria. Saskatoon Land will market the site on their website and should any proposals

be received, the Caswell Hill Community Association will be advised and included in the decision-making process.

At their April 24, 2021 meeting, the Caswell Hill Community Association suggested Administration consider all options including the potential for partnerships and/or the City redeveloping the site in accordance to the Concept Plan and then leasing space. To that end, Administration will explore options to sell or redevelop the lands and proposed phasing, then report to City Council with options and recommendations in early 2022.

Community Involvement

A Steering Committee comprised of members of the Caswell Hill neighbourhood and Administration worked together to prepare both the Expression of Interest and the Open Market (with Criteria) documents and evaluate the submissions. Administration and the Caswell Hill Community Association agreed to re-establish this Steering Committee which will consider options for the redevelopment of the site. The Steering Committee will provide feedback on the Concept Plan and zoning amendments, provide feedback on development proposals and act as a liaison with the Community Association. The Community Association will identify community members and the Steering Committee will be formally re-established in Fall 2021.

FINANCIAL IMPLICATIONS

There are financial implications related to the carrying costs of the building. The carrying costs of the City-owned sites and buildings is approximately \$90,000 annually. There are also costs associated with remediation of the existing sites. To date, these costs have been covered by a contingency fund established as part of the Civic Operations Centre project. The \$1 Million fund was to cover remediation costs, as well as maintenance of the property until it could be sold. However, this fund has now been depleted and ongoing operating costs are now being paid for by the City's Facilities Management Department. There are other costs associated with utility and servicing upgrades to prepare the site for redevelopment. The costs, relevant funding sources and timing will need to be identified for this work.

OTHER IMPLICATIONS

There are no policy, privacy or CPTED implications or considerations.

NEXT STEPS

Administration proposes to re-establish a community Steering Committee for the project, prepare amendments to the Concept Plan and pursue rezoning the property. Options for the sale and redevelopment of the property will be examined and presented to City Council in early 2022.

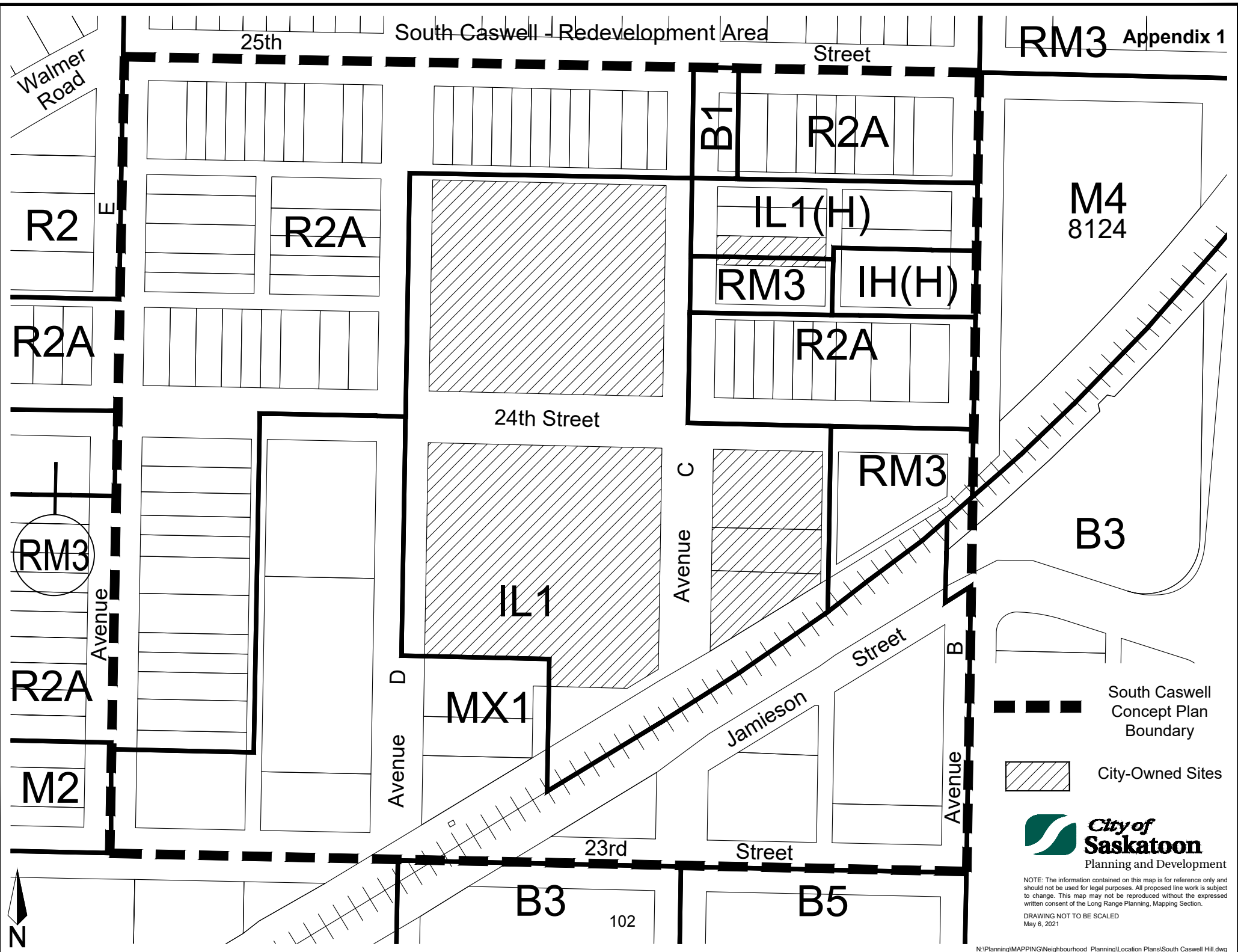
APPENDICES

1. South Caswell - Redevelopment Area
2. South Caswell - Concept Plan Map

REPORT APPROVAL

Written by: Paul Whitenect, Neighbourhood Planning Manager
Melissa Austin, Senior Planner II
Brad Murray, Land Development Project Manager
Reviewed by: Lesley Anderson, Director of Planning and Development
Frank Long, Director of Saskatoon Land
Approved by: Lynne Lacroix, General Manager, Community Services

SP\2021\PD\PDCS\Progress Update - South Caswell Redevelopment Project/mh



South Caswell
Concept Plan
Boundary

City-Owned Sites

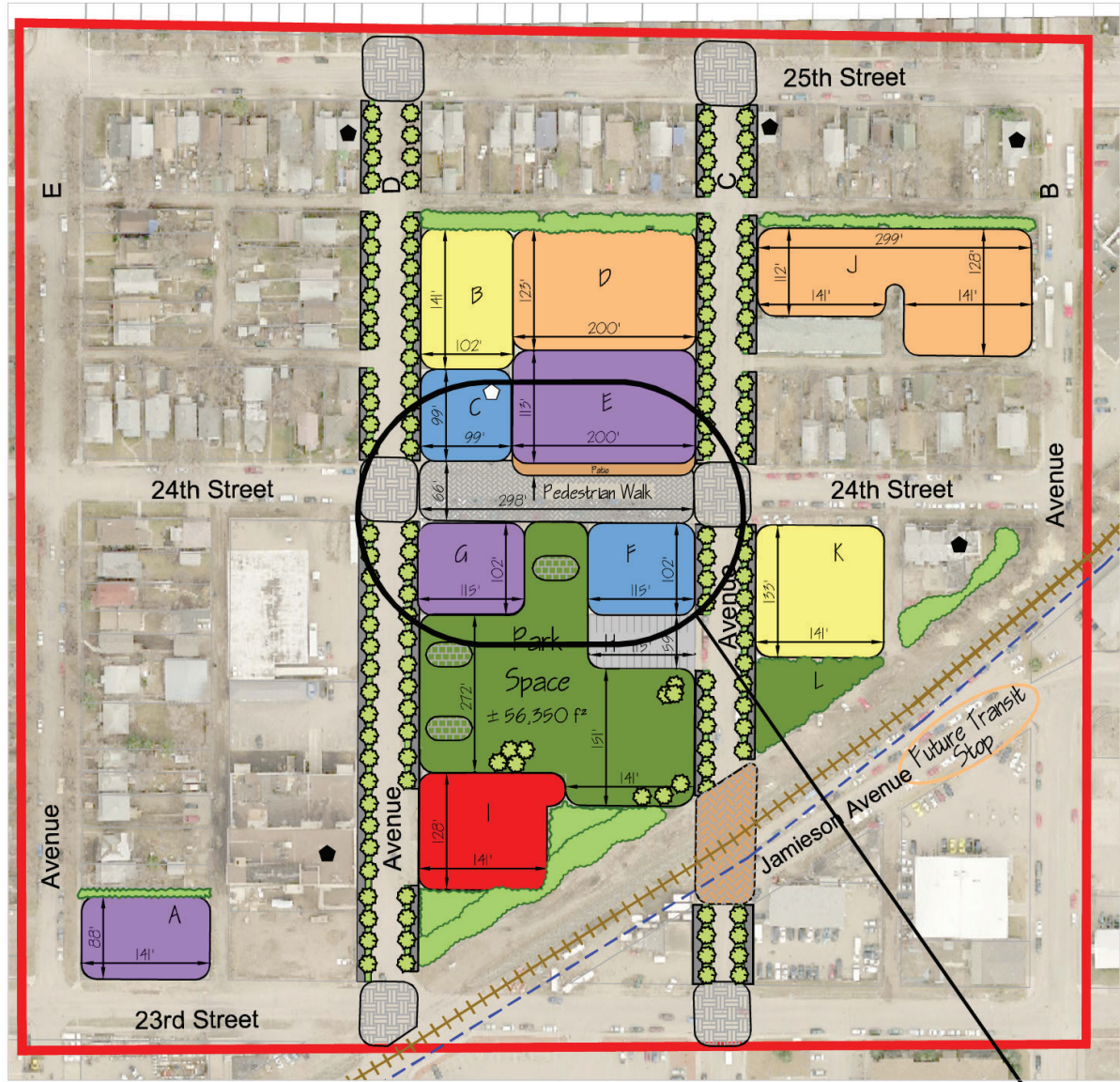
**City of
Saskatoon**
Planning and Development

NOTE: The information contained on this map is for reference only and should not be used for legal purposes. All proposed line work is subject to change. This map may not be reproduced without the expressed written consent of the Long Range Planning, Mapping Section.

DRAWING NOT TO BE SCALED
May 6, 2021

MAP 1: LAND USE CONCEPT PLAN

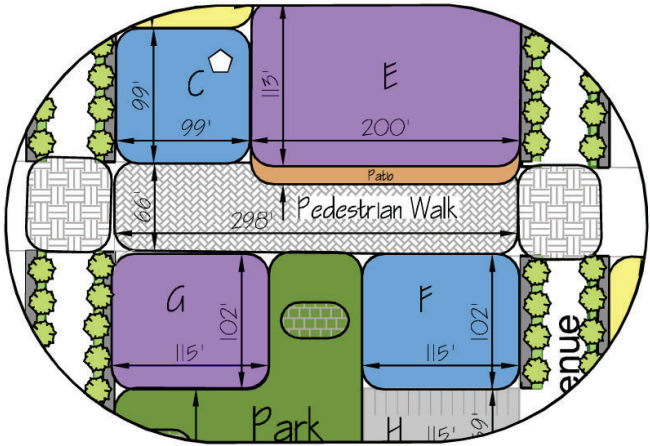
South Caswell Concept Plan



Scale : NTS

Legend:

- A. Mixed Use
- ± 12,000 f²
 - B. Townhouses
- ± 15,500 f²
 - C. Adaptive Re-Use including Community Space
- ± 9,500 f²
- Potential Heritage Building
 - D. Medium Density Residential
- ± 26,000 f²
 - E. Mixed-Use
- ± 24,000 f²
 - F. Adaptive Re-Use including Community Space
- ± 22,000 f²
 - G. Mixed-Use
- ± 11,400 f²
 - H. Public Parking
- 28 Stalls
 - I. Existing Commercial
- ± 18,000 f²
 - J. Medium Density Residential
- ± 33,000 f²
 - K. Town Houses
- ± 20,000 f²
 - L. Park
- ± 8,000 f²
- Pedestrian Crossing
 - Green Buffer
 - Park Space
 - Existing Commercial
 - Adaptive Re-Use including Community Space
 - Town Houses
 - Mixed Use
 - Medium Density Housing
 - Parking
 - Sidewalk
 - Intersection Improvement
 - Pedestrian Walkway
 - Hardsurfaced Park Area
 - Proposed Heritage Site
 - Existing Heritage Site
 - Railway Tracks
 - Rails with Trails
 - Study Area



Detail
"Community Focal Point"

Walter, Penny

Subject: FW: Email - Request to Speak - Caswell Hill Community Association - South Caswell Redevelopment Project - File CK 4110-43

From: lswystun [REDACTED] [net](#)>

Sent: June 11, 2021 2:32 PM

To: Bryant, Shellie <[REDACTED]>

Cc: Thompson, Holly <[REDACTED]>

Subject: Busbarn agenda item Monday PDCS

Dear Committee Members,

As time allows, a member of our Community Association, would like to speak to the busbarn item found in your agenda for June 14, 2021.

Regards,
Lenore Swystun
Civics Coordinator
Caswell Hill

Warm regards,
Lenore
Ps apologies for all quick thumb typos and autocorrect garb.

June 13, 2021

A recent CBC article has made publicly known what I have known for a while: that the developer has pulled out of plans to develop the old bus barns.

I know that Covid-19 has walloped the heck out of us, and the city must face many difficult decisions over the coming months and years to deal with empty properties as a result of struggling and failed businesses. Yet I feel Covid has also given us the capacity to see what happens when we are creative in dealing with big problems.

Zoom meetings, on-line concerts, distanced lane swimming ... we figured out how to connect and stay healthy during a pandemic. Let figure out how to connect and stay healthy after the pandemic.

The old bus barns offer an opportunity to create a vibrant corridor connecting the popular communities of Caswell Hill, Hudson Bay Park, Mayfair and other core neighbourhoods with Riversdale, the soon-to-be reopened restaurants, bars, theatres on 20th Street, to the Remail and Persephone Theatre, and on to Shakespeare on the Saskatchewan and the proposed amphitheatre. What an exciting circle of culture!

I'm not asking you to think big. Think small. Small businesses, artisans workspaces, small green spaces, small apartments, all tucked into existing, funky, modified buildings.

We have a chance to turn Saskatoon into an even cooler place to live. Walkable, bikeable, culturally vibrant, connected, diverse.

Please work with the communities involved, the developers who have already shown interest in creating a unique space, and the other layers of government who will also be trying to create the jobs to pull us all out of the pandemic blues.

With warm regards,

Wilma Groenen

Referral List – Standing Policy Committee on Planning, Development and Community Services

ISSUE

Administration is providing an update on referrals for the Standing Policy Committee on Planning, Development and Community Services.

BACKGROUND

A list of referrals for City Council and its Committees is maintained; as items are dealt with or reported on, the list is updated and provided to Committee for information.

CURRENT STATUS

Administration has undertaken a review of referrals for the Standing Policy Committee on Planning, Development and Community Services (see Appendix 1). The list contains the subject matter, date of meeting, the Division the matter was referred to, resolution (or portion of) that was referred and the current status of each item.

DISCUSSION/ANALYSIS

Administration continues to monitor the Referral List and works to provide thorough and timely responses on all referrals.

NEXT STEPS

Updated lists are provided to Committee approximately every six months (January and June).

APPENDICES

1. List of Referrals – Standing Policy Committee on Planning, Development and Community Services (June 2021).

REPORT APPROVAL

Written and Approved by: Lynne Lacroix, General Manager, Community Services

CY/SP/2021/PDCS/Admin Report–Referral List–SPConPDCS–June 2021.dcx/dh

**Standing Policy Committee on Planning, Development and Community Services
Referral List – June 2021**

Title	Meeting Date	Resolution	Division	File #	Comments/ Update
Landscape Design and Development Standards for Parks and Open Space	5/30/2016	The Administration to report back to the Committee on the feedback from residents plus housing, industrial, and commercial industries, and developers.	Community Services Department	4139-1, BF 021-16	Report anticipated Q3 2021
Temporary Reserved Parking Program and Special Events	5/23/2017	4. That Tourism Saskatoon's Event Hosting Strategy dated January 2016 be referred to the Administration for report back.	Community Services Department	6120-3, BF 024-17 and 018-17	Report anticipated Q3 2021
Market Sounding Results for a Downtown Grocery	8/28/2017	That the Administration be directed to review Vacant Lot and Adaptive Reuse Incentive Program Policy No. C09-035 for potential options to further incentivize residential development, and grocery store locations in the identified food deserts including the city centre.	Community Services Department	4130-1, BF 032-17	To be determined.
Poster Locations	12/4/2017	That the Administration report on enforcement of The Poster Bylaw, 1996 and the possible development of a poster application process through coordination with the Business Improvement Districts; and That the Administration report on the impact of restricting posterage within the Business Improvement District areas to wooden power poles where there are no poster boards and on the additional recommendations in the presentations from the Business Improvement Districts.	Community Services Department	185-6, BF 056-17	To be determined.
Streamlining the Downtown Development Process	2/26/2018	9. That the Planning and Development Division review the zoning conditions for the B6 District and report back to the Planning, Development and Community Services Committee	Community Services Department	4130-1, BF 011-18, BF012-18	Report anticipated Q1 2022
Gordie Howe Sports Complex - Landscape Plan Update	3/5/2018	That the Administration provide a report to the Standing Policy Committee on Planning, Development and Community Services regarding the information being provided to the Meewasin Valley Authority Board regarding the pedestrian circulation plan and details of the new lighting components.	Community Services Department	4205-7, BF 059-18	Report anticipated Q3 2021

Title	Meeting Date	Resolution	Division	File #	Comments/ Update
The Planning and Development Amendment Act, 2017	4/30/2018	That the Administration further assess the opportunities to use the options outlined in the report of the General Manager, Community Services Department dated April 9, 2018 in future development areas; That the Administration be directed to consult the Developers' Liaison Committee on this topic and report back to the Standing Policy Committee on Planning, Development and Community Services with the proposed strategy and industry feedback; and That the Administration be directed to consult with Saskatoon Public School Board, Greater Saskatoon Catholic School Board and the Developers' Liaison Committee to discuss a further strategy on the municipal reserve matter specific to school sites for submission to the Provincial Government.	Community Services Department	127-3, BF 020-18	To be determined.
Inquiry - Councillor Davies (May 23, 2017) - Outdoor Music at Licensed Establishments	6/13/2018	That the Administration report further on the nature of existing outdoor music complaints at licensed establishments over the last 5 years and that the further review include consultation with the Business Improvement Districts and appropriate sector representation.	Community Services Department	BF 029-18	To be determined.
Review of Vacant Lot and Adaptive Reuse Incentive Policy and Business Development Incentive Policy	6/25/2018	That the Administration be directed to report back to Committee, prior to the end of 2018, following consultation with the Saskatoon Regional Economic Development Authority (SREDA) and a review of both the Vacant Lot and Adaptive Reuse Incentive Program Policy and the Business Development Incentives Policy for possible revisions to the policies to include consideration of major retail projects and other major projects.	Community Services Department	4110-45 and 3500-13, BF 030-18	To be determined.
Intangible Heritage Listing - Request for Funding	8/14/2018	That the matter be referred to the Administration to collaborate with the Municipal Heritage Advisory Committee and other stakeholders and report on options to possibly engage in the Intangible Heritage Listing Program for 2019.	Community Services Department	710-1, BF 040-18	To be determined.
Future Sustainable Community Project Update	6/24/2019	2. That Administration report back regarding additional tools to expand incentives, legislation, and regulation	Community Services Department	CK 4110-46 and PL 4131-050, BF 17-19	To be determined.

Title	Meeting Date	Resolution	Division	File #	Comments/ Update
		for environmentally sustainable features of new neighbourhood development.			
Licensing Rental Properties and Regulation of Nuisance Calls for Emergency Services	1/14/2020	That Administration be directed to investigate further and report back on the financial implications of implementing Option 1: increase staffing to facilitate proactive property maintenance inspections, as outlined in the January 14, 2020 report of the General Manager, Community Services Department	Community Services Department	CK 750-1 and PL 4005-9-14, BF 025-19	To be determined.
Urban Planning and Development Program Enhancements	3/9/2020	2. That the Administration report on the estimated costs, scope, and funding plan for the implementation of the bylaw compliance workflows in advance of the 2022 budget deliberations.	Community Services Department/ Corporate Financial Services	261-15 x1702-1, BF 006-20	Report anticipated Q3 2021
West Industrial Area Noise Study	12/8/2020	That the administration report back to the Standing Policy Committee on Planning, Development and Community Services by second quarter 2021 with a plan for moving forward recommendation 4.3 in the West Industrial Local Area Plan, specifically through a terms of reference for a capital project to improve industry related standards for nuisance and/or noxious conditions, expanding on existing performance standards, with a view to incorporating these new standards in the development review and bylaw enforcement processes. That this report include potential funding sources for this work and consideration of specific early focus on the nuisances and noxious conditions most impactful to residents in and around the West Industrial area such as noise, vibration, dust, and light. That it also include opportunities to move forward some of this work in 2021 or as soon as possible; and That the administration report back on the Industrial Land Incentives policy's application to industrial operators expanding in inner-city industrial areas and opportunities to embrace this application in support of neighbourhood planning objectives.	Community Services Department	CK 4110-39, x375-1, BF 027-20	Report anticipated Q3 2021

Title	Meeting Date	Resolution	Division	File #	Comments/ Update
Community Safety and Well-Being	1/12/2021	That the Administration work with the appropriate Councillor lead on clarifying the scope and objectives and report on options to have this work done in one to two years.	Community Services Department	CK 5605-1	Report anticipated Q3 2021
Greater Saskatoon Catholic Schools - St. Francis Cree Bilingual School Capital Project Request	2/2/2021	That Administration be directed to engage with the Greater Saskatoon Catholic Schools board, and report back on potential options to partner on this project.	Community Services Department	CK 1870-1	Report anticipated Q3 2021
Saskatoon Public Schools - Request to Investigate Optimist for City Centre School Project	2/2/2021	That the Administration report back on the implications of the request to explore the Optimist Park site, and that the report include consideration of: Park space deficiency that may be created if Optimist Park is selected, and how this could be mitigated; The opportunities and intent by the City for engagement with residents and stakeholders most impacted by the potential development of Optimist Park.	Community Services Department	CK. 610-11	Report anticipated Q3 2021
Street Activity Subcommittee - Public Safety	2/2/2021	That the Administration meet with the Street Activity Subcommittee to clarify the matter and report back at the appropriate time.	Community Services Department	CK. 5000-1	Report anticipated Q4 2021
Maintenance of Back Lane Trees	3/8/2021	That Administration report on options for a potential bylaw and operational changes for trees in back lanes on residential and commercial properties.	Community Services Department	CK 4129-4	Report anticipated Q3 2021
Tribal Chief Mark Arcand - Saskatoon Tribal Council - Saweyihtotan Mid Project Report	4/12/2021	That the Administration report back as soon as possible regarding funding source options for a possible \$100,000 contribution towards continuation of the Saweyihtotan pilot project; and That the Administration report regarding the City's relationship to the partnership on a longer-term basis including details about reporting out from the partnership.	Community Services Department	CK 5615-1	Report anticipated Q3 2021
Riverbank Overlay District - Review of In-Ground Swimming Pools	4/26/2021	That the Administration advise the Standing Policy Committee on Planning, Development and Community Services as to the feasibility and utility of using water consumption data as a means to identify leaks for in-ground pools in this district	Community Services Department	CK 4350-019-003	Report anticipated Q3 2021

Corridor Growth Incentives and Financing Tools

ISSUE

This report presents preliminary information on Administration's work to develop a set of tools for incentivizing development and financing infrastructure improvements to support infill development within the Corridor Growth Area. This report provides an overview of potential tools that are being explored. Internal and external communications and engagement will continue as these tools are further explored.

BACKGROUND

In January 2020, City Council endorsed the [Corridor Transformation Plan](#), which provides a transformative long-term vision for Saskatoon's major corridors and high-level direction for future deliverables of the Corridor Planning Program. One deliverable is the preparation of a development financing and incentives framework geared toward infill development within the Corridor Growth Area.

Bylaw No. 9700, The Official Community Plan Bylaw, 2020 (OCP) incorporates the goals of Corridor Growth established in the Growth Plan to Half a Million, including accommodating 15% of total growth within Corridor Growth Areas. In addition, the OCP states that the City of Saskatoon (City) will:

- "Facilitate and promote the development or redevelopment of infill sites by addressing regulatory barriers and through the use of incentives and partnerships." (G.1.3.(2)(c))
- "appropriately distribute the costs of public utilities and services associated with land development among utility agencies, consumers, and the development industry." (G.2.3.(1)(a))
- "Ensure the City's cost of servicing development is captured as authorized through provincial and federal legislation, while considering a balance of factors and funding sources to address cost recovery, competitiveness, affordability and transparency." (G.6.1.(1)(b))

CURRENT STATUS

The Corridor Planning team has identified a preliminary list of potential Corridor Growth incentives and financing tools through research on practices by other municipalities and discussions with internal subject matter experts within Administration. This report provides a high-level overview of potential tools. More in-depth analysis will be provided in future reports, as the viability of each tool is further developed.

DISCUSSION/ANALYSIS

Development Incentives

Development incentives should address and alleviate perceived or real barriers to infill development in the Corridor Growth Area. Through discussions with the development industry, such as the 2017 Infill Roundtable hosted by the Saskatoon & Region Home

Builders' Association, individual conversations with development applicants, as well as discussions with subject matter experts within Administration, the project team has identified a number of potential barriers to Corridor Growth:

- 1) uncertainty about development site conditions and requirements;
- 2) uncertainty of demand for types of development envisioned for the corridors;
- 3) development process timelines;
- 4) potential high servicing costs for the first-in developer (the first developer to initiate significant development in an area);
- 5) high land costs on portions of the corridors; and
- 6) costs to fulfill parking and storm water management requirements.

Neighbourhood opposition and aversion to change has also been identified as a significant factor in infill development, whether along the corridors or generally in Saskatoon's established areas. Tools being explored in this report may not specifically address this condition; however, in response to previous City Council direction, Administration is exploring ways to improve communication, engagement and administrative processes around infill development. In particular, the Corridor Plan process itself is intended to involve neighbourhood residents and other stakeholders, in part to identify and address concerns arising from Corridor Growth.

The team has identified the following potential incentive mechanisms, some of which are in use by the City in existing programs, while others are used by other municipalities and can be considered by the City (refer to Appendix 1 for descriptions of each item):

- 1) property tax abatements;
- 2) development grants;
- 3) exemptions or discounts on development servicing charges;
- 4) administrative development assistance;
- 5) density bonusing;
- 6) City-initiated rezoning;
- 7) reducing servicing costs for the "first-in" developer; and
- 8) land development by Saskatoon Land.

Infrastructure Improvement Financing Tools

While it will generally be supported by existing infrastructure, some infrastructure improvements will be needed to support Corridor Growth. These vary by location, but may include sanitary sewer upgrades, storm sewer upgrades, water system upgrades, upgrades and installation of fire hydrants, power servicing upgrades, paving of back lanes, new or enhanced park and recreation spaces, construction and reconfiguration of sidewalks and streetscaping and public realm improvements such as landscaping and street furnishings.

The team has identified the following potential infrastructure financing tools, some of which are already in use by the City, while others are used by other municipalities and can be considered by the City (refer to Appendix 1 for descriptions of each item):

- 1) servicing agreement fees for subdivision development;
- 2) utility bill levy;
- 3) senior government funding;
- 4) city-wide property tax;
- 5) development levies for non-subdivision development;
- 6) community amenity contributions;
- 7) tax increment financing;
- 8) local improvement charge; and
- 9) area-specific property tax.

FINANCIAL IMPLICATIONS

There are no financial implications at this time; however, this is expected to vary depending on the incentives and financing tools pursued. Financial implications will be identified and presented to Committee during further phasing of this project.

OTHER IMPLICATIONS

There are no legal, privacy, social or environmental implications at this time. Some of the potential incentives and financing tools may require changes to existing bylaws, introduction of new bylaws or amendments to provincial legislation. Specific legal implications will be identified and presented during further phasing of this project. In addition, the next phase of this project will include a Triple Bottom Line assessment on the options presented, which can identify potential social and environmental implications, including consideration for affordable housing and sustainability initiatives.

NEXT STEPS

Administration will investigate the tools presented in this report in greater detail, including conducting further communications and engagement with internal and external stakeholders, and will return with further information regarding the viability of the options and potential implementation of identified best options.

APPENDICES

1. Potential Corridor Growth Incentives and Financing Tools

REPORT APPROVAL

Written by: Patrick Lo, Planner, Planning and Development
Reviewed by: Chris Schulz, Manager of Planning Project Services
Lesley Anderson, Director of Planning and Development
Approved by: Lynne Lacroix, General Manager, Community Services

SP/2021/PD/Corridor Growth Incentives and Financing Tools/gs

Potential Corridor Growth Incentives and Financing Tools

This document briefly describes potential incentives and financing tools that could be explored by the City of Saskatoon (City) to support Corridor Growth.

Development Incentives

1. Property tax abatement – Abatement of property taxes for a number of years after development completion, similar to the five-year abatement of the incremental increase in property tax currently offered by the City through the Vacant Lot & Adaptive Reuse Incentive Program and Innovative Housing Incentive for affordable housing.
2. Development grants – Reimbursement grants that can be targeted for specific types of development or for specific development costs, similar to existing grants offered by the City through the Vacant Lot & Adaptive Reuse Incentive Program and Innovative Housing Incentives for affordable housing.
3. Exemptions or discounts on development servicing charges – Currently, development servicing charges/levies are only imposed on development that involves subdivision of property, including land subdivision and condominium subdivision, through the City's prepaid service rates. In addition, prepaid offsite servicing fees are currently waived for all sites located in City Centre and Established Neighbourhoods (excluding University of Saskatchewan lands) that are zoned for multiple-unit residential or mixed-use development with a residential component¹.
4. Administrative development assistance – This refers to establishing a dedicated staff resource for Corridor Growth development inquiries, similar to the current City Centre Planner position. This can also refer to proactively providing developers with pertinent development information where possible (subject to availability, staff resources and legal requirements), such as information on the condition of existing infrastructure, potential site requirements and costs to develop.
5. Density bonusing – Current provisions in Bylaw No. 8770, Zoning Bylaw, 2009, permit developments in the B6 Downtown Commercial District to exceed the maximum building height in exchange for contributing specific community benefits or amenities such as public plazas, public parking, and sustainability features. Similar ideas for bonus development potential, by permitting additional density or relaxing zoning requirements, in exchange for specified community benefits could be contemplated for Corridor Growth development.
6. City-initiated rezoning – This refers to Administration initiating the rezoning of specific lands prior to development applications coming forward from private parties. This could potentially be initiated as part of the Corridor Plan process.
7. Reducing servicing costs for the first-in developer – Because the first large-scale development in an area may often require simultaneous construction or

¹ Regular Business Meeting of City Council, November 18, 2019, Item 8.1.9: Streamlining Downtown Development – Boundary Options for Interim Exemption of Offsite Levies.

upgrading of offsite infrastructure necessary to support this first development, the first-in developer may often be the party that fronts the bill for the infrastructure improvements. The City could consider arrangements for sharing the upfront costs and/or for reimbursement by subsequent developers.

8. Land development by the City – There may be opportunity for the City to participate in Corridor Growth development to stimulate development interest, facilitate catalyst projects that showcase the types of development envisioned for the corridors and potentially capitalize on development demand for Corridor Growth. Saskatoon Land has typically focused on greenfield land offerings in its planned developments, but this focus has shifted in recent years to include more infill development opportunities in support of the Growth Plan to Half a Million.

Infrastructure Improvement Financing Tools

1. Servicing agreement fees for subdivision development – These are the development servicing charges the City currently imposes on development that involves land subdivision or condominium subdivision, through the City's annually-adjusted prepaid service rates for offsite and direct services. The applied fees vary depending on whether a development is on a greenfield site or an infill site.
2. Utility bill levy – A charge for infrastructure upgrades is currently included on the monthly bill of every Saskatoon Water customer.
3. Senior government funding – Grant funding from the provincial and federal governments.
4. City-wide property tax – Financing infrastructure through the mill rate.
5. Development levies for non-subdivision development – Provincial legislation permits the collection of development servicing charges from any development not involving subdivision, if the development will cause the municipality to incur increased capital costs for sewage, water, drainage, roadway or park and recreation infrastructure. The City does not currently impose these charges.
6. Community amenity contributions – This refers to a municipality requiring or negotiating with a development proponent to provide monetary or in-kind contributions toward specified community benefits as a condition of granting additional development rights.
7. Tax increment financing – Where a municipality pays the upfront cost of redevelopment or infrastructure improvements in a specified area, with a plan to recover that cost through property tax revenue collected specifically on any increase in the assessed value of properties within that area.
8. Local improvement charge – Where a municipality undertakes new work or an improvement, beyond regular maintenance work, on the condition that the cost is charged to the owners of those specific lands that benefit from the work or improvement.
9. Area-specific property tax – Funding area improvements through property taxes collected from properties in that specific area.

Hoist the Hoops – Landmark Outdoor Basketball Project

ISSUE

This report summarizes the request by Hoist the Hoops to build a feature outdoor basketball court in River Landing Phase 2. Hoist the Hoops have formally requested that the City of Saskatoon (City) accept the capital project as a donation and for the City to project-manage, construct, maintain and operate the feature outdoor basketball court facility.

RECOMMENDATION

That the Standing Policy Committee on Planning, Development and Community Services recommend to City Council:

1. That the concept for this project, including naming and sponsorship details set out in this report, be approved;
2. That the Hoist the Hoops Project be designated as a municipal project;
3. That the Corporate Revenue Department, Corporate Financial Services Division, be authorized and requested to issue appropriate receipts to donors who contribute funds to the project; and
4. The City Solicitor be requested to prepare the appropriate agreements and that His Worship the Mayor and the City Clerk be authorized to execute the appropriate agreements under the Corporate Seal.

BACKGROUND

In August of 2019, a group of individuals, Michael Linklater, Marcus Storey and Michael Donauer, formed Hoist the Hoops and presented to the Standing Policy Committee on Planning, Development and Community Services an idea to build a feature outdoor basketball court in Saskatoon's core neighbourhood area. The information was received by Committee and the Administration was directed to follow up with the group once a detailed business plan had been received. Recreation and Community Development received an updated business case from Hoist the Hoops on August 12, 2020.

Administration also received a letter of support from Saskatoon Minor Basketball Association (Minor Basketball) on November 19, 2020. Minor Basketball is prepared to collect, manage and administer the capital donations on behalf of Hoist the Hoops.

DISCUSSION/ANALYSIS

Hoist the Hoops – Outdoor Basketball Project

Hoist the Hoops has requested to build a feature outdoor basketball court in River Landing Phase 2 (see Appendix 1).

Hoist the Hoops, in partnership with Minor Basketball, is prepared to raise the capital funds for this new facility, including 10 years of operating funds. The proposed plan

Hoist the Hoops – Landmark Outdoor Basketball Project

includes one full size court (84' x 50'), lights, up to six basketball standards with back boards, hoops and nets. The actual footprint would be approximately 95 feet by 65 feet (see Appendix 2). The estimated capital cost for the feature outdoor basketball court is \$530,000.

Public Engagement and Communication

Public Engagement was conducted under COVID protocols. Below is an overview of the public engagement and communication for the Hoist the Hoops project:

1. An Engage page was added to the City of Saskatoon website. This page provided background information on the project, imagery to give site visitors a sense of where the basketball court would be located and approximately what it would look like, provided a link to the online comment form and included a discussion forum that site visitors could use to ask questions or make comments.
2. A brief, online comment form was created and posted to the Engage page. Community members were able to submit their comments, as well as provide contact information if they wanted a response from the City to any questions or concerns submitted.
3. A virtual online public meeting, hosted on Microsoft Teams Live, allowed for the City to provide some background information and for a member of Hoist the Hoops to present the concept plan to everyone who attended. The presentation was followed by a Q&A session.

The purpose of the virtual online public meeting was focused more on informing the community on the project and answering questions. These comments and questions were recorded and are included in the engagement summary. For a complete summary of the Public Engagement, please refer to Appendix 3.

Administration has reviewed and supports Hoist the Hoops' plans for a feature outdoor basketball court, in principle, subject to Hoist the Hoops meeting the following conditions:

- 1) City Council approving the project, accepting the capital donation and for the City to undertake ongoing operations of the outdoor basketball court;
- 2) Hoist the Hoops achieving their project fundraising goal prior to construction proceeding; and
- 3) the City and Meewasin Valley Authority approving the final detail design.

Launch of the Capital Campaign Concept

Subject to approval by City Council, Hoist the Hoops, in partnership with Minor Basketball, will launch their capital fundraising campaign. The campaign will consist of soliciting individual donations and seeking donations which include naming rights or other sponsorship opportunities.

Hoist the Hoops will begin conversations with key individuals and corporations to request donations for the project. The capital campaign is expected to take approximately six to nine months to achieve Hoist the Hoops capital fundraising goal.

Hoist the Hoops – Landmark Outdoor Basketball Project

The current Council Policy for Sponsorship recognizes two forms of sponsorships, one where there is recognition for the donation and one where the naming rights to the facility are marketed. Administration seeks approval through this report on the concept to permit Hoist the Hoops to market the naming rights with the goal of getting a single title sponsor and a small number of recognition sponsors.

As part of the process, Hoist the Hoops will work with Administration to assist Minor Basketball in creating the agreement for any donation/sponsorship proposals which exceed the current \$100,000 threshold and the 10-year time limit outlined in Policy C09-028 – Sponsorship; these would be brought back to City Council for final approval. Further, for those recognition agreements which concern donations of less than \$100,000, Administration will have the opportunity to receive, review and confirm each agreement is appropriate.

Saskatoon Minor Basketball Association Funding Agreement

If approved by City Council, the City and Minor Basketball will enter into a funding agreement prepared by the City Solicitor's Office, which would see Minor Basketball collect, manage and administer the capital donations on behalf of Hoist the Hoops. Once Hoist the Hoops have achieved their project fundraising goal, Minor Basketball will donate the capital funds, including the first 10 years of operating funds, to the City to project-manage and construct a feature outdoor basketball facility located in River Landing Phase 2 adjacent to Victoria Park.

Hoist the Hoops Project – Declare as a Municipal Project

In order to help encourage donations and for donors to claim their contribution under the *Income Tax Act*, Hoist the Hoops, in partnership with Minor Basketball is requesting City Council to declare the Feature Outdoor Basketball Court Project as a municipal project and authorize the Corporate Revenue Department to accept donations and issue appropriate receipts.

The Income Tax Act allows for tax receipts to be issued for gifts to a municipality as for gifts to registered charities. An income tax receipt will be issued for items which are contributed and qualify and will be valued as prescribed by the *Income Tax Act* of Canada.

Administration supports the project and is recommending the Corporate Revenue Department, Corporate Financial Services Division, be authorized and requested to issue receipts to donors who contribute funds to this project.

FINANCIAL IMPLICATIONS

Hoist the Hoops has estimated the capital cost to complete the feature outdoor basketball court is approximately \$400,000. With the additional detail design, project management, site survey and project contingency costs, the total capital project is estimated at \$530,000 in 2021 dollars.

In consultation with the Facilities Department, it is estimated the annual operating impact will be \$10,000. The contribution to Civic Buildings Comprehensive

Hoist the Hoops – Landmark Outdoor Basketball Project

Maintenance program is estimated at \$4,800 (1.2% of the construction cost) and the operating impact is estimated at \$5,200 (1.3% of the construction costs). Hoist the Hoops have offered to increase their capital fundraising another \$100,000 to include the first 10 years of operating impact; the request is that the City then assume responsibility to cover the operating impact beginning in year 11.

OTHER IMPLICATIONS

There are no privacy, legal, social, or environmental implications identified.

NEXT STEPS

Hoist the Hoops will be responsible for the capital fundraising campaign. Once they have achieved their project fundraising goal, they will donate the capital funds, including the first 10 years of operating impact, to the City to project-manage and construct a feature outdoor basketball facility located in River Landing Phase 2 adjacent to Victoria Park.

Subject to City Council approval:

1. Hoist the Hoops will plan to launch their capital fundraising campaign; and
2. The City will finalize the terms and conditions with Minor Basketball to create a funding agreement.

APPENDICES

1. Victoria Park/River Landing Phase 2 Layout Plan
2. Proposed Outdoor Basketball Court Mock-up
3. Hoist the Hoops – Feature Outdoor Basketball Court Engagement Summary

REPORT APPROVAL

Written by: Brad Babyak, Recreation Services Manager
Reviewed by: Andrew Roberts, Director of Recreation and Community Development
Approved by: Lynne Lacroix, General Manager, Community Services

SP/2021/RCD/PDCS/Hoist the Hoops – Landmark Outdoor Basketball Project/pg



Victoria Park/River Landing Phase 2 Layout Plan

Appendix 1



LAYOUT NOTES:

1. Work is required undertaken per Contract Documents.
2. Conditions and dimensions shall be verified by the Contractor on site before start of Work.
3. Written dimensions take precedence over scaled dimensions. In case of discrepancy between listed quantities, symbols and labels on drawing(s), the symbols on drawing(s) shall be taken as correct.
4. Dimensions are in metres U.N.O.
5. Do not scale drawings.

[illegible]

EV	BY	DATE (Y/M/D)	REMARK
----	----	--------------	--------

DESIGNED BY:

DRAWN BY:

CHECKED BY:

SCALE (24 X 36" Sheet): 1:250

SCALE (11 X 17" Sheet): 1:500

DATE: September 28, 2020

APPROVAL

LANDSCAPE DEVELOPMENT COORDINATOR

SHEET NAME

Proposed Layout Plan

PROJECT TITLE

HOIST THE HOOP - VICTORIA PARK

FILE NAME: Victoria.dwg

PROJECT:	CONTRACT:
----------	-----------

SHEET L-201

Proposed Outdoor Basketball Court Mock-up

Appendix 2



Append 3- Hoist the Hoops- Feature Outdoor Basketball Court- Engagement Summary.docx

Engagement Summary
June 3, 2021



Engagement Summary

Contents

Contents 2

1 Background..... 3

2 Engagement Activities..... 4

 2.1 Marketing..... 4

 2.2 Survey 4

 2.2.1 Results..... 4

 2.3 Online Meeting..... 5

 2.4 Other Input..... 6

 2.4.1 Email 6

 2.4.2 Phone calls 7

 2.5 Data limitations 7

Engagement Summary

1 Background

Hoist the Hoops is a local initiative by three Saskatoon residents and supported by the Saskatoon Minor Basketball Association to build a feature outdoor basketball court near the Riversdale, King George and Pleasant Hill neighbourhoods. The proposed plan includes one full-size court (84 feet by 50 feet), lights, up to six basketball standards with back boards, hoops and nets.

The court would be in River Landing Phase 2 near Victoria Park, located between the Chinese pagoda and the outdoor adult fitness circuit, just north of the Meewasin Trail and south of the intersection at Avenue C South and Spadina Crescent West.



Hoist the Hoops would be responsible to raise funds to cover the capital costs (such as construction of the court) and the operating costs (such as maintenance) for the first 10 years. After 10 years, the City would be responsible for ongoing operating costs related to the court. It is estimated that annual operating costs for the court would be approximately \$10,000. The City would also manage the construction of the court.

Engagement Summary

2 Engagement Activities

2.1 Marketing

An [Engage webpage](#) for the project was created on the City website.

Local residents received a mailout with a high level description of the project, instructions on how to access the project webpage and online survey, instructions on how to take part in the May 11 online meeting, and contact information for the City project lead.

Geo-target social media ads were also used for the local area.

A billboard directing people to the webpage was placed in the Victoria Park parking lot near the proposed location.

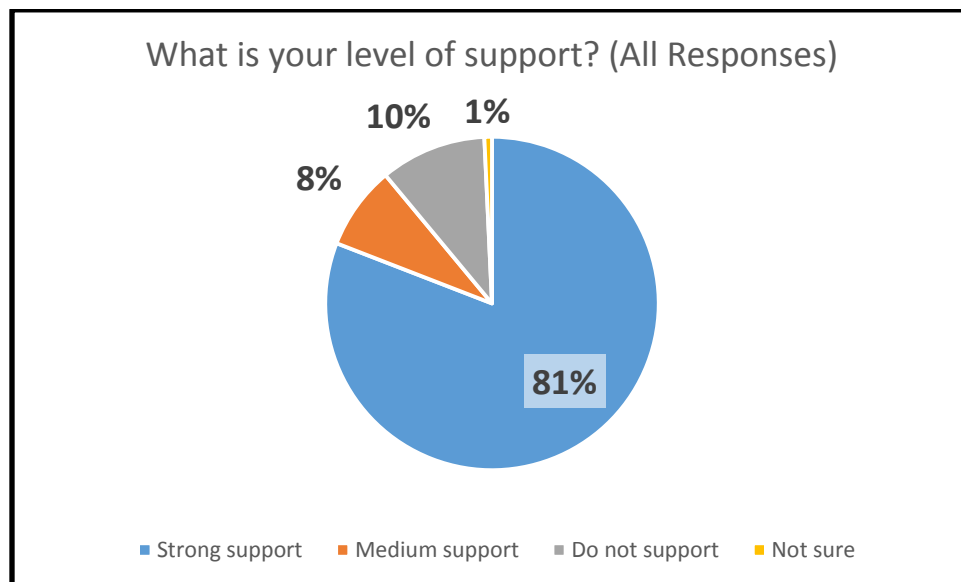
2.2 Survey

An online survey was posted on the Engage page and was open for responses from April 26 through May 20. In total, there were 136 responses.

2.2.1 Results

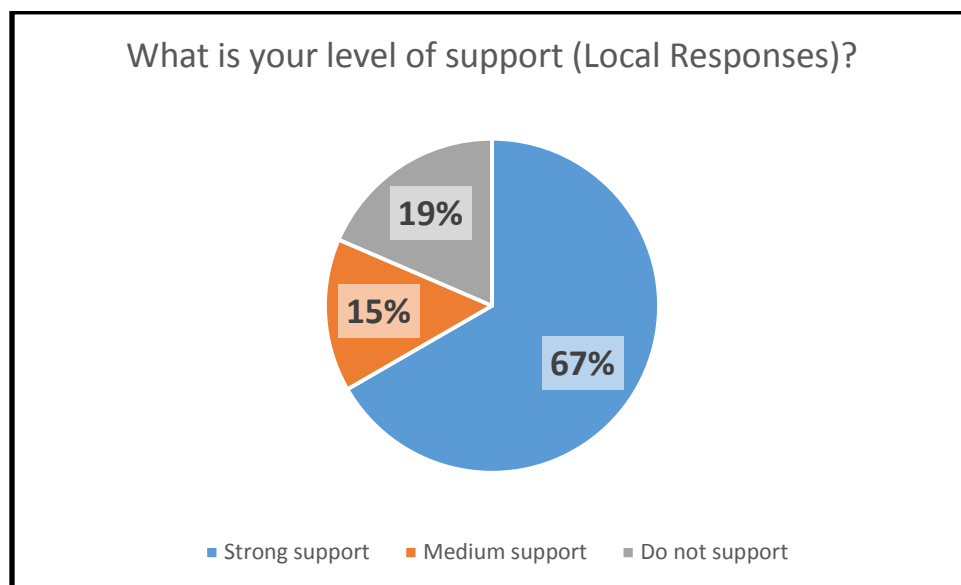
What is your level of support for a feature outdoor basketball court in this location?

About 4 out of 5 (81%) of the 136 respondents strongly support a basketball court in the proposed location. Less than 1 in 10 (8%) have medium support and 1 in 10 (10%) do not support. One respondent was not sure.



Respondents were asked which neighbourhood they lived in, with 134 answering this question. Looking more specifically at the 27 survey responses from the local neighbourhoods (0 from Pleasant Hill, 7 from King George, and 20 from Riversdale), the majority still had strong support for a basketball court in this location, though greater proportions also expressed medium support or no support when compared to the overall results.

Engagement Summary



Do you have any comments, concerns or suggestions for this project?

Respondents were invited to provide any comments they have on the project. The content of these comments were coded and analyzed to determine any common themes. A summary of comments received are provided below, in descending order of how commonly the theme was expressed:

Comments Provided	Count
• Support for the proposed location (good addition to the area; centrally located)	19
• The project supports local kids / young basketball players	16
• Support an outdoor court close to the core neighbourhoods, but do not support the proposed location (loss of green space along river; other possible locations that would be closer for more local kids)	15
• Suggestions for design (lighting, seating, fencing)	14
• Would like more courts in Saskatoon / in the area	10
• Support activity options that are free and accessible	6
• Support outdoor / physical activities	6
• Would be unique / high quality compared to other outdoor courts in Saskatoon	4
• Operational concerns (garbage; maintenance; vandalism)	4
• Wants minimal disturbance to the area (tree removal)	4
• Prefers other possible amenities	4
• Concerns with proximity to the Chinese pagoda	2
• One court in the location is sufficient	1
• Should be City funded	1

2.3 Online Meeting

An online meeting was held on the evening of May 11 through Microsoft Teams Live. At its peak, there were 13 simultaneous attendees.

Engagement Summary

A representative from Hoist the Hoops gave an opening presentation on the project, which was followed by a question and answer period from attendees. The Hoist the Hoops representative or City staff answered the questions, depending on the topic.

The following questions and comments were received from attendees through the meeting's chat function:

- Who are the partners currently involved?
- Can anyone be involved with the fundraising or is it a committee that already exists?
- Are there opportunities for the court to expand? If so, what factors play into that happening?
- Will the court be bookable by individuals or groups or teams? If so, what factors play into that happening?
- Will it include timed lights and a cage?
- What is going to be required to get final approval and get to the fundraising milestone?
- How much money is projected to be needed to build successfully?
- Could youth be made priority when it comes to booking?
- Will there be a time limit? Will there be hours of operation?
- If more money is raised than expected, what would it go towards?
- Will any of the existing basketball organizations be involved with a potential future league? Or will this be a developing idea?
- Is there value reaching out to City Councillors to voice our support?
- Another court with timed lights near the tracks between Pleasant Hill and Riversdale would be perfect.
- What is the lifespan of the proposed court?
- If there is any opposition from community, how can the public support this initiative?
- How many people are on this call?

2.4 Other Input

2.4.1 Email

City Administration received four emails and follow-up emails regarding this project. A summary of input received from those who provided their input by email is presented below:

1. Frustrated that King George was not listed as a local community on the promotional mailout
 - see Data Limitations below for more information
2. Supports the project but not the location:
 - appreciates the current green space
 - too close to the Chinese pagoda
 - feels a loud, fun basketball court would be mismatched next to a peaceful feature
 - would be disrespectful to the Chinese community
 - feels the area near the skate park would be much more suitable for the court
3. The King George Community Association received feedback on the project from citizens regarding the project
 - Victoria Park is becoming crowded with “things” and “stuff” that take away from the quiet green space of the park

Engagement Summary

- Local kids might not have access to basketballs even if they get access to a court
- Other possible locations (east side of the river, farmer's market area)
- 4. The park is already congested with people and features and is starting to resemble an amusement park rather than a park
 - Suggest the east side of the river where there is under-utilized parking

2.4.2 Phone calls

City Administration had three phone calls with residents providing input. A summary of each conversation is provided below:

1. Opposed to basketball; not inclusive; should be soccer
2. Comment on the City (taxpayers) covering annual maintenance and operating costs; could Hoist the Hoops increase the capital funding and extend the operating funds past 10 years; will this project spur other individuals to present capital projects and off-load the costs to taxpayers
3. Thinks it's a great idea; the more activities in the park the better; concerned about individuals in the park after 11pm; concerned about the thumping sound of the basketball

2.5 Data limitations

- Due to COVID-19, we were not able to conduct any in-person engagement. Online engagement is less inclusive as some local residents may have limited to no Internet access. The mailout to local residents included a phone number for those who wished to provide their feedback.
- The mailout to local residents listed the local communities in the background information, but King George was accidentally omitted from this mailout. Although residents of King George received the mailout, it is possible some may have not felt the project was relevant to them since their neighbourhood was not listed.
 - There were 7 survey responses from the King George neighbourhood. Only Riversdale (20) and Nutana (10) had more respondents from a neighbourhood.

Walter, Penny

Subject: FW: Email - Request to Speak - Michael Linklater - Hoist the Hoops - Landmark Outdoor Basketball Project - File CK 4129-5
Attachments: hoist_the_hoops_community_engagement.pdf

From: Web NoReply <web-noreply@Saskatoon.ca>

Sent: June 11, 2021 2:06 PM

To: City Council <City.Council@Saskatoon.ca>

Subject: Email - Request to Speak - Michael Linklater - Hoist the Hoops - Landmark Outdoor Basketball Project - File CK 4129-5

--- Replies to this email will go to [REDACTED] ---

Submitted on Friday, June 11, 2021 - 14:05

Submitted by user: [REDACTED]

Submitted values are:

Date Friday, June 11, 2021

To His Worship the Mayor and Members of City Council

First Name Michael

Last Name Linklater

Phone Number [REDACTED]

Email [REDACTED]

Address [REDACTED] 5th Ave North

City Saskatoon

Province Saskatchewan

Postal Code [REDACTED]

Name of the organization or agency you are representing (if applicable) Hoist the Hoops

Subject Landmark outdoor basketball project

Meeting (if known) PDCS Committee

Comments I would like to speak/present

Attachments

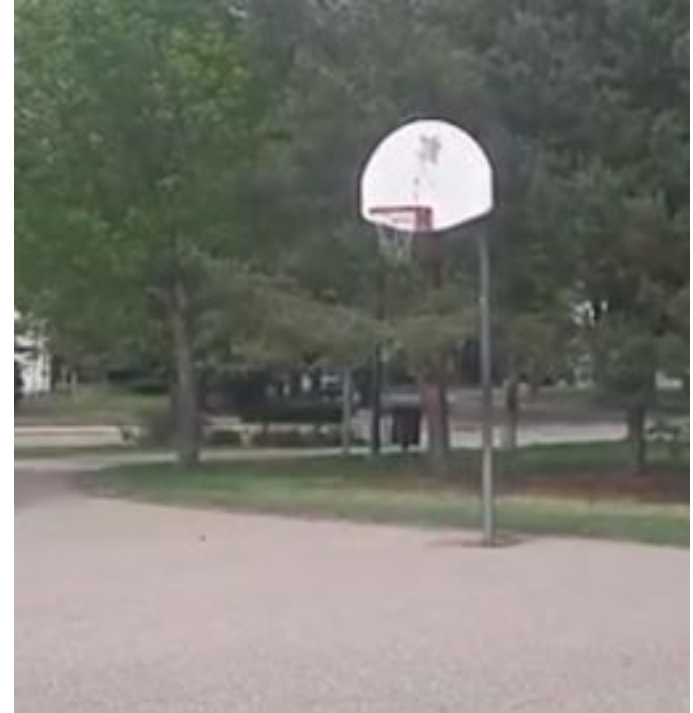
[hoist the hoops community engagement.pdf](#)

Hoist the HOOps

Problem

There are currently **no quality outdoor basketball courts** in Saskatoon.

- Baskets: bent, various heights
- Nets: hanging by a thread or non-existent
- Lines: free throw & 3-point lines inaccurate



Example: Holiday Park



Opportunity

This project will
bring people together.





Solution

Build a **world-class** outdoor basketball court in River Landing.

This project is rooted in
reconciliation.



“... to ensure that national sports policies, programs, and initiatives are inclusive of Aboriginal peoples...”

Call to Action #90

Source: [94 Calls to Action \(2015\)](#)



Vision

**Bringing people
together through
basketball**

Who benefits?

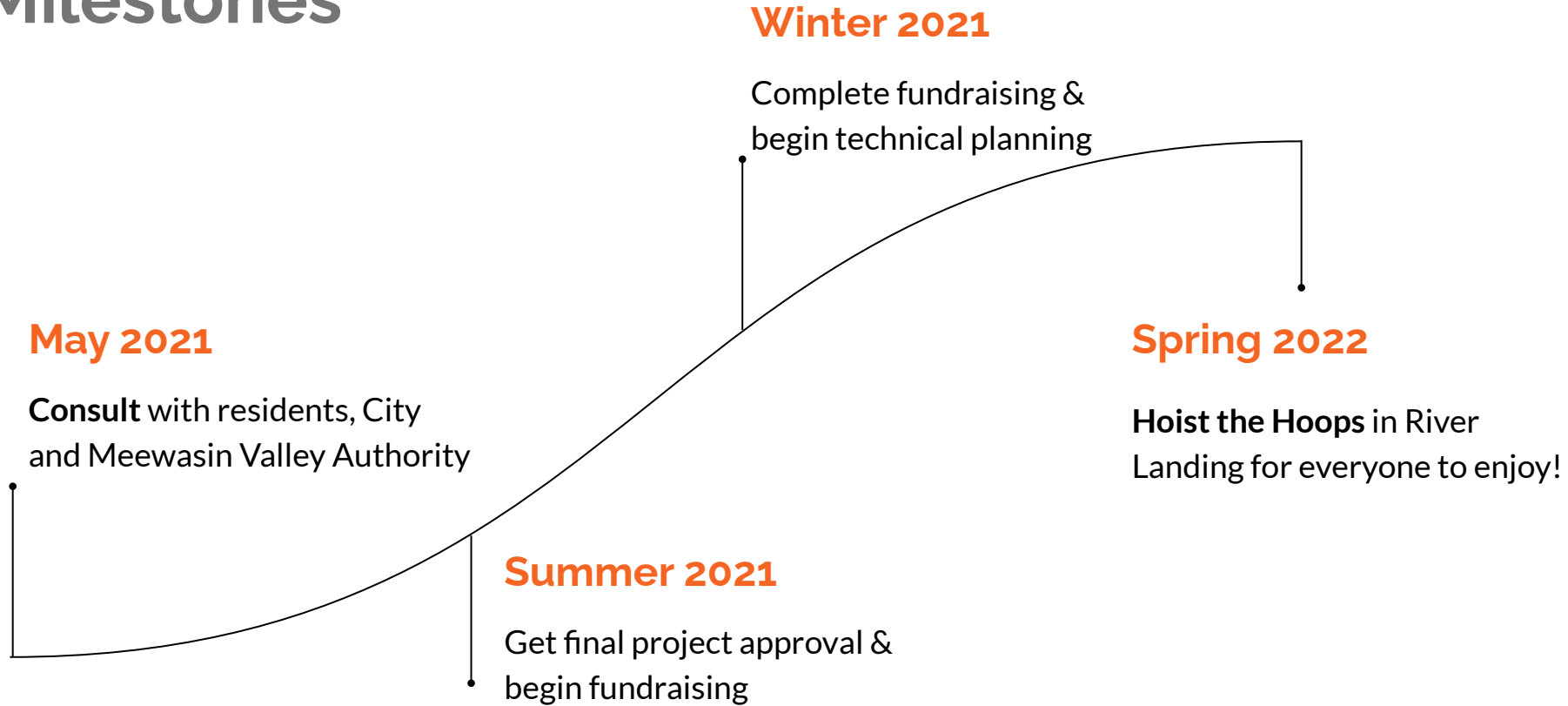
Kids in the Neighbourhood

Friends playing 3 on 3

Summer League Programs

Tourism (Huskies, Rattlers, Raptors, FIBA 3X3 World Cup)

Milestones



Thanks for joining!

Financial and Operating Sustainability of Saskatoon Curling Organizations

ISSUE

City Council, at its Regular Business Meeting, held on January 25, 2021, directed Administration to meet with Saskatoon curling organizations to discuss potential policy options to ensure the long-term financial and operating sustainability of these organizations, and to report back to the appropriate Standing Policy Committee no later than the second quarter of 2021. This report addresses these requests.

BACKGROUND

History

At its May 7, 2018 the Standing Policy Committee on Planning, Development and Community Services received communications from Mr. Kory Kohuch, Board of Directors, Curl Saskatoon. Mr. Kohuch addressed the Committee on behalf of the four curling rinks asking that the City partner with the curling clubs either through full property tax abatements for their facilities or through a grant so that the clubs can redirect this money to the upkeep and modernization of their facilities. The matter was referred to the Administration for a report on alternative options.

The following Notice of Motion was approved by City Council, at its Regular Business Meeting, held on January 25, 2021.

“Whereas, curling is a sport with a long and storied history in our City and Province that has produced many national and international champions;

Whereas, curling organizations in Saskatoon also provide important community, cultural, and recreational activities that brings people of all ages and abilities together to enhance their quality of life;

Therefore, be it resolved that the Administration meet with Saskatoon curling organizations to discuss potential policy options to ensure the long term financial and operating sustainability of these organizations;

Be it further resolved that the Administration report back to the appropriate Standing Policy Committee no later than the second quarter of 2021.”

Current Status

The four curling clubs in Saskatoon each own their land, buildings and are registered not for profit corporations. Over the years, the sport of curling in Saskatoon has experienced increased competition from other sports, declining participation and increased costs. In addition, supplementary revenue sources such as food and beverage have declined, while fixed overhead expenses such as insurance, utilities, and taxes continue to increase. Property taxes for the four local curling clubs represent between 3% and 8% of their annual operating budgets.

Zoning

The Nutana Curling Club located at 2002 Arlington Avenue and CN Curling Club located at 1602 Chappell Drive are zoned M3 - General Institutional Service District under Bylaw No 8770, Zoning Bylaw, 2009. The purpose of the M3 District is to facilitate a range of institutional and community activities, as well as medium and high-density residential uses. The opportunities to accommodate interim uses within these two curling clubs are limited to uses which are permitted within the M3 District. Rezoning the properties to provide for a wider range of uses than already permitted in the M3 District would be challenging due to their locations and adjacent land uses.

The Granite Curling Club located at 480 1st Avenue North and Sutherland Curling Club located at 141 Jessop Avenue are zoned IL1 - General Light Industrial District under Bylaw No 8770, Zoning Bylaw, 2009. The purpose of the IL1 District is to facilitate a wide variety of light industrial activities and related businesses, which do not create land use conflicts or nuisance conditions during the normal course of operations. As the IL1 District does provide for a wide range of uses, the Granite and Sutherland Curling Clubs have the option to accommodate a wide range of interim uses.

Property owners may apply to rezone a property. When an application is received, an internal review is completed to evaluate technical items (such as water and sewer services and transportation) to determine how or if the proposal aligns with policies contained in the Official Community Plan and other relevant planning studies. Once the internal review is completed, public consultation is undertaken. Upon completion of the internal review and public consultation, the Planning and Development Department will prepare a report containing a recommendation for review by the Municipal Planning Commission and consideration by City Council at a Public Hearing. The time frame for review of a rezoning application is typically 8 to 10 months. The fee depends on the type of application and amendments required.

The curling clubs zoned M3 have cited zoning as a barrier for alternative uses and revenue generation. No matter the zoning designation, future use of the sites or interim uses are subject to the building meeting applicable development standards and Building Code requirements. In order to meet applicable development standards and Building Code requirements for alternative uses would require a significant capital investment into their facilities.

Local Consultation

Administration consulted with the local curling clubs to discuss their challenges and operations, both pre-COVID and during the pandemic. Input received from these meetings has been used to determine options included in this report. The clubs all prefer the options of property tax abatement, or an annual operating grant from the City of Saskatoon (City), equivalent to property taxes. The clubs would then invest these savings into their aging facilities.

City of Saskatoon's Current Approach

Currently there are four curling clubs in Saskatoon:

- CN Curling Club;

- Granite Curling Club;
- Nutana Curling Club; and
- Sutherland Curling Club.

All four clubs own the land and buildings and operate as non-profit businesses. The curling club's property tax is based on the assessed value of their property and commercial property class.

The City has and continues to provide support to the local curling community through annual funding support under the Youth Sports Subsidy Program (YSSP), however no adult sports programs are subsidized by the City. The table below shows the Youth Sport Subsidy grants provided to curling over the last five years.

YSSP Subsidy Year	Amount Received
2016-2017	\$11,409.75
2017-2018	\$11,511.00
2018-2019	\$11,576.25
2019-2020	\$7,864.88
2020-2021	\$13,153.50

In addition, the City has provided funding through the Major Special Event Grants program to curling events hosted in Saskatoon, see the table below.

Major Special Event Grants	Event Year	Grant Amount	Grant Paid To
Nokia Brier	2004	\$100,000	Curl Saskatoon
Masters of Curling	2008	\$22,500	Saskatoon Sport Tourism
Tim Hortons Brier	2012	\$150,000	Canadian Curling Association
Pinty's Grand Slam	2019	\$45,000	Curl Saskatoon
Roar of the Rings	2021*	\$350,000	Curl Saskatoon

* Note: \$262,500 paid out in 2019

Approaches in Other Jurisdictions

Administration has contacted municipalities in Saskatchewan, Alberta, Manitoba and British Columbia to determine the relationship with curling facilities and how other municipalities manage taxation of curling clubs.

There is no consistent approach to the relationships between municipalities and curling clubs. In smaller communities across western Canada, the majority of clubs are owned by the municipality or are located on municipal land. Regarding property tax exemptions in other municipalities, there is a mixture across Alberta, Saskatchewan, Manitoba and British Columbia. For example, in Alberta, if the club is operated as a non-profit, the curling club is exempt from property tax.

Some examples include:

- Burnaby, British Columbia - indicated they do not give grants or financial assistance to private owned sports/recreation clubs.
- Calgary, Alberta – has five curling clubs, which are registered non-profits and exempt through the Property Tax Exemptions in Alberta – section 362(1)(n)(ii)
- Edmonton, Alberta – The majority of curling facilities are non-profit and qualify for property tax exemption through Community Organization Property Tax Exemption Regulation (COPTER).
- Winnipeg, Manitoba – the St. Vital Curling Club is not exempt from taxes but as a non-profit is eligible for a reduced taxation.
- Regina, Saskatchewan – The Caledonian Curling Club is located on land owned by the City of Regina and has a 99-year lease. The lease requires the Caledonian curling club to pay all property taxes levied on the leased lands as well as those taxes levied on any buildings situated on the leased lands. The agreement also contains a lease back, to the City, of a portion of the Caledonian curling club's building, during a portion of each year, for 99 years, at a rate equal to the taxes levied on the Caledonian curling club. In essence, the Caledonian Club's property tax is wholly offset by rent revenue from the City of Regina. The Highland Club continues to operate independently and is not currently receiving property tax exemptions.

In Saskatchewan, most curling clubs located in small communities are owned and operated by the municipality. Privately owned and operated curling facilities such as the Highland Curling Club in Regina are charged property taxes similar to Saskatoon. Other examples include those located on city land, such as the Caledonian Curling Club in Regina, receive a tax exemption.

OPTIONS

Administration has identified four options for consideration with respect to the taxation of Saskatoon curling clubs.

Option 1 - Create a Property Class for Curling Clubs Similar to Privately Owned Aircraft Hangars

Section 254 of *The Cities Act* states

“that a Council may establish classes and sub-classes of property for the purpose of establishing tax rates, and that the City Assessor shall determine to which class or sub-class a property belongs.”

At present, curling clubs have been determined to be in the commercial property class based on their zoning, use and construction type. This means they pay property tax at the commercial tax rates, which are calculated to achieve a 1.59 tax ratio and include the commercial appeal contingency.

Similar to the Privately Owned Aircraft Hangar sub-class, which are essentially taxed at the residential tax rate (excluding consideration for the Percentage of Value, which is

established through legislation and cannot be changed), City Council could choose to create a separate property tax sub-class for curling rinks. The separate tax sub-class would eliminate the higher tax rate caused by the City's tax ratio policy and commercial appeal contingencies. The tax impact of establishing a separate property sub-class is illustrated in the following table:

Curling Club	2021 Tax Dollars (\$)		
	Commercial Class	Separate Tax Sub-Class	Difference
Granite	\$47,200	\$35,900	(\$11,300)
Sutherland	\$16,700	\$12,700	(\$4,000)
CNCC	\$24,200	\$18,400	(\$5,800)
Nutana	\$75,100	\$57,100	(\$18,000)
Total	\$163,200	\$124,100	(\$39,100)

Advantages:

The primary advantage of this option is the curling clubs would have a direct reduction in their property tax as early as the 2022 tax year. In addition, the creation of a new property sub-class would provide a long-term benefit.

Disadvantages:

Three main disadvantages to this option are:

1. A separate tax class would create inequities amongst similar property types. Privately owned facilities such as skating rinks, dance halls, gyms or other recreational facilities would continue to pay a proportionately higher property tax as they would still fall under the commercial property tax class. Since there is no policy driven framework for establishing a property tax class for one type of facility, this would put City Council in a situation of providing benefit to one group over others.
2. The tax rate decrease would only partially address concerns raised by the curling clubs as the estimated savings equate to only 24% of their overall current property tax bills. The clubs are facing significant financial challenges and this option may not result in sufficient savings for them to operate sustainably into the future.
3. Lowering the property tax rate for curling clubs does not mean the City collects less tax revenue, but rather the property tax is re-distributed amongst other properties to pay. The City must still collect the budgeted revenue and therefore savings granted to one group must be offset by increased taxes to other property owners.

Option 2 - Provide a Temporary Tax Abatement (Suggested Two Years)

Section 263 of the *Cities Act* allows for City Council to exempt any property from taxation in whole or in part, with respect to a financial year. When exempting properties under this section of the Act, City Council may enter into an agreement with the owner or occupant of the property for the purpose of exempting that property from taxation for a period of no more than five years. Under section 244(1) of the *Cities Act*, City Council

may also abate any part of a tax, if it is determined to be in the opinion of Council that the abatement is in the best interests of the community.

Currently, the City abates properties under several different City Council approved incentive programs with targeted eligibility criteria, including:

- The Vacant Lot and Adaptive Reuse Incentive Program;
- Attainable Housing Strategy (Innovative Housing Incentives Policy);
- Business Development Incentive Program;
- Social & Cultural Grant Programs; and
- Municipal Heritage Property Designation Program.

These programs exist to ensure requests for tax abatements are treated in a fair, consistent and transparent manner.

At present, the curling clubs do not qualify under any City Council approved incentive programs; however, City Council does have authority to approve tax abatements outside of these programs, which are usually based on policy. This option, therefore, proposes the City provide a tax abatement to the four curling clubs. A short-term abatement such as two years would give the clubs time to review their operations and develop an operating plan complete with financial plans to improve the future sustainability of their facilities. The property tax abatement would apply to 100% of the property tax levied for all taxing authorities for suggested years 2022 and 2023. The City would need to obtain prior approval from the Province for any education property tax abatement greater than \$25,000, as this portion of the tax is subject to the rules contained in the *Education Property Tax Act*. If the Province did not approve, the curling clubs would still be responsible for the education tax portion.

The estimated annual cost to the city of providing a two-year tax abatement to the four clubs would be approximately \$109,000 per year (using 2021 tax rates). This abatement is not currently budgeted but would be added to the affected annual operating budgets if known in advance and be approved during the multi-year budget process. Indirectly, the cost of the abatements would shift the tax burden to other property owners through the annual mill rate budget increase.

Advantages:

Similar to Option 1, the primary advantage of this option is the curling clubs would see a direct reduction to their property tax over the next two years, allowing them more financial flexibility, time to review and develop sustainable plans for their operations. This option is also only temporary in nature, meaning the cost to the City would only be for the two years.

Disadvantages:

The main disadvantages to this option are:

1. Providing a temporary property tax abatement outside of City Council approved programs puts City Council in a position of choosing to provide financial relief to

one group but not others. In other words, there is no policy driven framework for these abatements and puts City Council in a situation of potentially providing benefit to one group over others. This may result in feelings of inequity amongst owners of other types of facilities and groups, and creating potential for additional requests for temporary tax abatements outside of policy.

2. This option is temporary in nature and therefore does not necessarily achieve the goal of ensuring the long term financial and operating sustainability of these organizations.
3. The cost of the tax abatement is currently not included in the annual operating budget, as noted above.
4. This process was attempted in Regina and was not successful, as the curling clubs were not willing to implement the sustainable recommendations from a third-party consultant's report.

Option 3 - Policy/Program Approach

This option proposes Administration develop a Recreation and Sport Grant Program similar to the Culture Grant Program, which provides annual operating funding to major cultural organizations (Arts Institutions, Festivals and Heritage or Museum Institutions) in recognition of their contribution to the quality of life in Saskatoon and role in providing major cultural activities for Saskatoon residents and visitors. The Culture Grant Program provides financial support in the form of cash grants, tax abatements and in-kind civic services.

Administration would need to develop the program, application form and policy for a Recreation and Sport Grant Program, which could provide cash grants and/or tax abatements. Administration has reviewed similar programs from other municipalities and best practices, which would serve as a template for the City of Saskatoon policy. Some key components of other municipalities programs, which could be incorporated into the City's program include the following principles:

- 1) Compliance with Municipal Policies, Plans, Bylaws, Codes and Legislation;
- 2) Must be a Non-Profit Organization;
- 3) Must own the building and land;
- 4) Alignment with the City's Plans and Programs;
- 5) Accessible to the Public; and
- 6) Demonstrate Financial Need.

Advantages:

1. The primary advantage of this option is the curling clubs would have a direct benefit as early as the 2022 tax year.
2. Would allow other sport and recreation organizations, which meet the criteria to apply for the funding.

3. This option provides a long-term solution and once established the process for reporting and tracking would be easily sustainable by both the City and the curling clubs.
4. A policy based approach ensures requests for grant funding or tax abatements are treated in a fair, consistent and transparent manner.

Disadvantages:

The main disadvantage is it would result in an annual operating impact to the City equal to the funding required under the newly created Recreation and Sport Grant Program.

Option 4 – Maintain the Status Quo

Under this option, the City would continue to assess the curling clubs under the Commercial property class in calculating their property taxes and they would not receive any additional financial assistance from the City.

Advantages:

1. There would be no additional costs incurred by the City or redistribution of tax to other property owners.
2. The City would not have the annual cost of providing additional financial relief outside of the existing City Council approved grant/tax abatement programs.

Disadvantages:

The main disadvantage of Option 4 is without additional financial relief, the curling clubs may not be able to sustain their operations into the future under their current operating models. This option would not achieve the desired goal of providing support for the long-term financial and operating sustainability of these organizations in Saskatoon.

RECOMMENDATION

That the Standing Policy Committee on Planning Development and Community Services recommend to City Council approval of Option 3 – Administration to develop a Recreation and Sport Grant Program similar to the Culture Grant Program that provides annual operating funding to recreation and sport organizations through a combination of grant dollars and tax abatements, and report back to this committee in time for the 2022-2023 Multi-Year Business Plan and Budget deliberations.

RATIONALE

The purpose of the Recreation and Sport Grant Program would be to provide financial support in the form of cash grants, tax abatements and in-kind civic services, to qualifying organizations in recognition of their contribution to the quality of life in Saskatoon and their role in providing recreation and sport programs for Saskatoon residents.

Using a grant program offers an allocation of civic funds to groups based on outlined criteria and the financial operations of each organization, while at the same time removing the City from making subjective judgements through an adjudication process. A policy based process ensures requests for grant funding or tax abatements are treated in a fair, consistent and transparent manner.

FINANCIAL IMPLICATIONS

The estimated financial implications are presented with each option and vary depending on which option is approved. The financial implications for both Option 2 and 3 do not have an existing funding source and subject to City Council approval, would be presented as an option for inclusion in the 2022/2023 Multi-Year Business Plan and Budget.

Option 1 - Create a Property Class for Curling Clubs Similar to Privately Owned Aircraft Hangars

There are no direct financial implications to the City under Option 1. The financial implications of this option are with individual property owners. The total property tax (excluding phase-in, BID and special charge levies) billed to all four curling rinks in 2021 was \$163,200 (taxed at the commercial rate). Under the proposed new sub-class, the total property tax would be \$124,100. The difference of \$39,100 would be redistributed to other property owners annually through the tax rate calculation.

Should City Council choose Option 1, the following actions would be required:

- a. Specific criteria would need to be developed by the City Assessor to define and categorize properties into the new sub-class;
- b. City Council would need to pass a resolution establishing the creation of a new property class for the purposes of taxation, commencing in 2022. This resolution would need to be passed no later than September 30, 2021, in order for the City Assessor to prepare the 2022 Preliminary Assessment Roll;
- c. This would also result in a bylaw amendment to the Saskatoon Property Tax Bylaw, which would see the addition of the new sub-class and corresponding tax rates; and
- d. The bylaw amendment would be required no later than April 2022, prior to tax billing and would be tabled with the Property Tax and Bid Levy report at that time.

Option 2 - Provide a Temporary Tax Abatement (Suggested Two Years)

As noted above, the financial implication to the City would be approximately \$109,000 annually for two years or \$218,000, based on approval of a 100% tax abatement for all four clubs. Currently, there is no identified funding source or provision for this cost in the operating budget. If City Council were to choose this option, the additional cost would need to be included in the 2022/2023 Multi-Year Business Plan and Budget.

Option 3 - Policy/Program Approach

Option 3 could result in financial implications greater than the support identified in the report for the four curling clubs. If all four curling clubs applied for the program and were approved at 100%, the total cost to the City would start at \$109,000 (city and library portion of property tax for all four curling clubs taxed at the commercial rate). Other recreation and sport organizations could apply for financial support, subject to meeting the eligibility requirements of the new program. The Province and/or the Local School Divisions would incur the cost of the abated education portion of the property tax, subject to approval. A grant program could be based on any dollar amount City

Council chooses by providing cash grants, tax abatements or any combination of these. An option could be to phase in a program, starting with any amount and building to a level City Council believes will meet the objectives of providing longer term support and sustainability for all local and privately owned sports and recreation non-profit organizations who own their own facilities.

ADDITIONAL IMPLICATIONS/CONSIDERATIONS

There are no environmental, privacy, or CPTED implications or considerations. A Communication Plan is not required at this time.

This newly proposed Recreation and Sport Grant Program would be targeted to groups that own their own facilities and would be in addition to the already existing sport related grant, the Youth Sport Subsidy Program. This grant targets funding to support youth ages 18 and younger, participating in sport, by subsidizing the rental rates paid by sporting organizations for their games/activities.

COMMUNICATION ACTIVITIES

Subject to City Council Approval, Administration would develop the Recreation and Sport Grant Program, including eligibility criteria and application process, financial implications and phase in options for funding in time for presentation for 2022-2023 budget deliberations. Administration will advise the curling clubs of the process going forward.

APPENDICES

1. Four Year Property Tax Summary of Saskatoon Curling Clubs

REPORT APPROVAL

Written by:	Bryce Trew, City Assessor, Corporate Revenue Stephanie Green, Property Tax and Accounting Control Manager Mike Libke, Manager, Special Use Facilities and Capital Planning
Reviewed by:	Andrew Roberts, Director of Recreation and Community Services
Approved by:	Lynne Lacroix, General Manager, Community Services

SP/2021/RCD/PDCS/Financial and Operating Sustainability of Saskatoon Curling Organizations/mh

Four Year Property Tax Summary of Saskatoon Curling Clubs

CN Curling Club

Tax Year	Assessed Value	Education Tax	Library Tax	City Tax	Total
2020	\$930,100.00	\$5,831.73	\$815.05	\$7,906.97	\$14,553.75
2019	\$930,100.00	\$5,831.73	\$773.01	\$7,580.32	\$14,185.06
2018	\$930,100.00	\$5,831.73	\$729.85	\$7,306.59	\$13,868.17
2017*	\$1,064,000.00	\$6,671.28	\$829.39	\$7,999.58	\$15,500.25

*Reassessment Year

Granite Curling Club

Tax Year	Assessed Value	Education Tax	Library Tax	City Tax	Total
2020	\$2,304,000.00	\$14,446.08	\$2,019.00	\$19,586.76	\$36,051.84
2019	\$2,304,000.00	\$14,446.08	\$1,914.85	\$18,777.60	\$35,138.53
2018	\$2,304,000.00	\$14,446.08	\$1,807.95	\$18,099.53	\$34,353.56
2017*	\$2,503,500.00	\$15,696.95	\$1,951.48	\$18,822.31	\$36,470.74

*Reassessment Year

Nutana Curling Club

Tax Year	Assessed Value	Education Tax	Library Tax	City Tax	Total
2020	\$4,153,800.00	\$26,044.33	\$3,639.97	\$35,312.28	\$64,996.58
2019	\$4,153,800.00	\$26,044.33	\$3,452.22	\$33,853.47	\$63,350.02
2018	\$4,348,100.00	\$27,262.59	\$3,411.95	\$34,157.37	\$64,831.91
2017*	\$4,348,100.00	\$27,262.59	\$3,389.34	\$32,690.76	\$63,342.69

*Reassessment Year

Sutherland Curling Club

Tax Year	Assessed Value	Education Tax	Library Tax	City Tax	Total
2020	\$771,600.00	\$4,837.93	\$676.15	\$6,559.53	\$12,073.61
2019	\$771,600.00	\$4,837.93	\$641.28	\$6,288.54	\$11,767.75
2018	\$771,600.00	\$4,837.93	\$605.47	\$6,061.46	\$11,504.86
2017*	\$903,600.00	\$5,665.57	\$704.36	\$6,793.63	\$13,163.56

*Reassessment Year

**Data produced through the Assessment Tool on City of Saskatoon website.

Walter, Penny

From: City Council
Subject: FW: Email - Video Presentation - Cary Tarasoff - Financial and Operating Sustainability of Saskatoon Curling Organizations - CK 1870-1 x1700-1

From: Web NoReply <web-noreply@Saskatoon.ca>
Sent: Thursday, June 10, 2021 10:22 AM
To: City Council <City.Council@Saskatoon.ca>
Subject: Email - Video Presentation - Cary Tarasoff - Financial and Operating Sustainability of Saskatoon Curling Organizations - CK 1870-1 x1700-1

--- Replies to this email will go to [REDACTED] t ---

Submitted on Thursday, June 10, 2021 - 10:22

Submitted by user: [REDACTED]

Submitted values are:

Date Thursday, June 10, 2021
To His Worship the Mayor and Members of City Council
First Name Cary
Last Name Tarasoff
Phone Number ([REDACTED])
Email [REDACTED]
Address [REDACTED] Peterson Crescent
City Saskatoon
Province Saskatchewan
Postal Code [REDACTED]
Name of the organization or agency you are representing (if applicable) self
Subject Request to submit presentation video for item 7.3.2
Meeting (if known) SPC-PLANNING, DEVELOPMENT AND COMMUNITY SERVICES - PUBLIC
Comments
I wish to submit a video presentation, less than 5 minutes long, relating to item 7.3.2 on the upcoming Planning and Development Committee agenda for Monday next week.
Please confirm I can submit this no later than 12 noon tomorrow and that the previous methods of this submission are still the manner you wish this to take place.
Thank you

Walter, Penny

Subject: FW: Email - Request to Speak - Steve Turner - Granite Curling Club - Financial and Operating Sustainability of Saskatoon Curling Organizations - File CK 1870-1

From: Web NoReply <web-noreply@Saskatoon.ca>

Sent: June 11, 2021 8:51 AM

To: City Council <City.Council@Saskatoon.ca>

Subject: Email - Request to Speak - Steve Turner - Granite Curling Club - Financial and Operating Sustainability of Saskatoon Curling Organizations - File CK 1870-1

--- Replies to this email will go to [REDACTED] ---

Submitted on Friday, June 11, 2021 - 08:50

Submitted by user: [REDACTED]

Submitted values are:

Date Friday, June 11, 2021

To His Worship the Mayor and Members of City Council

First Name Steve

Last Name Turner

Phone Number [REDACTED]

Email [REDACTED]

Address [REDACTED] 1st Ave N, PO Box [REDACTED]

City Saskatoon

Province Saskatchewan

Postal Code [REDACTED]

Name of the organization or agency you are representing (if applicable) Granite Curling Club

Subject Financial and Operating Sustainability of Saskatoon Curling Organizations

Meeting (if known) PDCS Committee Meeting

Comments

I wish to speak, on behalf of Saskatoon's 4 curling clubs, on some concerns we have with some information contained in this report as well as the lack of input we had on the final document as presented.